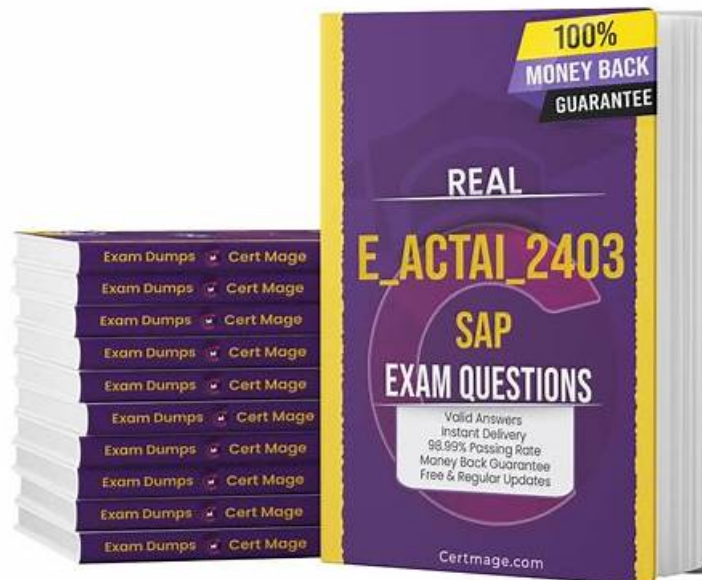


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## SAP Certified Specialist - Project Manager - SAP Activate for Agile Implementation Management Sample Questions (Q33-Q38):

### NEW QUESTION # 33

When do you perform Quality Gate (Q-Gate) during a project? Note: There are 2 correct answers to this question.

- A. At the end of Discover phase
- **B. At the end of Realize phase**
- C. At the end of Run phase
- **D. At the end of Prepare phase**

**Answer: B,D**

### NEW QUESTION # 34

What is the purpose of the scrum board? Note: There are 2 correct answers to this question.

- A. To manage the scrum resources load
- B. To represent the scrum team setup
- **C. To represent the work**
- **D. To visualize scrum team progress**

**Answer: C,D**

Explanation:

The purpose of the scrum board in Agile project delivery is to:

\* B. To visualize scrum team progress. The scrum board visually displays the progress of the sprint, showing what has been completed, what is in progress, and what is yet to be started.

\* C. To represent the work. It provides a visual representation of all the tasks within the sprint backlog, helping the team to see the workload and manage their time accordingly.

The scrum board is a fundamental tool in Scrum for maintaining team organization and fostering a sense of accountability and progress among team members. References:

\* Scrum board usage and benefits

\* Agile project management tools

### NEW QUESTION # 35

What are the outcomes of business process monitoring? Note: There are 2 correct answers to this question.

- **A. To increase business process execution quality**
- B. To improve business process KPIs
- **C. To provide transparency over end-to-end processes**
- D. To provide process update and change feedback

**Answer: A,C**

Explanation:

The outcomes of business process monitoring in the context of SAP Cloud ALM include:

\* A. To increase business process execution quality: Effective monitoring helps in identifying and rectifying errors, thereby improving the quality of business process executions.

\* C. To provide transparency over end-to-end processes: By monitoring business processes, organizations gain visibility into the entire process flow, helping to identify bottlenecks and optimize performance across different stages. Option B (To provide process update and change feedback) and D (To improve business process KPIs) are related to the effects or secondary benefits of business process monitoring but are not described as direct outcomes in standard SAP documentation. References:

\* SAP Cloud ALM business process monitoring documentation

\* Industry best practices on business process management

### NEW QUESTION # 36

What are some of the key characteristics of the implementation approach in the SAP Activate methodology? Note: There are 2 correct answers to this question.

- **A. Cloud ready**
- B. Fixed scope

- C. Based on ready-to-use content
- D. Scaled agile framework built-in

**Answer: A,C**

#### NEW QUESTION # 37

Which estimation technique can be used in an Agile delivery approach to size the User Stories during sprint planning?

- A. Relative estimates in Ideal Person Days that reflect the best estimates provided by the project team
- B. Detailed bottom-up estimates that break each User Story into shorter tasks
- C. Leveraging effort estimates for similar User Stories from another Scrum team
- D. Detailed top-down estimates by the Scrum Master in story points or Ideal Person Days

**Answer: A**

Explanation:

In an Agile delivery approach, an estimation technique that can be used during sprint planning to size the User Stories is:

\* C. Relative estimates in Ideal Person Days that reflect the best estimates provided by the project team: This technique involves estimating the size of user stories relative to each other in terms of

"ideal" days of work, assuming no interruptions for the person working on the story. This approach helps to gauge the effort and time required based on the team's experience and judgment.

Relative estimation helps the team to prioritize work and manage workload more effectively, relying on their collective expertise and past experience to provide realistic assessments. References:

\* Agile estimation practices

\* User story sizing in Agile projects

Agile Project Planning

#### NEW QUESTION # 38

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