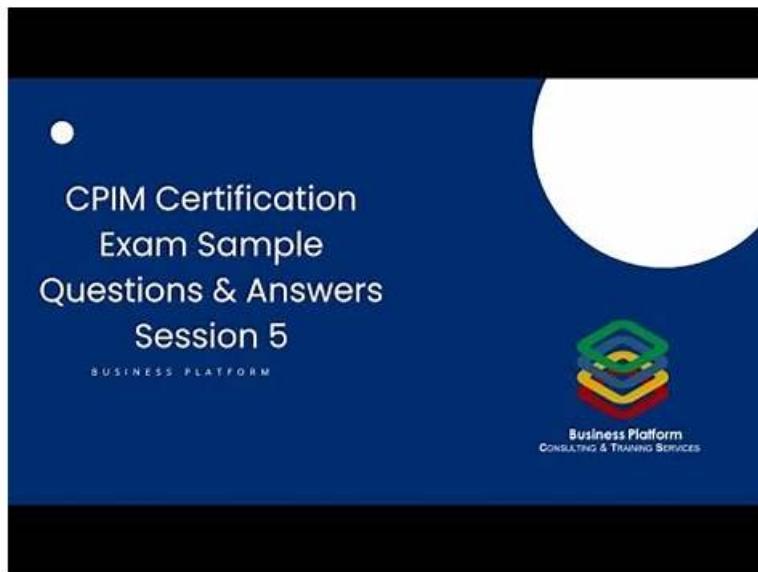


# Latest CPIM-8.0 Exam Answers - Certification CPIM-8.0 Sample Questions



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## APICS CPIM-8.0 Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>Supply Chains and Strategy: This section of the exam measures the skills of Supply Chain Managers and covers various aspects related to supply chains, including their interaction with the environment and strategic objectives. It delves into developing organizational strategies, functional strategies, performance monitoring using KPIs, risk management, capital equipment management, and sustainability strategies. A key skill assessed here is "analyzing market trends."</li></ul>
Topic 2	<ul style="list-style-type: none"><li>Sales and Operations Planning: This module assesses the skills of Operations Planners in terms of sales and operations planning processes. It includes understanding the purpose of S&amp;OP, creating aggregate demand plans, and reconciling these plans to ensure alignment between sales forecasts and operational capabilities. A crucial skill measured is "reconciling supply-demand gaps."</li></ul>
Topic 3	<ul style="list-style-type: none"><li>Demand: This section evaluates the abilities of Demand Analysts in managing demand through forecasting techniques. It explores sources of demand data for accurate forecasting and evaluating forecast performance to improve future predictions. One important skill evaluated is "forecasting demand accurately."</li></ul>
Topic 4	<ul style="list-style-type: none"><li>Detailed Schedules: This section assesses the skills of Production Planners by focusing on detailed scheduling processes for production or service delivery environments. It includes methods like PAC (Programmable Automation Controller) scheduling techniques to manage detailed production timelines efficiently across different materials required for manufacturing or service delivery processes.</li></ul>

Topic 5	<ul style="list-style-type: none"> <li>Supply: This module tests the competencies of Procurement Specialists in managing supply chains effectively. It involves creating master schedules for production planning, maintaining these schedules over time, material requirements planning (MRP), capacity requirements planning (CRP), supplier management practices, and purchasing strategies during product life cycle changes. A key skill measured here is "validating master schedules."</li> </ul>
Topic 6	<ul style="list-style-type: none"> <li>Quality, Technology, and Continuous Improvement: This section assesses skills of Quality Assurance Specialists, focusing on quality assurance methodologies enhanced by technology to drive continuous improvement efforts. A key skill measured here is "enhancing quality metrics."</li> </ul>

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### APICS Certified in Planning and Inventory Management (CPIM 8.0) Sample Questions (Q463-Q468):

#### NEW QUESTION # 463

Increased use of third-party logistics (3PL) services is likely to have which of the following effects on a firm's balance sheet?

- A. Decreased fixed assets
- B. Decreased retained earnings
- C. Increased intangible assets
- D. Increased accounts receivable

#### Answer: A

Explanation:

Third-party logistics (3PL) services are external providers that handle various supply chain functions for a firm, such as transportation, warehousing, inventory management, and order fulfillment. By outsourcing these functions to a 3PL, a firm can reduce its investment in fixed assets, such as trucks, trailers, warehouses, and equipment. This can improve the firm's liquidity and return on assets ratios, as well as lower its depreciation and maintenance costs. However, using a 3PL does not necessarily affect the firm's retained earnings, accounts receivable, or intangible assets, which are influenced by other factors, such as profitability, sales, and goodwill. References:

\*Third-Party Logistics (3PL) Guide: Process, Resources, And Benefits

\*3PLs, Explained: The Complete Guide to Third-Party Logistics

\*Understanding 3PL: The Role of Third-Party Logistics in 2024

#### NEW QUESTION # 464

The primary reason for tracing a component with scheduling problems to its master production schedule (MPS) item is to:

- A. determine if a customer order will be impacted.
- B. revise the rough-cut capacity plan.
- C. check the accuracy of the bills for the MPS items.
- D. reschedule a related component on the shop floor.

#### Answer: A

Explanation:

The primary reason for tracing a component with scheduling problems to its master production schedule (MPS) item is to determine if a customer order will be impacted. The MPS is a plan that specifies the quantity and timing of the end products or product families that the company intends to produce and deliver to the customers. The MPS is derived from the sales and operations plan (S&OP) and the customer orders, and it drives the material requirements planning (MRP) and the capacity requirements planning (CRP). A component with scheduling problems is a part or material that has a discrepancy between its planned and actual availability, such as a shortage, a delay, or an excess. Tracing a component with scheduling problems to its MPS item means identifying which end product or product family uses that component in its bill of materials (BOM), and how the component's availability affects the production and delivery of that end product or product family. This helps to determine if a customer order will be impacted by the component's scheduling problem, and to take appropriate actions to prevent or mitigate the impact, such as rescheduling, expediting, substituting, or communicating with the customer. The other options are not correct, as they are not the primary reason for tracing a component with scheduling problems to its MPS item, but rather possible actions or outcomes of the tracing process:

Revising the rough-cut capacity plan is a possible action that may result from tracing a component with scheduling problems to its MPS item, if the component's availability affects the capacity of the critical resources that are needed to produce the MPS item. Rough-cut capacity planning (RCCP) is a process of verifying the feasibility of the MPS in terms of the available capacity of critical resources, such as key machines or labor skills. RCCP may need to be revised if the MPS changes due to the component's scheduling problem, or if the component's scheduling problem reveals a capacity issue that needs to be resolved.

Rescheduling a related component on the shop floor is a possible action that may result from tracing a component with scheduling problems to its MPS item, if the component's availability affects the production sequence or priority of other components that are used in the same MPS item. Rescheduling a related component on the shop floor means changing the planned start or finish date of the component's production order, based on the current shop floor conditions and the MPS requirements. Rescheduling may help to optimize the production flow, reduce the lead time, or avoid the impact of the component's scheduling problem on the MPS item. Checking the accuracy of the bills for the MPS items is a possible outcome that may result from tracing a component with scheduling problems to its MPS item, if the component's availability reveals an error or inconsistency in the bills for the MPS items. Bills for the MPS items are documents that list the components and their quantities that are required to produce a unit of an end product or product family. Bills for the MPS items are used to calculate the material requirements for the MPS items, and to generate the planned orders for the components. Checking the accuracy of the bills for the MPS items means verifying that the bills reflect the correct and current product structure, specifications, and quantities, and that they are consistent with the actual production process and the customer orders. Reference:

[CPIM Part 2 - Section A - Topic 1 - Sales and Operations Planning]

[CPIM Part 2 - Section A - Topic 2 - Capacity Planning]

Master Production Schedule (MPS)

What is a Component? | Definition, Types, & Examples

Tracing a Component to Its MPS Item

Rough Cut Capacity Planning (RCCP)

[Rescheduling]

[Bill of Materials (BOM)]

## NEW QUESTION # 465

Which of the following factors is the MOST important consideration for a security team when determining whether cryptographic erasure can be used for disposal of a device?

- A. If security policies allow for cryptographic erasure based on the data stored on the device
- B. If the device was encrypted prior using cipher block chaining
- C. If the methods meet the International Organization for Standardization/International Electrotechnical Commission (ISO/IEC) 27001
- D. If the data on the device exceeds what cryptographic erasure can safely process

**Answer: A**

## NEW QUESTION # 466

A manufacturer has a forecasted annual demand of 1,000,000 units for a new product. They have to choose 1 of 4 new pieces of equipment to produce this product. Assume that revenue will be \$10 per unit for all 4 options.

Which machine will maximize their profit if the manufacturer anticipates market demand will be steady for 3 years and there is no residual value for any of the equipment choices?

Machine Fixed Cost Variable Cost per Unit Annual Capacity

AS100,000 \$6 00800,000 units

B\$200,000 \$5 501,000,000 units

C\$250,000 \$5 001,200,000 units

D\$1 000.000\$4 501 400.000 units

- A. Machine A
- **B. Machine C**
- C. Machine D
- D. Machine B

**Answer: B**

Explanation:

To maximize profit, the manufacturer should choose the machine that has the lowest total cost per unit of demand. The total cost per unit of demand is calculated by adding the fixed cost per unit of demand and the variable cost per unit. The fixed cost per unit of demand is obtained by dividing the fixed cost by the annual demand. The variable cost per unit is given in the table. The total cost per unit of demand for each machine is:

Machine A:  $1,000,000/100,000 + 6.00 = 6.10$

Machine B:  $1,000,000/200,000 + 5.50 = 5.70$

Machine C:  $1,000,000/250,000 + 5.00 = 5.25$

Machine D:  $1,000,000/1,000,000 + 4.50 = 5.50$

The lowest total cost per unit of demand is for Machine C, which is \$5.25. Therefore, Machine C will maximize the profit for the manufacturer.

References:

Some possible references for this question are:

CPIM Part 1 Exam Content Manual, Version 8.0, Domain 3: Plan and Manage Supply, Section A: Plan and Manage Supply Chain Capacity, Topic 2: Capacity Planning Concepts, Subtopic b: Capacity planning methods, Page 30 CPIM Part 1 Learning System, Version 8.0, Module 3: Plan and Manage Supply, Section 3.2: Capacity Planning Concepts, Topic 3.2.2: Capacity Planning Methods, Subtopic 3.2.2.2: Cost-Volume Analysis, Pages 3-24 to 3-26 CPIM Part 1 Study Guide, Version 8.0, Module 3: Plan and Manage Supply, Section 3.2: Capacity Planning Concepts, Topic 3.2.2: Capacity Planning Methods, Subtopic 3.2.2.2: Cost-Volume Analysis, Pages 3-24 to 3-26

**NEW QUESTION # 467**

For a company that uses first in, first out (FIFO) inventory accounting, the actual use in production of a recently arrived shipment of more expensive components rather than lower-cost components previously received will have which of the following results?

- A. Lower COGS
- B. A violation of FIFO rules
- **C. Higher cost of goods sold (COGS)**
- D. No change to COGS

**Answer: C**

Explanation:

FIFO inventory accounting assumes that the first items purchased or produced are the first ones sold or used. Therefore, the cost of goods sold reflects the oldest costs of inventory. If a company uses a more expensive shipment of components instead of the lower-cost ones that were previously received, it will increase the cost of goods sold and reduce the gross profit margin. This is because the newer components have a higher unit cost than the older ones, and the cost of goods sold is calculated by multiplying the unit cost by the number of units sold or used. Reference:

\* CPIM Part 1 Exam Content Manual, page 17, section 3.2.1: "Explain the impact of inventory valuation methods (for example, first in, first out [FIFO], last in, first out [LIFO], average cost, standard cost) on financial statements and taxes."

\* CPIM Part 1 Study Guide, page 63, section 3.2.1: "The FIFO method assumes that the first goods purchased or produced are the first goods sold. The cost of goods sold is based on the oldest costs, and the ending inventory is based on the most recent costs. The FIFO method results in a higher net income and a higher ending inventory value in a period of rising prices."

**NEW QUESTION # 468**

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