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PMI Agile Certified Practitioner (PMI-ACP)® Sample Questions (Q467-Q472):

NEW QUESTION # 467

A new Scrum team is struggling with the various ceremonies of Scrum. Among other things, the product owner and stakeholders find the technical architecture and design presentations during sprint reviews less than informative.

What should the team do?

- A. Refocus the sprint review meetings to demonstrate working software and seek feedback on the product.
- B. Invite technical managers and architects who will be a more appropriate audience to their sprint reviews.
- C. Reach out to other, more experienced teams to seek input as to how to present the technical details in a more informative manner.
- D. Explain the importance of the technical architecture and design presentations and improve the presentation format.

Answer: A

NEW QUESTION # 468

A healthcare agency has contracted a vendor to provide a financial accountability solution. During a daily coordination meeting, the lead developer reports they cannot complete the stories for this iteration because the project director requested a document detailing all testing planned for the solution. The team lead met with the project director to discuss alternatives but insists they need the detailed plan by the end of that week. The team lead advises the lead developer to continue coding. What should the team lead do next?

- A. Negotiate with the project director to reduce the types of tests for which they need details to reduce the impact of this request.
- B. Ask the team to put their work on hold and collaborate on the documentation because it can be completed quicker if everyone shares the work.
- C. Escalate this as an issue to the executive project sponsor for a decision because it will impact the ability of the team to deliver the product on time.
- D. Ask the test manager to provide a detailed estimate of the time required to write the plan for the solution and their capacity for the remainder of the week.

Answer: A

Explanation:

The team lead should work to resolve the conflict by negotiating with the project director. Since the lead developer cannot complete their work due to the request for a detailed testing plan, the team lead should seek to limit the scope of the documentation request. By negotiating for fewer details or a reduced scope of testing documentation, the team can continue their work on the iteration while still meeting the project director's needs. This approach balances the need to progress with development and address the request without causing significant delays.

NEW QUESTION # 469

To: Team Manager
From: Agile Project Lead
Subject: Re: Initiative status as of today

Hi Team Manager,

Here is the initiative information you requested for the monthly review.

Backlog

User Story Title	Estimate in Story Points	Minimum Viable Product (MVP)? Yes / No	Status
New log-in screen	6	Yes	Complete
Save passwords	4	yes	Complete
Defect fixing – triaged top 10	8	No	Not Started
Accessibility – color blind	4	Yes	Not Started
Increase security	21	Yes	Not Started
Shopping cart	7	No	Not Started
Accept credit card payments	5	No	Not Started

Accept bank drafts	9	No	Not Started
New sort order	3	No	Not Started
Add AI chatbot	5	Yes	Not Started



Risk Register

#	Title	Summary	Impact
1	Defect backlog size	Significant number of known defects exist, but not all will be addressed in the MVP	Defects prioritized with product owner and top 10 defects will be addressed. Remaining defects will be prioritized in future initiative.
2	Holiday Impact	Burn for April expected to decrease due to holiday schedule	Expected reduction of 1 story point of burn for sprints 4 through 6. Then return to normal burn.
3	Regulation Changes	Proposed government regulations might be enacted which would cause rework in the project.	Team chose to watch this risk and not take action at this time. Not likely to impact MVP.
4	Team Morale	Our project team feels that their value to the company is tied to the value of the initiative they are working on.	No impact to current velocity or initiative. Will need to monitor.

Thanks,
Agile Project Lead

A project team's manager is responsible for delivering a specific initiative for the organization. They are preparing for a monthly meeting where the manager will present on the current state of this initiative. The agile project lead sends the manager the following email with the current initiative status (see Exhibit A).

At the end of which sprint will the minimum viable product (MVP) be completed?

- A. 0

- B. 1
- C. 2
- D. 3

Answer: A

Explanation:

Step 1: Identify Remaining MVP Story Points

The backlog lists the MVP-related stories that are not yet started:

Accessibility - color blind # 4 story points

Increase security # 21 story points

Add AI chatbot # 5 story points

Total remaining MVP story points = $4 + 21 + 5 = 30$

Step 2: Consider Velocity and Sprint Progress

The risk register mentions a reduction of 1 story point per sprint from sprints 4 through 6 due to the holiday schedule.

If we assume the team's normal velocity is 10 story points per sprint (hypothetically), it would drop to 9 story points per sprint for sprints 4-6.

Step 3: Calculate Completion Sprint

If the team normally completes 10 story points per sprint, they would require approximately 3 sprints (Sprint 7, Sprint 8, and Sprint 9) to complete the remaining 30 story points.

NEW QUESTION # 470

A scrum master is part of a project team using technologies overseen by the IT department. The IT director oversees several company initiatives and is unfamiliar with the details of each one. As an active project stakeholder, to which meeting should the IT director be invited?

- **A. Sprint demo**
- B. Planning
- C. Retrospective
- D. Daily scrum

Answer: A

NEW QUESTION # 471

The three questions asked at every Daily Scrum should be: "What have you accomplished since the last Daily Scrum?"; "What are you planning to accomplish between now and the next Daily Scrum?"; and:

- A. How many story points will you complete this sprint?
- B. Are you on track to complete assigned story points?
- **C. What is preventing you from completing your work effectively?**
- D. What is your current performance velocity?

Answer: C

NEW QUESTION # 472

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