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EC-COUNCIL Certified AI Program Manager Sample Questions (Q24-Q29):

NEW QUESTION # 24

The "Aura" AI assistant for legal research has finished its internal pilot. The final audit validated that the tool correctly identifies relevant case law in 98% of tests, and the legal team's senior partners have already signed off on the official "Usage and Prohibited Activities" handbook. However, Joey, the Program Lead, halts the full expansion because a sub-audit reveals that junior associates have begun delegating their final case summaries entirely to the AI without a secondary manual verification step. While the tool is accurate, Joey argues that the associates do not yet understand the "threshold of trust" required for high-stakes litigation. Which specific Readiness Category is lacking a confirmed validation?

- A. Technical Readiness
- B. Support Readiness
- C. Governance Readiness
- **D. Business Readiness**

Answer: D

Explanation:

The best answer is Business Readiness. EC-Council's CAIPM frames AI adoption as more than model accuracy or policy approval. Its official course description states that readiness assessment must evaluate multiple dimensions including "strategy, data, technology, workforce, and culture," and identify "capability gaps and adoption risks." In this scenario, technical readiness is already validated because the pilot achieved 98% relevance in testing. Governance readiness is also substantially evidenced because the official handbook on approved and prohibited use has already been signed off. What remains unvalidated is whether the legal function can use the AI appropriately inside real business workflows.

CAIPM also states that successful AI adoption requires "building organizational AI literacy" and using change-management methods to "embed AI into culture and daily operations." That is exactly the failure point here: junior associates are using the system beyond the acceptable operating boundary for a high-stakes legal process. The problem is not that the tool lacks capability, nor that policies do not exist; the problem is that the business process and end-user decision behavior are not yet trustworthy enough for scaled deployment. Because the missing validation concerns safe operational use in the actual line-of-business context, the deficient category is Business Readiness, not Technical or Governance Readiness.

NEW QUESTION # 25

A shipping organization's finance operations introduces an AI system to streamline invoice processing. The system independently handles routine invoices by extracting data and executing payments under predefined conditions. Transactions that exceed a specified monetary threshold or present inconsistencies in vendor information are automatically halted and redirected for human review and approval. This setup enables efficiency at scale while preserving human control over higher-impact or anomalous cases. Which collaboration model describes this operational arrangement?

- A. AI Assists Human
- B. Full Automation
- **C. Supervised Autonomy**
- D. Human-Led Collaboration

Answer: C

Explanation:

The scenario clearly describes a model where the AI system operates independently for routine, well-defined tasks, but escalates exceptions or high-risk cases to humans for oversight. This is the defining characteristic of Supervised Autonomy.

In CAIPM, collaboration models between humans and AI are categorized based on the level of autonomy and oversight:

AI Assists Human: AI provides recommendations, but humans make all decisions Human-Led Collaboration: Humans remain in control, using AI as a support tool Full Automation: AI operates independently with no human intervention Supervised Autonomy:

AI executes tasks autonomously within defined boundaries, while humans intervene for exceptions, anomalies, or high-impact decisions Key indicators in the scenario:

AI automatically processes routine invoices → autonomous execution

Predefined rules govern when AI can act → controlled autonomy

Exceptions are escalated to humans → human oversight for risk management Balance between efficiency and control → hallmark of supervised autonomy This approach is widely recommended in enterprise AI adoption because it allows organizations to scale operations while maintaining governance, compliance, and risk mitigation.

Therefore, the correct answer is Supervised Autonomy, as it best represents a system where AI operates independently within defined limits and humans oversee exceptions.

NEW QUESTION # 26

Isabella, a Lead Data Scientist, is auditing a credit-scoring model that shows a statistically significant disparity in approval rates for shift workers. Her investigation confirms that the code is mathematically sound and functions exactly as designed. The issue arises because the engineering team, seeking to find new indicators of lifestyle stability, decided to include telemetry data related to hardware brand and application timestamp. While these data points are technically accurate, they serve as unintentional proxies for socioeconomic status, leading the model to penalize applicants based on their work schedule rather than their creditworthiness. At which specific entry point did bias infiltrate this system?

- A. Algorithm
- B. User Interaction
- C. Feature Selection
- D. Training Data

Answer: C

Explanation:

The scenario clearly identifies that the model is functioning correctly from a mathematical and implementation standpoint, meaning the algorithm itself is not the source of bias. Instead, the bias originates from the choice of input variables used by the model.

The engineering team intentionally introduced new variables such as hardware brand and application timestamp. While these features are technically accurate, they act as proxy variables for socioeconomic status, indirectly encoding sensitive or protected characteristics. This leads to biased outcomes even though the model is technically correct.

This is a classic example of bias introduced during feature selection, which is the stage where decisions are made about which inputs the model will use. In CAIPM governance frameworks, feature selection is a critical control point because:

Features can unintentionally encode protected attributes or proxies

Bias can emerge even when data is accurate and algorithms are correct

Ethical risks often arise from what is included, not just how it is processed Other options are less appropriate:

Algorithm is functioning as intended and not introducing bias

Training data is not explicitly identified as biased in this scenario

User interaction is not relevant to model training or design

CAIPM emphasizes that responsible AI requires careful scrutiny of feature engineering decisions to prevent proxy discrimination and unintended bias.

Therefore, the correct answer is Feature Selection, as bias was introduced through the inclusion of problematic proxy variables.

NEW QUESTION # 27

Dr. Henrik Larsen, Chief Information Officer, is defining the organizational structure for a highly regulated enterprise. AI initiatives are expected to increase, but specialist expertise is currently scarce and unevenly distributed. To manage regulatory exposure, leadership requires strict uniform governance and consistent tooling. Consequently, business units are expected to consume provided AI solutions rather than building their own systems during this phase. Given the strict requirement for uniform control and the scarcity of talent, which AI operating model is the viable option?

- A. Decentralized Model
- B. Hybrid Model
- C. Centralized Model
- D. Federated Model

Answer: C

Explanation:

The CAIPM framework outlines several AI operating models-centralized, decentralized, federated, and hybrid-each suited to different organizational conditions. The key decision factors in this scenario are strict governance requirements, high regulatory exposure, and limited specialized talent.

A Centralized Model is most appropriate when an organization needs strong control, standardization, and consistency across all AI initiatives. In this model, a central team owns AI development, tooling, governance, and deployment, while business units act primarily as consumers of shared capabilities. This ensures that policies are uniformly applied, risks are tightly managed, and scarce

expertise is concentrated where it can be most effective.

The scenario explicitly states that business units should consume AI solutions rather than build their own, which is a defining feature of centralization. This approach reduces duplication, enforces compliance, and minimizes variability in how AI systems are developed and used.

Other models are less suitable:

Decentralized models distribute ownership to business units, which conflicts with the need for strict governance.

Federated models allow some autonomy while maintaining coordination, but still require distributed expertise.

Hybrid models combine approaches but are typically used when maturity is higher and talent is more available.

CAIPM emphasizes that organizations early in AI adoption, especially in regulated environments, should adopt centralized structures to establish strong governance and control before scaling.

Therefore, the correct answer is Centralized Model, as it best aligns with the requirements of uniform control and limited expertise.

NEW QUESTION # 28

An organization has moved beyond early AI pilots and is now supporting AI use across several business teams. Initially, every AI request required centralized approval and extensive manual oversight, which limited scale. As adoption increased, the organization introduced differentiated approval paths based on use-case risk, allowed teams to independently use a predefined set of commonly accepted AI tools, and reduced manual review for lower-risk applications while retaining additional oversight for more sensitive use cases. Although governance is still actively involved, controls are no longer applied uniformly to every request. Based on the governance characteristics, which stage of AI governance maturity best reflects the organization's current approach?

- A. Early Stage - Manual Review Processes
- B. Early Stage - Restrictive Controls
- C. Mature Stage - Enabling Guardrails
- D. Growth Stage - Balanced Controls

Answer: D

Explanation:

Within the CAIPM governance maturity model, organizations evolve from highly restrictive, centralized control environments to more adaptive, risk-based governance frameworks that enable scalable AI adoption. In the early stages, governance is characterized by strict manual approvals and uniform controls applied to all AI use cases, which often limits speed and innovation.

The scenario clearly indicates that the organization has progressed beyond this early stage. It has introduced differentiated approval paths based on risk, reduced manual oversight for low-risk use cases, and empowered teams to operate independently within predefined toolsets. These are defining characteristics of the Growth Stage, where governance becomes more balanced—ensuring control and compliance while enabling broader adoption.

However, the organization has not yet reached the Mature Stage. In a fully mature governance model, guardrails are deeply embedded, highly automated, and seamlessly integrated into workflows, allowing for minimal friction while maintaining strong oversight. The continued active involvement of governance and selective oversight suggests that the organization is still transitioning. CAIPM emphasizes that the Growth Stage is marked by risk-based governance, decentralization within controlled boundaries, and improved scalability. Therefore, the organization's approach aligns best with Growth Stage - Balanced Controls.

NEW QUESTION # 29

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