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PMI-ACP certification exam covers a wide range of topics, including agile principles and mindset, value-driven delivery, stakeholder engagement, team performance, adaptive planning, problem detection and resolution, and continuous improvement. PMI-ACP exam consists of 120 multiple-choice questions, and candidates have three hours to complete it. PMI-ACP exam is computer-based, and candidates can take it at authorized testing centers or online.

PMI-ACP (PMI Agile Certified Practitioner) Exam is a certification offered by the Project Management Institute (PMI) that is focused on agile project management principles and practices. PMI Agile Certified Practitioner certification is geared towards individuals who are involved in agile projects, such as project managers, team members, or stakeholders. PMI-ACP Exam is designed to test a candidate's knowledge and understanding of agile methodologies, including Scrum, Kanban, Lean, and XP.

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PMI Agile Certified Practitioner Sample Questions (Q103-Q108):

NEW QUESTION # 103

Risk exposure is the:

- A. Probability a risk will occur.
- B. Funds set aside to contain the risk.
- C. Amount of damage to the project if the risk occurs.
- D. Amount of money the risk will cost if it occurs.

Answer: D

Explanation:

Explanation:

NEW QUESTION # 104

How does Empirical Process Control support Agile methodologies?

- A. Visibility, review, and testing
- B. Testing, requirements, and adaptation
- C. Testing, requirements, and change
- **D. Visibility, inspection, and adaptation**

Answer: D

Explanation:

Explanation/Reference:

Explanation:

NEW QUESTION # 105

An experienced product owner presents the epics and corresponding stories during a release planning session with the established team. The executive sponsor asks the team when the features will be delivered.

What should the agile team do?

- A. Identify a set of user stories based on the team's velocity
- B. Consult historical data for project completion
- C. Evaluate how much can be delivered based on the Scrum Master's estimation
- **D. Initiate an estimation session**

Answer: D

Explanation:

The correct answer is C - Initiate an estimation session because agile planning is iterative and collaborative.

When delivery timing is in question, especially during a release planning session, the team must first estimate the size of the work (epics and user stories). Once estimates are made (often using story points or relative sizing techniques), velocity can be used to forecast delivery timelines.

From the PMI Agile Practice Guide:

"Estimation is typically performed at the beginning of a release or iteration planning session to determine how much work can be completed. Teams use estimation to size items and then apply their known or projected velocity to forecast completion." (PMI Agile Practice Guide, Section 5.3 - Estimation and Velocity) Mike Griffiths' PMI-ACP Exam Prep Book also states:

"Before making any delivery commitments, teams should first engage in collaborative estimation to understand the scope and effort of the work. These estimates then inform velocity-based forecasting." (Mike Griffiths, Chapter 5 - Adaptive Planning) Why the other options are incorrect:

* A- Scrum Masters do not estimate work; estimation is a team activity.

* B- You cannot determine deliverables based on velocity until the work has been estimated.

* D- Historical data can support forecasting but must be preceded by proper estimation of current backlog items.

NEW QUESTION # 106

One of the senior stakeholders on a project did not want to be engaged on a daily basis. During the iteration, the team encounters complexities but are convinced these issues can be resolved in time for the demo.

What should the agile practitioner do?

- A. Ask the product owner to make a decision as to whether or not all the stakeholders should be kept informed about the current project's status.
- B. Ensure the agile leader documents a risk in the risk register and communicates the risk to the project sponsor.
- **C. Be transparent with all the stakeholders and make them aware of the issues encountered and the current project's status.**
- D. Support the team's decision, and since the team is confident about being able to resolve the issues in time, do not raise the issues as risks with the stakeholders.

Answer: C

Explanation:

The correct answer is A - Be transparent with all the stakeholders and make them aware of the issues encountered and the current project's status.

Agile encourages transparency and regular stakeholder engagement to ensure alignment and avoid surprises.

Even if a stakeholder prefers minimal involvement, it is the team's responsibility to raise issues that could impact delivery, especially if they introduce risk or require input.

From the PMI Agile Practice Guide:

"Agile promotes transparency and ongoing stakeholder engagement. Teams should proactively communicate risks and emerging issues to build trust and enable timely decision-making." (PMI Agile Practice Guide, Section 4.2 - Stakeholder Engagement) Mike Griffiths notes:

"Transparency is one of the pillars of Agile. Teams must keep stakeholders informed—even those who prefer limited involvement—to ensure that value is continuously delivered." (Mike Griffiths, PMI-ACP Exam Prep Book, Chapter 3 - Stakeholder Engagement)

Other options explained:

- * B is a secondary action; transparency should come first.
- * C risks late discovery and undermines agile values.
- * D removes responsibility from the team, which contradicts self-management.

NEW QUESTION # 107

A team working with a new technology faces a significant amount of uncertainty about its ability to deliver stories due to technical issues. What should the team do?

- A. Capture risks and make them visible, and use a burndown chart to focus on reducing risks early in the project.
- B. Ask the Scrum Master to extend the sprint's duration to allow more time to work through technical issues.
- C. Seek guidance from the development manager.
- D. Place the impacted stories on the story board, and use daily stand-ups to make the product owner aware of the technical issues.

Answer: A

Explanation:

The correct answer is A - Capture risks and make them visible, and use a burndown chart to focus on reducing risks early in the project.

Technical uncertainty is a key area of risk in Agile projects. These risks should be clearly communicated, visualized, and prioritized early in the project to allow timely mitigation. Agile teams are empowered to make decisions and highlight blockers rather than delay work or seek hierarchical intervention.

PMI Agile Practice Guide states:

"Agile teams actively manage risk through transparency and continuous feedback. Risks should be made visible on information radiators and addressed early in the project to prevent impact on value delivery." (PMI Agile Practice Guide, Section 7.3 - Risk Management) Mike Griffiths adds:

"Teams facing uncertainty must surface risks openly and early. Using charts such as risk burndown and dashboards helps keep focus on managing these risks iteratively." (PMI-ACP Exam Prep, Chapter 6 - Problem Detection and Resolution) Incorrect options:

- * B contradicts the time-boxing principle of sprints.
- * C raises awareness but lacks proactive risk mitigation.
- * D introduces a command-and-control dynamic, which is not agile.

NEW QUESTION # 108

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