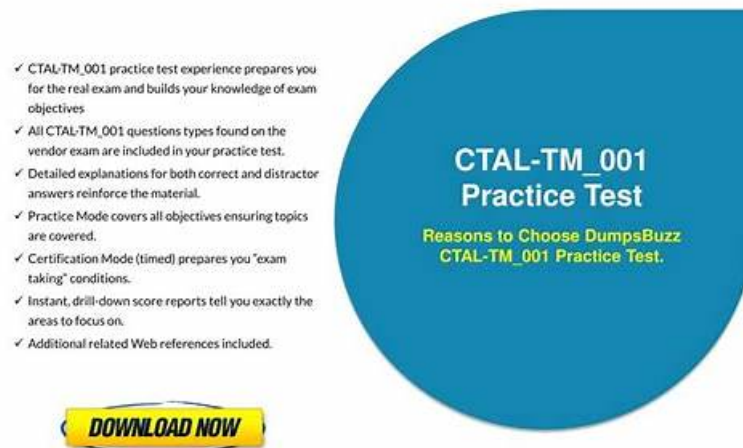


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## ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q160-Q165):

### NEW QUESTION # 160

You are the Test Manager on a new project. The schedule is aggressive and will require the team to work at peak efficiency. The requirements are not well defined yet, but it is clear that the project will be using new technologies. To help the developers meet the development schedule, an offshore group will be added to the development team.

At this time there is not enough budget to add more testing resources. The project stakeholders are very concerned about the quality of the delivered product and will be watching the project closely, particularly during the testing cycles. The exit criteria from the system test level require no open high priority/severity defects, 100% pass rate for all test cases covering risks that are classified as "high" or "very high", 95% pass rate for all "medium" risks and 75% pass rate for all "low" and "very low" risks.

Given this information, which of the activities of the standard test process are the most critical for the Test Manager to perform? [3]

- A. Requirements reviews
- B. Project management, particularly regarding scheduling and budgeting
- C. Test monitoring and control
- D. Test execution

**Answer: C**

Explanation:

The most critical activity of the standard test process for the Test Manager to perform in this scenario is test monitoring and control. This is because test monitoring and control involves measuring and evaluating the test progress, quality, and risks, and taking corrective actions when necessary. Given the aggressive schedule, the unclear requirements, the new technologies, the offshore development team, the limited testing resources, and the high stakeholder expectations, the Test Manager needs to closely monitor and control the testing activities to ensure that the test objectives and exit criteria are met, and that any deviations or issues are identified and resolved in a timely manner. Test Monitoring and Control - ISTQB not-for-profit association Reference: Certified Tester Advanced Level Test Manager (CTAL-TM) - ISTQB not-for-profit association, ISTQB Test Manager Certification - ISTQB Exams Worldwide - ISTQB Official Registration, Test Monitoring and Control - ISTQB not-for-profit association

### NEW QUESTION # 161

Given the following figures for the testing on a project, and assuming the failure rate for initial tests remains constant and that all retests pass, what number of tests remain to be run? 3 credits

- A. 0
- B. 1
- C. 2
- D. 3

**Answer: D**

Explanation:

Explanation/Reference:

Explanation:

### NEW QUESTION # 162

Part of the testing strategy indicates that you are going to be using systematic test design techniques. Your manager has asked that you present the main advantages of using these techniques at the next board meeting. Identify THREE main benefits of using systematic test design techniques within this company. 2 credits (for 2 out of 3 correct 1 credit)

- A. Will reduce the need for early reviews
- B. Provides a way to differentiate depth of testing based on product risks by using different techniques
- C. Easier to quickly adapt testing to changing requirements compared to experienced-based testing
- D. Will make non-systematic testing redundant
- E. Will guide experienced testers to find defects
- F. Targets certain types of faults
- G. More enhanced documentation and therefore higher repeatability and reproducibility

**Answer: B,F,G**

### NEW QUESTION # 163

#### SCENARIO 1

DreamPartner dating agency are redesigning their dating application following a major security breach in which sensitive customer data was made publically available. The redesign includes stronger security encryption and performance tuning.

The product risk register for the redesign project, which was produced after all requirements had been agreed, includes the following:

□ The organisational Test Strategy contains the following objectives:

1. A Risk-based test approach must be adopted for all projects
2. Functional regression testing should start as soon as functional testing is complete
3. Automated tests may be run before or in parallel with manual tests

The project Test Plan has allocated 6 weeks to complete all test execution, with functional testing taking 3 weeks to execute, performance and security testing 2 weeks each and regression testing 1 week.

Which of the following options places the test suites (TS1 to TS5) in the correct order for test execution?

SELECT ONE OPTION

- **A. TS3, TS1, TS2, TS5, TS4.**
- B. TS1, TS2, TS5, TS3, TS4.
- C. TS3, TS4, TS1, TS2, TS5.
- D. TS5, TR1, TS3 TSA, TS2

**Answer: A**

### NEW QUESTION # 164

You are Test Manager on a new project and have estimated the test effort to be 500 days, assuming that you will find no more than 50 defects and 5 test iterations being required. The project manager has said the estimate is too high. Which of the following options could enable you to reduce this estimate?

SELECT ONE OPTION

- A. Assign more test analysts to the test execution phase.
- B. Increase the regression test coverage.
- C. Allow more time for the developers to fix the defects found.
- **D. Agree an increase in the Unit test coverage before the code is delivered to your test team.**

**Answer: D**

### NEW QUESTION # 165

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