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ISACA COBIT Design and Implementation Certificate Sample Questions (Q73-Q78):

NEW QUESTION # 73

Which of the following describes the difference between the Risk Profile design factor and the I&T-Related Issues design factor?

- A. IT issues describe potential events that could impact the organization in the future, whereas IT risk scenarios describe events or current situations affecting the organization.
- **B. IT risk scenarios describe potential events that could impact the organization in the future, whereas IT issues describe events or current situations affecting the organization.**
- C. IT risk scenarios have been described in more detail the COBIT 2019 Design Guide than IT issues in order to cover a wide range of potential risk
- D. IT risk scenarios are more detailed and IT issues are more summarized and the organization can decide which one to use when designing its governance system

Answer: B

Explanation:

In COBIT 2019, the difference between the Risk Profile design factor and the I&T-Related Issues design factor is that IT risk scenarios describe potential events that could impact the organization in the future, while IT issues describe current events or situations affecting the organization.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Design Guide, Chapter 2: This chapter outlines the various design factors, including the risk profile and I&T-related issues, and explains their distinctions. Risk scenarios are used to anticipate and plan for future risks, while I&T-related issues address present challenges impacting the enterprise.

By distinguishing between future risks and current issues, enterprises can better plan and prioritize their governance and management activities to address both immediate and potential challenges.

NEW QUESTION # 74

Which of the following is the BEST starting point when translating enterprise goals into actionable governance and management objectives?

- A. Generic enterprise goals
- **B. Prioritized enterprise goals**
- C. Risk-based enterprise goals
- D. Selective enterprise goals

Answer: B

Explanation:

The COBIT 2019 Design Guide describes the COBIT goals cascade as the mechanism for translating enterprise goals into governance and management objectives. The guide clearly states that this translation must begin with prioritized enterprise goals, not generic or selective lists.

Prioritization ensures that governance design focuses on what matters most to the enterprise, given its strategy, risk profile, and context. Without prioritization, governance systems risk becoming overly broad, complex, or misaligned with business value.

Generic enterprise goals represent the full COBIT catalog and are not specific enough to guide design decisions. Risk-based goals are an important input but do not replace enterprise-wide prioritization. Selective goals lack formal weighting and may omit critical dependencies.

By starting with prioritized enterprise goals, the governance designer can systematically identify relevant alignment goals and then map them to governance and management objectives. This structured approach is explicitly recommended in COBIT 2019 and ensures traceability, focus, and value-driven governance design.

NEW QUESTION # 75

Which of the following is the BEST approach when developing an EGIT implementation program plan?

- A. Unapproved projects should not be recorded or considered.
- **B. Projects that are high-benefit and relatively easy to implement should be selected first.**
- C. Process improvement objectives should not be changed or updated.
- D. All projects should be given the same value and consideration for implementation.

Answer: B

Explanation:

When developing an EGIT (Enterprise Governance of IT) implementation program plan, the best approach is to select projects that are high-benefit and relatively easy to implement first. This approach, often referred to as "low-hanging fruit," helps build momentum, demonstrate value quickly, and secure buy-in from stakeholders for more complex initiatives.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Implementation Guide, Chapter 5: This chapter outlines the importance of prioritizing projects that can deliver quick wins to maintain stakeholder support and demonstrate the value of the

* governance framework.

* COBIT 2019 Framework: Governance and Management Objectives, BAI01 (Managed Programs): This objective discusses the prioritization of initiatives based on their potential benefits and implementation feasibility.

By focusing on high-benefit, easy-to-implement projects, enterprises can create a solid foundation for more challenging initiatives and ensure continuous progress in their governance implementation efforts.

NEW QUESTION # 76

IT management contributes to the initiation of an EGIT program by:

- **A. Gathering input and gaining consensus on an EGIT approach.**
- B. Establishing the business strategy and high-level EGIT approach.
- C. Providing advice on specific IT controls and challenging proposed activities.
- D. Evaluating the proposed EGIT approach to ensure business goals will be met.

Answer: A

Explanation:

As per COBIT 2019 Implementation Guide:

"During program initiation, IT management plays a key role by gathering input from various stakeholders and building consensus on the EGIT approach." Business strategy is set by executive leadership, not IT, and advice on controls happens at later stages.

Reference: COBIT 2019 Implementation Guide, Phase 1

NEW QUESTION # 77

An enterprise has been consistently growing over the years and has decided to adapt the COBIT framework from the growth perspective of the balanced scorecard dimensions. Which of the following enterprise goals is MOST relevant to select?

- A. Customer-oriented service culture
- B. Optimization of business process costs
- C. Managed business risk
- **D. Product and business innovation**

Answer: D

Explanation:

The COBIT 2019 framework aligns enterprise goals with balanced scorecard (BSC) dimensions. Under the growth and innovation BSC perspective, one of the core enterprise goals listed is:

"Product and business innovation" - which directly supports strategic growth by encouraging new products, services, and ways of operating.

This goal aligns with an enterprise that is expanding and looking to leverage innovation to sustain growth.

Other options like risk management or cost optimization fit different BSC dimensions (e.g., financial, internal process).

Reference: COBIT 2019 Design Guide, Appendix A (Enterprise Goals Table)

NEW QUESTION # 78

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