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Scaled Agile SAFe Release Train Engineer Sample Questions (Q108-Q113):

NEW QUESTION # 108

Which responsibility belongs to the Product Owner?

- A. Assigning PI Objectives
- **B. Prioritizing the Team Backlog**
- C. Testing Features

Answer: B

NEW QUESTION # 109

What occurs without a shared understanding of the principles?

- A. Business outcomes improve significantly
- B. Lean-Agile mindset is achievable
- C. Practices are systematically adapted to local context
- **D. Measures that were once beneficial become problematic**

Answer: D

Explanation:

In the context of SAFe, a shared understanding of the principles is crucial for the successful implementation of the Lean-Agile mindset. Without this shared understanding, measures that were once beneficial can become problematic. This is because the principles of SAFe are designed to work together as a coherent whole. When these principles are not understood or followed collectively, the practices derived from them may not yield the intended benefits and can even lead to negative outcomes.

For example, if a team adopts the SAFe principle of decentralized decision-making without a shared understanding of the Lean-Agile mindset, they might make decisions that are not aligned with the overall goals of the organization. Similarly, if the principle of transparency is not commonly understood, teams may not communicate effectively, leading to mistrust and reduced collaboration. A shared understanding ensures that everyone in the organization is aligned on the 'why' behind the practices, which helps in effectively applying them to achieve the desired business outcomes. It also enables the organization to adapt these practices systematically to their local context while still maintaining the integrity of the SAFe framework.

Therefore, it is essential for Release Train Engineers (RTEs) and other SAFe practitioners to facilitate and reinforce a shared understanding of the SAFe principles to prevent beneficial measures from becoming problematic and to ensure that the Lean-Agile mindset is effectively achieved and sustained within the organization. This alignment is key to realizing the full potential of SAFe and achieving significant business outcomes.

NEW QUESTION # 110

What is the next step after identifying the root cause during the problem-solving workshop?

- **A. Brainstorm solutions**
- B. Identify improvement backlog items
- C. Trace the chain of causality
- D. Restate the problem

Answer: A

Explanation:

After pinpointing the root cause in a problem-solving workshop, the next logical step is to focus on finding potential solutions:

*Collaboration for Solutions: The workshop fosters a collaborative environment to generate multiple solutions based on the identified root cause.

*Diverse Perspectives: Teams bring their unique expertise to the table for brainstorming creative solutions.

*Solution-Focused Mindset: The shift from problem analysis to solution ideation drives progress and resolution.

References:

*Scaled Agile Framework (SAFe), Inspect and Adapt Article: Outlines the problem-solving workshop, and while not directly specifying the order, it highlights the importance of solution finding

<https://v5.scaledagileframework.com/inspect-and-adapt/>

NEW QUESTION # 111

During PI Planning, the Release Train Engineer (RTE) sees the team's excitement decline as Product Management changes priorities, including the top ten Features in the ART Backlog. In addition, Product Management is asking for new estimates, timelines, and scope changes. What is the likely reason for this behavior?

- A. Lack of training and preparation for PI Planning
- B. Cadence and synchronization are not in alignment
- C. Management stakeholders are not involved in changing the system
- D. People are over-controlled and under-utilized

Answer: A

Explanation:

The likely reason for the decline in team excitement during PI Planning, as Product Management changes priorities and asks for new estimates, timelines, and scope changes, is a lack of training and preparation for PI Planning. This situation indicates that there may have been insufficient preparation and training which is crucial for a successful PI Planning event.

In SAFe, PI Planning is a significant event that requires thorough preparation to ensure that all participants are aligned and understand the process. The Release Train Engineer (RTE) plays a vital role in facilitating this event and ensuring that everyone, including Product Management, is prepared with the necessary content and understands the importance of maintaining established priorities and respecting the planning process¹².

When there is a lack of training and preparation:

*Product Management may not fully understand the impact of introducing last-minute changes to the backlog and priorities.

*Teams may become demotivated as their planning efforts are disrupted, leading to a decline in excitement and potentially affecting the quality of the planning outcomes.

*The ART's ability to estimate and commit to work can be compromised, leading to challenges in delivering value.

To prevent such issues, it is essential that:

*All stakeholders, including Product Management, receive adequate training on the PI Planning process and the importance of respecting established priorities¹.

*The RTE ensures that there is a continuous exploration process that drives the synthesis of a Vision, a Roadmap, and Backlogs, and through Pre- and Post-PI Planning events³.

*There is a collaborative approach to planning, where changes to priorities and scope are discussed and agreed upon by all stakeholders before the PI Planning event².

By addressing the lack of training and preparation, the RTE can help maintain the team's excitement and ensure a more effective and aligned PI Planning process.

NEW QUESTION # 112

Program Increment (PI) Planning is a major event that requires preparation, coordination, and communication. What are two key areas a Release Train Engineer should focus on to support a successful PI Planning event? (Choose two.)

- A. Architectural readiness - Defining the Architectural Runway
- B. Process readiness - The operational rhythm that enables SAFe governance
- C. Facilities readiness - Space and logistics for the event
- D. Operational readiness - Facilitating PI events such as scrum of scrums, Iteration Planning, and System demo
- E. Organizational readiness - Strategic alignment; roles, teams, and train setup

Answer: C,E

Explanation:

The Release Train Engineer (RTE) is responsible for ensuring that the Agile Release Train (ART) is prepared for the Program Increment (PI) Planning event. This involves a focus on several key areas to support a successful event:

* Organizational Readiness: The RTE must ensure that the organization is strategically aligned with the goals of the PI Planning. This includes confirming that the roles are clearly defined, teams are properly formed, and the train setup is conducive to collaboration and communication¹. Organizational readiness ensures that everyone involved understands the context and objectives of the PI Planning, facilitating a more efficient and effective event.

* Facilities Readiness: The logistics of the PI Planning event are critical. The RTE should ensure that the space and logistics are well-managed to support the event¹. This includes arranging the physical or virtual space where the PI Planning will take place, ensuring that it is equipped with the necessary tools and technology, and that it can accommodate all participants comfortably. Proper facilities readiness helps in creating an environment that is conducive to collaboration and minimizes disruptions during the event.

These two areas are essential for the RTE to focus on as they directly impact the ability of the ART to effectively plan and execute the PI. Organizational readiness aligns the teams and stakeholders, while facilities readiness ensures that the event can proceed without logistical issues. Together, they create the foundation for a successful PI Planning event.

NEW QUESTION # 113

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