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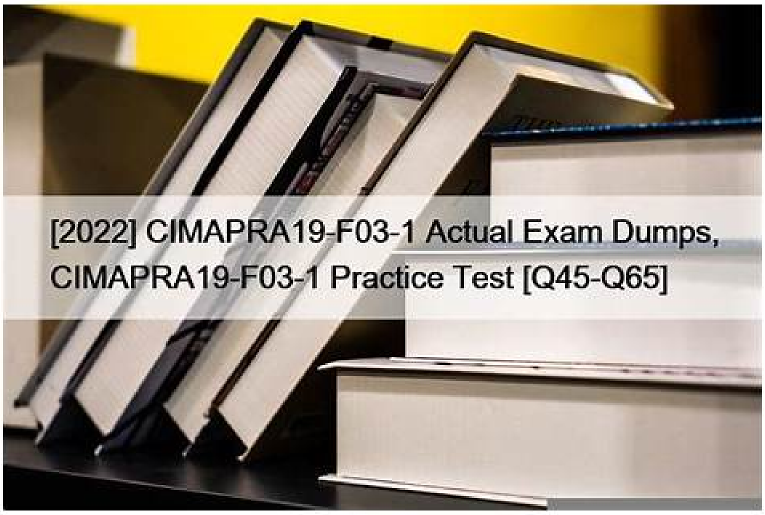

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CIMA F3: F3 Financial Strategy is an essential exam for those who are pursuing a career in finance or accounting. It is designed to test the candidate's knowledge and skills in financial strategy, risk management, and financial decision making.

CIMA F3 Financial Strategy Sample Questions (Q88-Q93):

NEW QUESTION # 88
A company intends to sell one of its business units. Company W, by a management buyout (MBO). A selling price of S200 million has been agreed.
The managers are discussing with a bank and a venture capital company (VCC) the following financing proposal.

The VCC requires a minimum return on its equity investment In the MBO of 35% a year on a compound basis over 5 years. What is the minimum total equity value of Company W in 5 years time in order to meet the VCC's required return? Give your answer to one decimal place.

- A. 0
- B. 1

Answer: A

NEW QUESTION # 89
On 1 January:
* Company ABB has a value of $55 million
* Company BBA has a value of $25 million
* Both companies are wholly equity financed
Company ABB plans to take over Company BBA by means of a share exchange Following the acquisition the post-tax cashflow of Company ABB for the foreseeable future is estimated to be $10 million each year The post-acquisition cost of equity is expected to be 10% What is the best estimate of the value of the synergy that would arise from the acquisition?

- A. $75 million
- B. $125 million
- C. $30 million
- D. $20 million

Answer: B

NEW QUESTION # 90
A national airline has made an offer to acquire a smaller airline in the same country.
Which of the following would be of most concern to the competition authorities?

- A. The board informed a major institutional shareholder about the proposed acquisition before informing other shareholders.
- B. The acquisition is likely to result in significant redundancies of staff currently working for the smaller airline.
- C. After the acquisition the board propose to reduce the number of flight destinations from the country.
- D. After the acquisition the board propose to increase prices significantly on routes where no other airlines operate.

Answer: D

Explanation:
Competition authorities are mainly concerned with market power and abuse of dominance.
Proposing to increase prices significantly on routes where no other airlines operate (i.e. monopoly routes) is a classic competition concern # C.
Reducing destinations (A), selective disclosure to shareholders (B), or redundancies (D) are governance, disclosure, or employment issues, not the core focus of competition law.

NEW QUESTION # 91
A company is currently all-equity financed.
The directors are planning to raise long term debt to finance a new project.
The debt:equity ratio after the bond issue would be 40:60 based on estimated market values.
According to Modigliani and Miller's Theory of Capital Structure without tax, the company's cost of equity would:

- A. increase or decrease depending on the bond's coupon rate.
- B. increase.
- C. stay the same.
- D. decrease.

Answer: B

NEW QUESTION # 92
Company P is a pharmaceutical company listed on an alternative investment market.
The company is developing a new drug which it hopes to market in approximately six years' time.
Company P is owned and managed by a group of doctors who wish to retain control of the company. The company operates from leased laboratories with minimal fixed assets.
Its value comes from the quality of its research staff and their research.
The company currently has one approved drug which generates sufficient cashflow to cover day to day operations but not sufficient for major new research and development.
Company P wish to raise debt finance to develop the new drug.
Recommend which of the following types of debt finance would be most appropriate for Company P to help finance the development of this new drug.

- A. 3% Commercial Paper.
- B. 5% Bond repayable at par in 7 years' time.
- C. 6% Eurobond repayable at par in 5 years' time.
- D. 4% Convertible bond with a conversion ratio of 350 ordinary shares per bond.

Answer: D

Explanation:
This question examines the appropriateness of debt financing instruments in the context of a high-risk, growth- oriented pharmaceutical company, which is a classic scenario discussed within CIMA F3 under Financing Decisions, Risk and Capital Structure, and Hybrid Finance.
Company P operates in a sector characterised by long development cycles, high uncertainty, and intangible asset bases. Its value derives primarily from human capital and intellectual property rather than tangible fixed assets. According to CIMA F3 study guidance, such firms face significant difficulty raising conventional straight debt, as lenders typically require stable cash flows and asset security. Furthermore, the company's existing cash flows are only sufficient for operational needs, not major R&D expenditure, increasing perceived credit risk.
A convertible bond is explicitly highlighted in CIMA F3 as a suitable financing instrument for companies with high growth potential but limited current cash flows. Convertible bonds combine features of debt and equity, offering investors downside protection through fixed interest payments while providing upside potential through conversion into equity if the company succeeds. This reduces the required coupon rate (4% in this case), easing short-term cash flow pressure, which is crucial for Company P during the development phase of the new drug.
Importantly, the doctors who own and manage Company P wish to retain control, a key strategic constraint.
Convertible bonds delay equity dilution until conversion occurs and only if the company performs well. This aligns with F3 principles that hybrid instruments are appropriate when firms wish to balance financing needs with control considerations.
The alternative options are unsuitable:
* Eurobonds and conventional bonds (Options A and B) require strong credit standing and asset backing.
* Commercial paper (Option C) is short-term, unsecured, and inappropriate for long-term R&D funding.
Therefore, consistent with CIMA F3 guidance on risk-adjusted financing strategy, the most appropriate choice is the convertible bond.

NEW QUESTION # 93
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