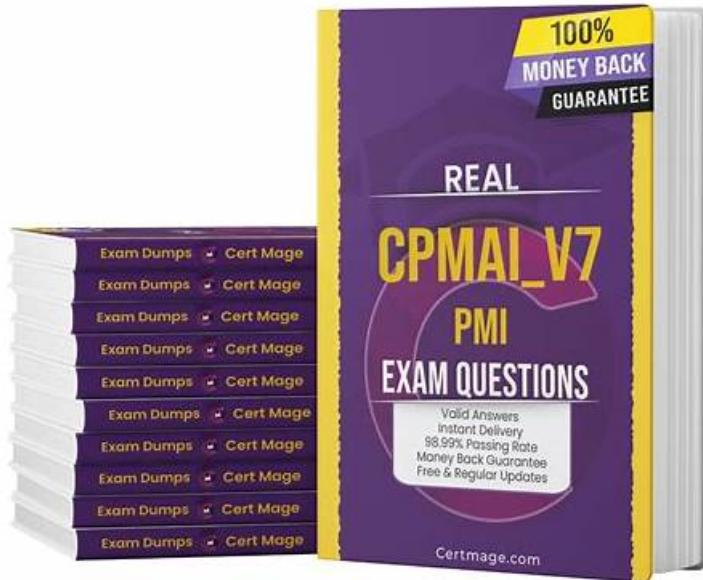


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PMI Certified Professional in Managing AI Sample Questions (Q14-Q19):

NEW QUESTION # 14

A government agency plans to implement a new AI-driven solution for automating risk analysis. The project team needs to ensure that all stakeholders accept the solution and the project scope is well-defined. They must identify whether the AI approach is the best solution compared to traditional methods.

Which method meets this objective?

- A. Performing a comprehensive AI go/no-go assessment focusing on technology and data factors
- B. Utilizing a hybrid approach combining cognitive and noncognitive parts to satisfy all parties
- C. Developing a prototype using generative adversarial networks (GANs)
- D. Conducting a detailed analysis to evaluate other potential AI solutions

Answer: A

Explanation:

In the CPMAI-aligned approach, before committing to an AI solution, teams perform a structured AI go/no-go assessment to determine whether AI is actually the right tool compared with traditional analytical or rules-based methods. This assessment looks at data readiness, technical feasibility, business value, risk, and alignment with stakeholder expectations. It is also where the project scope is clarified and boundaries are set: what problems AI will address, what remains non-AI, and what success looks like in measurable terms.

CPMAI and PMI-style AI guidance emphasize that you should not jump directly into model building or specific architectures before you have answered the fundamental question: "Is AI the appropriate approach here, given our data and constraints?" The go/no-go assessment explicitly compares AI options with conventional solutions, evaluates whether available data is sufficient and usable, and highlights ethical, regulatory, and operational risks. This process provides a transparent, evidence-based decision that helps gain acceptance from stakeholders because they see that AI was chosen (or rejected) after a systematic evaluation. Therefore, performing a comprehensive AI go/no-go assessment focusing on technology and data factors is the method that best meets the objective.

NEW QUESTION # 15

An IT services company is working on a project to develop an AI-based customer support system. During data preparation, the project manager needs to clean and transform customer interaction logs.

What is an effective technique to handle any missing data?

- A. Ignore missing data if it seems insignificant
- B. Duplicate existing data to fill in missing gaps
- C. Remove records with missing values if minimal
- D. Fill missing values with zeros without analysis

Answer: C

Explanation:

In PMI-aligned AI data management practices, handling missing data is approached from a risk, quality, and fitness-for-use perspective. Before model development, the project manager must ensure that the dataset is not only complete enough, but also representative and unbiased for the intended AI use case. When the portion of missing data is minimal and not systematically biased, a common, acceptable mitigation is to remove those records so that the remaining dataset maintains integrity and consistency while avoiding the introduction of artificial or misleading values.

Options B and C (duplicating data or blindly filling zeros) can create serious distortions in the underlying data distribution, leading to biased model behavior, degraded performance, and weaker generalization, which contradicts responsible AI practices highlighted in PMI-style guidance. Simply ignoring missing data (option A) without a structured strategy or analysis is also discouraged, as it hides potential data quality issues and can propagate errors downstream.

Therefore, in line with good AI data preparation practice, when missingness is genuinely limited and not concentrated in critical attributes, removing records with missing values if minimal (option D) is the most effective and responsible approach among the given choices.

NEW QUESTION # 16

An aerospace company is integrating AI for predictive maintenance. The project manager is concerned about potential delays due to external dependencies.

Which initial step should the project manager take?

- A. Implement just-in-time inventory
- B. Engage with multiple suppliers
- C. Increase resource allocation
- D. Establish contingency plans

Answer: B

Explanation:

Within the PMI Certified Professional in Managing AI (PMI-CPMAI) framework, managing external dependencies is a core component of AI project risk management, especially for industries such as aerospace where supply chains and component availability can significantly affect timelines. PMI emphasizes that external dependency risks—such as reliance on specialized hardware, sensors, cloud services, or third-party data streams—must be addressed proactively to ensure uninterrupted AI system development and deployment.

The PMI-CPMAI Risk and Dependency Management section states that AI project managers should "identify and stabilize critical external inputs early in the lifecycle, particularly when those dependencies are single-source or highly specialized." It further highlights that mitigation begins with "diversifying suppliers or service providers to reduce the probability of bottlenecks or delays caused by external parties." This approach not only reduces vulnerability but also improves resilience and reduces procurement-related schedule risks.

Although increasing internal resources (A) or implementing just-in-time inventory (B) may optimize internal operations, they do not mitigate dependency on external providers. Establishing contingency plans (C) is important but is not the initial action; PMI guidance is clear that risk avoidance and reduction take precedence over contingency responses. The most appropriate first step, according to PMI-CPMAI, is to "engage with multiple suppliers to ensure redundancy and reduce exposure to single-point external failures."

NEW QUESTION # 17

Different AI project team members are responsible for various parts of the project, both cognitive and non-cognitive. The project manager needs to ensure effective accountability documentation.

Which method will help to ensure accurate documentation?

- A. Creating separate documentation protocols for cognitive and non-cognitive parts
- B. Assigning documentation responsibilities to a dedicated documentation team
- C. Implementing periodic documentation reviews by the project manager
- D. **Using a centralized documentation system accessible to all team members**

Answer: D

Explanation:

The PMI-CPMAI framework places strong emphasis on traceability, accountability, and documentation across the entire AI lifecycle—covering both cognitive (ML models, data pipelines) and non-cognitive components (traditional automation, rule engines, integration services). It explains that AI projects typically involve cross-functional roles—data scientists, ML engineers, domain experts, security, compliance, and operations—and that "clear accountability requires that decisions, changes, and artifacts be documented in a way that is shared, searchable, and version-controlled across the team." To achieve this, PMI-CPMAI recommends centralized documentation repositories (for example, a single documentation platform or system-of-record) where all contributors can log design decisions, assumptions, model versions, data lineage, approvals, and test results. Centralization reduces fragmentation, ensures a "single source of truth," and supports audits, governance reviews, and handovers. Periodic reviews by the project manager improve quality but do not, by themselves, create systematic accountability. Splitting protocols for cognitive vs. non-cognitive parts can introduce silos and inconsistencies, and a separate documentation team may distance those doing the work from owning the records.

By contrast, using a centralized documentation system accessible to all team members aligns directly with PMI-CPMAI's call for integrated, lifecycle-wide documentation: every role remains responsible for its own artifacts, but all content lives in a shared, governed environment, enabling accurate, up-to-date accountability documentation.

NEW QUESTION # 18

A logistics company is operationalizing an AI system to improve delivery times. The project team needs to identify performance constraints that may impact the AI solution.

Which method should the project manager use to meet the team's objective?

- A. **Conducting a preliminary feasibility study**
- B. Implementing advanced data visualization tools
- C. Training employees on AI ethics
- D. Benchmarking against competitors

Answer: A

Explanation:

When operationalizing an AI system to improve delivery times, PMI-style AI project guidance stresses the importance of identifying constraints and assumptions early, before heavy investment in build-out. A preliminary feasibility study is the standard method to surface key performance constraints that might impact the AI solution. This includes analyzing current logistics processes, data availability and latency, network conditions, service-level expectations (e.g., maximum response times for route optimization), infrastructure capacity, and integration limits with existing systems.

A feasibility study helps the team clarify: what throughput is required, how frequently predictions must be updated, what real-time vs. batch constraints exist, and whether current hardware, APIs, and data pipelines can support those requirements. This aligns with PMI-CPMAI's emphasis on evaluating technical, data, and organizational readiness before committing to full-scale deployment. Benchmarking competitors (option A) may highlight external performance targets but does not systematically uncover the internal constraints. Implementing advanced visualization tools (option B) can help later with monitoring and communication but does not, by itself, identify constraints. Training employees on AI ethics (option D) is valuable from a governance standpoint, yet it does not address performance limitations. Thus, the method that directly meets the objective of identifying performance constraints is to conduct a preliminary feasibility study.

NEW QUESTION # 19

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