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## **ISACA COBIT Design and Implementation Certificate Sample Questions (Q43-Q48):**

**NEW QUESTION # 43**

Which of the following stakeholders is responsible for creating or updating EGIT objectives following the completion of the first iteration of an EGIT program implementation life cycle?

- A. The CIO and business executives
- B. IT managers and IT process owners
- C. The risk and compliance function and IT audit
- D. The board of directors and the program steering committee

**Answer: A**

Explanation:

The stakeholders responsible for creating or updating EGIT objectives following the completion of the first iteration of an EGIT program implementation life cycle are the CIO and business executives. They have the strategic oversight and authority to set and adjust objectives based on the initial outcomes and evolving business needs.

The CIO and business executives play a critical role in ensuring that the EGIT (Enterprise Governance of Information and Technology) objectives are aligned with business strategy and goals. After the first iteration, their involvement is crucial to review progress, adjust objectives, and ensure continued alignment with enterprise priorities.

COBIT 2019 Framework References:

- \* COBIT 2019 Implementation Guide, Chapter 7: Highlights the roles of senior management, including the CIO and business executives, in setting and updating EGIT objectives.
- \* COBIT 2019 Design Guide, Chapter 4: Emphasizes the importance of executive involvement in governance system design and iterative improvement.

By engaging the CIO and business executives in this process, the enterprise ensures that EGIT objectives remain relevant and aligned with overall business strategy.

#### **NEW QUESTION # 44**

Which of the following situations is MOST likely the root cause for an enterprise lacking the required skills and competencies to execute an EGIT implementation program plan?

- A. IT staff are too often focused on the achievement of business value.
- B. Business staff are too often involved in IT processes that affect business processes and procedures.
- C. Enterprise training does not include business and management skill development.
- D. The enterprise relies too heavily on the use of COBIT as its EG IT framework.

**Answer: C**

Explanation:

The most likely root cause for an enterprise lacking the required skills and competencies to execute an EGIT (Enterprise Governance of IT) implementation program plan is that enterprise training does not include business and management skill development. Effective EGIT implementation requires a blend of technical, business, and management skills.

References in COBIT 2019 Design and Implementation:

COBIT 2019 Framework: Governance and Management Objectives, APO07 (Managed Human Resources):

This objective emphasizes the importance of developing skills and competencies, including business and management skills, for successful governance and management of enterprise IT.

COBIT 2019 Implementation Guide, Chapter 3: This chapter outlines the need for comprehensive training programs that address not only technical skills but also business and management capabilities to ensure successful implementation of governance frameworks. Without proper training that includes business and management skills, staff may be ill-prepared to handle the complexities of EGIT implementation, leading to skill gaps and competency issues.

#### **NEW QUESTION # 45**

Which of the following would BEST enable the prioritization of governance objectives?

- A. The IT strategic plan
- B. A matrixed scoring methodology
- C. The enterprises risk tolerance
- D. Expected performance outcomes

**Answer: B**

#### Explanation:

In COBIT 2019, the prioritization of governance objectives is essential to ensure that the most critical aspects of IT governance receive the necessary focus and resources. A matrixed scoring methodology is considered the best enabler for prioritizing governance objectives because it provides a structured, systematic, and quantifiable approach to evaluating and ranking various governance objectives based on multiple criteria.

#### Detailed Explanation with References:

##### \* IT Strategic Plan (Option A):

\* The IT strategic plan outlines the strategic direction and objectives of IT within the organization.

While it provides guidance on long-term goals and initiatives, it does not offer a detailed mechanism for prioritizing specific governance objectives.

##### \* Matrixed Scoring Methodology (Option B):

\* A matrixed scoring methodology allows the organization to evaluate governance objectives against a set of predefined criteria such as strategic alignment, risk impact, resource availability, and expected benefits. This methodology helps in objectively assessing and comparing the importance and urgency of different governance objectives. By assigning scores to each criterion, organizations can create a prioritized list based on overall scores, ensuring that the most critical and impactful objectives are addressed first.

\* This approach is comprehensive and takes into account multiple factors, providing a balanced and transparent means of prioritizing objectives. It enables decision-makers to justify their choices and ensures that prioritization is aligned with the organization's strategic goals and risk profile.

##### \* Enterprise's Risk Tolerance (Option C):

\* The enterprise's risk tolerance is an important factor in governance decisions, as it defines the level of risk the organization is willing to accept. However, while it influences prioritization, it is not a standalone methodology for prioritizing governance objectives. Risk tolerance must be considered within a broader context of criteria, which a matrixed scoring methodology can effectively encompass.

##### \* Expected Performance Outcomes (Option D):

\* Expected performance outcomes are crucial for evaluating the success of governance initiatives, but they do not provide a methodology for prioritizing objectives. They are one of the factors that can be included in a matrixed scoring methodology to assess the potential impact and value of each objective.

Conclusion: The correct answer is B. A matrixed scoring methodology. This method provides a robust, multi-criteria approach to prioritizing governance objectives, ensuring that decisions are made based on a balanced consideration of various relevant factors.

#### References:

\* ISACA. COBIT 2019 Framework: Governance and Management Objectives. ISACA.

\* ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution.

ISACA.

## NEW QUESTION # 46

Which of the following is the BEST starting point when translating enterprise goals into actionable governance and management objectives?

- A. Selective enterprise goals
- B. Prioritized enterprise goals
- C. Risk-based enterprise goals
- D. Generic enterprise goals

#### Answer: D

#### Explanation:

The COBIT 2019 Design Guide provides a set of generic enterprise goals which:

"Serve as the baseline for mapping to governance and management objectives. These generic goals help initiate the translation process and can be customized later." Thus, generic goals are the best starting point.

Reference: COBIT 2019 Design Guide, Appendix A

## NEW QUESTION # 47

Which of the following roles creates policies and processes to ensure governance becomes business as usual?

- A. Internal audit
- B. Business management
- C. IT management
- D. Risk, compliance and legal

#### Answer: B

Explanation:

According to the COBIT 2019 Governance and Management Objectives:

"Business management is responsible for embedding governance practices into the daily operations of the enterprise, ensuring that policies and processes are followed as standard practice." This helps institutionalize governance as a routine business activity.

Reference:COBIT 2019 Governance and Management Objectives, Section EDM05

## NEW QUESTION # 48

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