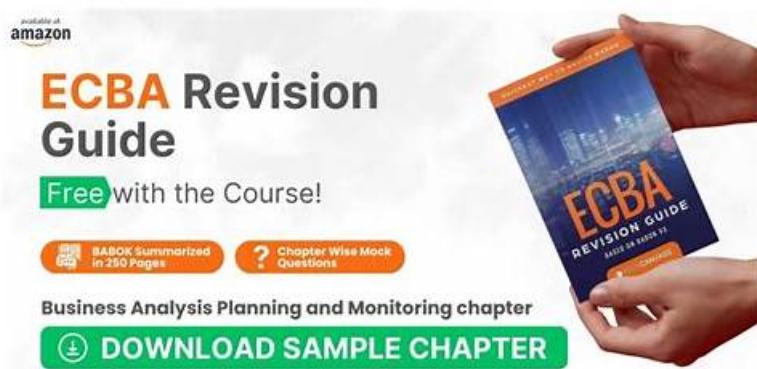


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IIBA Entry Certificate in Business Analysis (ECBA) Sample Questions (Q44-Q49):

NEW QUESTION # 44

When examining requirements relationships, the business analyst (BA) ensures the relationships satisfy the following quality criteria:

- A. unambiguous.
- B. testable.
- C. independent.
- D. measurable.

Answer: A

NEW QUESTION # 45

Why should a business analyst (BA) perform a cultural assessment when analyzing the current state of an enterprise?

- A. To determine whether stakeholders understand the rationale for the current state of the enterprise
- B. To understand the scope of decision making at different levels of the enterprise
- C. To document the communication channels, reporting structures, and relationships in the enterprise
- D. To identify the formal relationships between people working in the enterprise

Answer: A

Explanation:

A cultural assessment is essential for a business analyst when analyzing the current state of an enterprise because it helps to determine if stakeholders comprehend the value delivered by the current state and whether they are satisfied with it or if a change is needed. This understanding is crucial for ensuring that any proposed changes align with stakeholder expectations and the organizational culture. References: The rationale for performing a cultural assessment is supported by resources that discuss the importance of understanding stakeholder satisfaction and the value delivered by the current state as part of the analysis of an enterprise¹².

NEW QUESTION # 46

A solution is considered to be successful when the:

- A. stakeholders' expectations are met.
- B. organization is ready to accept it.
- C. business need is satisfied.
- D. performance evaluation is positive.

Answer: C

Explanation:

A solution is considered successful when it satisfies the business need it was intended to address. This means that the solution has effectively resolved the problem or fulfilled the requirement that prompted its development. While meeting stakeholders' expectations, ensuring the organization is ready to accept the solution, and having a positive performance evaluation are all important, they are secondary to the primary goal of meeting the business need.

References: The Business Analysis Body of Knowledge (BABOK) guide emphasizes that the success of a solution is measured by its ability to meet the business needs. This aligns with the principles and practices outlined in the resources provided by the International Institute of Business Analysis (IIBA) for business analysis certifications¹.

NEW QUESTION # 47

When do the participants start generating ideas during a collaborative game?

- A. Iteration step
- B. Closing step
- C. Opening step
- D. Exploration step

Answer: C

Explanation:

Explanation

NEW QUESTION # 48

In which requirements analysis and design definition task does a business analyst (BA) consider the opportunity costs?

- A. Define requirements architecture
- B. Validate requirements
- C. Analyze potential value and recommend solution
- D. Define design options

Answer: C

Explanation:

When a BA considers opportunity costs, they are performing a cost-benefit analysis to determine the best solution. This falls within the task of "Analyze Potential Value and Recommend Solution", where different design options or requirement implementations are evaluated for their expected value and opportunity costs (what must be forgone when choosing one option over another).

This involves:

Comparing expected benefits vs. associated costs

Evaluating risks and missed opportunities

Recommending the solution with optimal value delivery

BABOK Reference:

Found in the Requirements Analysis and Design Definition knowledge area, this task emphasizes assessing the relative value of each solution option.

NEW QUESTION # 49

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