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IIBA Entry Certificate in Business Analysis (ECBA) Sample Questions (Q151-Q156):

NEW QUESTION # 151

Which of the following statement is NOT correct about the requirements life cycle management?

- A. Requirements life cycle begins with the representation of a business need as a requirement.
- B. Requirements life cycle ends when a solution and the requirements that represent it are retired.
- C. Requirements life cycle ends when a solution is fully developed and implemented.
- D. None of the above.

Answer: C

NEW QUESTION # 152

Which technique is used by business analysts (BAs) to measure the quality of requirements?

- A. Entity Relationship Modelling
- B. Key Performance Indicators
- **C. Acceptance and Evaluation Criteria**
- D. Risk Analysis and Management

Answer: C

Explanation:

Business analysts use 'Acceptance and Evaluation Criteria' to measure the quality of requirements. This technique involves setting specific criteria that the requirements must meet to be accepted. These criteria are used to evaluate whether the requirements are well-defined, clear, and meet the necessary standards for successful project outcomes. By establishing these criteria, BAs can ensure that the requirements are aligned with business objectives and can be tested against predefined standards. Reference: The use of acceptance and evaluation criteria is a common practice in business analysis for ensuring requirement quality and is discussed in various business analysis resources, including the Business Analysis Body of Knowledge (BABOK) guide¹.

NEW QUESTION # 153

What analysis needs to be performed in order to evaluate the effect of change?

- A. Modeling
- B. Decision
- **C. Impact**
- D. Competitive

Answer: C

Explanation:

Impact analysis is a technique designed to identify the full consequences of a change within an organization. It provides a structured approach for examining a proposed change to identify as many of the negative impacts or consequences of the change as possible. This analysis is crucial for understanding the ripple effects of changes and preparing for them, ensuring that the organization can adapt smoothly and maintain its operations effectively.

References: The concept of impact analysis and its importance in evaluating the effects of change are discussed in resources like "What is a Change Impact Analysis or Assessment?" and "Impact Analysis - Identifying the Full Consequences of Change" which explain how this analysis helps in identifying who and what will be impacted by a change and the specific impact on people, processes, tools, organizational structure, roles, and technology^{1,2}.

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NEW QUESTION # 154

Which of the following accurately describes a stakeholder's role during future state analysis?

- A. A regulator would ensure an envisioned future state can be sufficiently tested and can help set an appropriate level of quality to target.
- B. An end user would help determine which business needs to address and sets the business objective that a future state will achieve.
- C. A project manager would be directly involved in supporting the operations of the enterprise.
- **D. A domain subject matter expert would provide insight into current state and potential states.**

Answer: D

Explanation:

Domain Subject Matter Expert: provides insight into current state and potential future states.

NEW QUESTION # 155

What is the purpose of brainstorming?

- A. To collaboratively choose a final design
- B. To receive feedback on a design or prototype
- C. To produce numerous new ideas
- D. To improve stakeholder collaboration

Answer: C

Explanation:

The purpose of brainstorming is to generate a large number of creative ideas in a short time, usually in a group setting. It is especially useful during early stages of analysis or design, where exploring multiple options is critical.

BABOK Reference - Technique: Brainstorming (Section 10.5):

"Brainstorming is used to produce numerous new ideas, and to derive from them themes for further analysis."

NEW QUESTION # 156

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