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CIPS L6M5 Exam Syllabus Topics:

Topic	Details
Topic 1	Understand the role of culture on achieving program success: This section measures the skills of Organizational Development Specialists in understanding organizational culture's impact on program success. It covers identifying culture types and levels within organizations. A key skill measured is critically assessing organizational culture's influence.
Topic 2	Understand program leadership approaches: This section measures the skills of Programme Leaders in understanding strategic cost management approaches. It covers budgetary control, value engineering, and cost transparency methods. A key skill measured is assessing strategic cost management techniques effectively.

Topic 3	• Understand contracting for programmers: This section measures the skills of Contract Managers and focuses on comparing various contracting options for programs. It includes client-coordinated approaches, engineering procurement and construction (EPC) contracts, management contracting, and public-private partnerships. A key skill measured is the ability to evaluate different contract types effectively.
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L6M5 Exam Bible | L6M5 Reliable Test Duration

Are you ready to take your career to the next level with the Strategic Programme Leadership (L6M5)? Look no further than TroytecDumps for all of your L6M5 exam needs. Our comprehensive and cost-effective solution includes regularly updated CIPS L6M5 Exam Questions, available in a convenient PDF format that can be downloaded on any device, including PC, laptop, mac, tablet, and smartphone.

CIPS Strategic Programme Leadership Sample Questions (Q60-Q65):

NEW QUESTION # 60

Liability limitation often focuses on which of the following types of loss, which is said to be the most unpredictable and most significant in the case of a default on a contract?

- A. consequential
- B. repudiatory
- C. direct
- D. anticipatory

Answer: A

Explanation:

Consequential loss is considered the most unpredictable and significant, hence it is often the focus of liability limitations.

NEW QUESTION # 61

Which of the following aspects of culture make up the 'paradigm of the working environment' according to Gerry Johnson and Kevan Scholes? Select all that apply

- A. control systems
- B. rituals
- C. stories
- D. symbols
- E. artifacts

Answer: A,B,C,D

Explanation:

Stories, rituals, symbols, and control systems are part of the Cultural Web. The other two aspects of the Cultural Web (organisational structure and power structure) are not listed here.

NEW QUESTION # 62

Glitter Kitten Ltd is considering two expansion options. The CEO wants a quick analysis and uses the Payback Method.

Q: What financial metric is the leadership team using for expansion?

Answer Options:

- A. Discount rate
- B. Return rate
- C. Bank rate
- D. Interest rate

Answer: A

Explanation:

Net Present Value (NPV) calculations require a discount rate (p.1.4).

Bank rate (B) relates to loans, not investment decisions.

Interest rate (C) applies to borrowing, not profitability.

Return rate (D) is not the main NPV metric. [P.1.4]

NEW QUESTION # 63

Fred is comparing two possible projects that will last for different durations.

His company can only select one project due to financial constraints.

He needs a method to compare the financial benefits of both projects.

Q: Is a payback analysis a useful tool for Fred to use?

Answer Options:

- **A. Yes - this will account for the difference in duration of the two projects**
- B. Yes - this will provide Fred with a rate of return that is useful to accurately forecast profits
- C. No - this will not account for the difference in duration of the two projects
- D. No - there is no formula to calculate this, and a discount factor must be used

Answer: A

Explanation:

A Payback Analysis (p.72) calculates how long it takes for a project to recover its initial investment. It accounts for project duration but does not provide a rate of return (Option C). Discount factors (Option D) are used in Net Present Value (NPV) analysis, not Payback Analysis. [P.72]

NEW QUESTION # 64

Which of the following is true about Engineering, Procurement, and Construction (EPC) Contracts? (Select all that apply.) EPC contracts, commonly referred to as Turnkey Projects, are widely used in construction and infrastructure projects. These contracts require the contractor to design, procure materials, and construct the project to deliver a complete and operational facility to the client.

Answer Options:

- A. The contractor may operate the building for a certain period after completion
- B. These contracts are used when forming a partnership between a private and public organization
- **C. These contracts are sometimes referred to as Design and Build Contracts**
- **D. These contracts are commonly known as Turnkey Projects**
- **E. The contractor is responsible for the design aspect of the construction**

Answer: C,D,E

Explanation:

The correct answers are 1, 3, and 4 (p.8). Option 2 is incorrect as it describes a DBO (Design-Build-Operate) contract rather than an EPC contract. Option 5 is incorrect because it describes a PPP (Public-Private Partnership) contract, not an EPC contract. [P.8]

NEW QUESTION # 65

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