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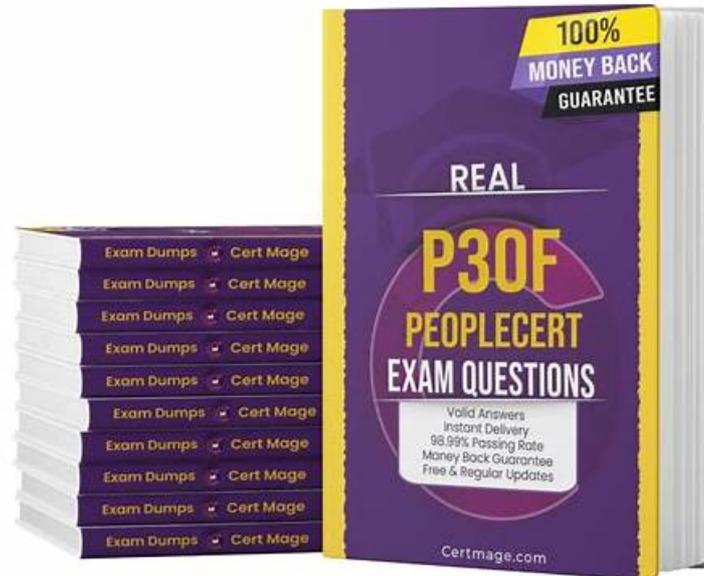
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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q21-

Q26):

NEW QUESTION # 21
Which is a responsibility of the P3O Sponsor role?

- A. Secure the investment required to set up the P3O
- B. Ensure the portfolio delivers the required strategy
- C. Recruit the Portfolio Office staff members
- D. Recommend an appropriate mix of programmes and projects

Answer: A

Explanation:
The P3O Foundation (2013) manual identifies securing investment as a key responsibility of the P3O Sponsor. Section 3.5.1 states, "The P3O Sponsor is responsible for securing the investment required to establish and sustain the P3O, advocating its value to senior management." This differs from ensuring portfolio delivery (A), staff recruitment (C), or programme mix (D), which are Portfolio Office or Analyst roles. The 2013 edition emphasizes the Sponsor's leadership in funding advocacy, ensuring the P3O's viability. This role drives strategic commitment and resource allocation.
Reference: P3O Foundation (2013) manual, Section 3.5.1, AXELOS.

NEW QUESTION # 22
Which is NOT a functional role?

- A. Benefits and Value
- B. Information Management
- C. Planning
- D. Project Officer

Answer: D

Explanation:
The P3O Foundation (2013) manual lists Benefits and Value, Information Management, and Planning as functional roles, but Project Officer is not. Section 3.5.1 states, "Functional roles within a P3O include Benefits and Value, Information Management, and Planning, each providing specialized support." The Project Officer (C) is a delivery support role, not a functional one, as it focuses on execution (Section 3.5.6). The
2013 edition distinguishes these roles to clarify P3O's structure, ensuring functional roles drive strategy and support, while delivery roles handle operations. This delineation enhances organizational clarity.
Reference: P3O Foundation (2013) manual, Sections 3.5.1 and 3.5.6, AXELOS.

NEW QUESTION # 23
Which information should a Business Case for a P3O provide?

- A. Appointed Head of P3O
- B. Reasons why any form of P3O is needed
- C. Roles of the staff working in the P3O
- D. Processes to be implemented by the P3O

Answer: B

Explanation:
The P3O Foundation (2013) manual specifies that a Business Case for a P3O should provide reasons for its need. Section 4.2.2 states, "The Business Case must articulate the reasons why any form of P3O is required, including the benefits and justification for investment, to gain senior management approval." This contrasts with staff roles (B), processes (C), or the Head's appointment (D), which are implementation details. The
2013 edition emphasizes this justification as the core purpose, ensuring strategic alignment and resource commitment. This approach secures buy-in and supports the P3O's establishment.
Reference: P3O Foundation (2013) manual, Section 4.2.2, AXELOS.

NEW QUESTION # 24

Which is a benefit of the portfolio prioritization and optimization technique?

- A. Supports senior management investment decisions by aligning programmes to strategy
- B. Provides resource capacity to the portfolio when required
- C. Documents repeatable processes enabling increased PPM maturity
- D. Highlights programme issues requiring intervention

Answer: A

Explanation:
The P3O Foundation (2013) manual identifies that the portfolio prioritization and optimization technique supports senior management investment decisions by aligning programmes with strategy. Section 6.3.1 states,
"This technique supports senior management by prioritizing and optimizing the portfolio to align programmes and projects with strategic objectives, aiding investment decisions." This differs from highlighting issues (A), documenting processes (B), or providing capacity (C), which are secondary outcomes. The 2013 edition emphasizes its strategic decision-making role, ensuring resources focus on high-value initiatives. This enhances portfolio effectiveness.
Reference: P3O Foundation (2013) manual, Section 6.3.1, AXELOS.

NEW QUESTION # 25

Which describes P3O assurance services?

- A. Supports Programme Managers in delivery
- B. Carried out by the delivery function
- C. Independent of the programme being assured
- D. Integrated into the programme being assured

Answer: C

Explanation:
The P3O Foundation (2013) manual describes P3O assurance services as independent of the programme being assured. Section 7.3.2 states, "P3O assurance services are provided independently of the programme or project being assessed to ensure objective evaluation and compliance with governance standards." This contrasts with integration (B), delivery function involvement (C), or support for Programme Managers (D), which compromise objectivity. The 2013 edition emphasizes this independence to maintain credibility and effectiveness in oversight, supporting strategic alignment and risk management. This ensures unbiased assurance across change initiatives, enhancing organizational trust in P3O processes.
Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

NEW QUESTION # 26

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