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ISACA COBIT-Design-and-Implementation Exam Syllabus Topics:

Topic	Details
Topic 1	• Design Factors for a Governance System: This domain targets IT strategists, enterprise architects, and governance advisors. It assesses their keen ability to identify and dissect critical design factors that hold significant influence over the development and deployment of a thriving governance system. Their expertise ensures the system is tailored to the organization's distinct requirements.
Topic 2	• COBIT Basic Concepts: IT professionals, managers, and those immersed in governance practices will encounter this section, which tests their grasp of COBIT fundamentals. This includes understanding the Control Objectives for Information and Related Technologies framework, along with the core principles that guide effective governance of enterprise IT.
Topic 3	• Governance Implementation Lifecycle: In this section, the focus is on assessing the capabilities of IT governance professionals and senior managers in implementing and managing the complex world of enterprise technology governance. They will showcase their comprehensive understanding of the full lifecycle, encompassing planning, design, execution, monitoring, and enhancement of robust governance systems. Their expertise in aligning these systems with strategic objectives is key.
Topic 4	• Implementing & Optimizing I&T Governance Overview: Senior IT leaders, governance directors, and consultants step into the spotlight here. The exam assesses their profound expertise in establishing and refining IT governance practices across the entire enterprise landscape. Their proficiency in ensuring strategic alignment, facilitating sound decision-making, and maximizing value is vital.
Topic 5	• The Governance System Design Workflow: The exam zeroes in on IT architects, designers, and consultants as the primary audience. This section evaluates their prowess in crafting effective governance systems. These professionals will exhibit their talent for creating streamlined workflow processes, defining clear governance structures, and customizing governance frameworks to perfectly suit the unique needs of their organizations.

ISACA COBIT Design and Implementation Certificate Sample Questions (Q19-Q24):

NEW QUESTION # 19
What is the role of the change enablement component in the continual improvement life cycle approach of EGIT implementation?

- A. To identify what needs to be done in terms of solutions for day-to-day practices as part of the EGIT improvement or implementation
- B. When reviewing the success of the EGIT initiative, identify further actions to improve the governance system
- C. To manage the changes in the enterprise's organizational structures resulting from the EGIT improvement or implementation
- D. To address behavioral and cultural aspects of the EGIT improvement or implementation

Answer: D

Explanation:
The COBIT 2019 Implementation Guide specifies:
"The change enablement component addresses behavioral and cultural aspects of the implementation or improvement initiative. It is key to achieving commitment and reducing resistance to change." Therefore, change enablement is focused on culture and behavior, not organizational structures or technical implementation details.
Reference:COBIT 2019 Implementation Guide, Phase 2

NEW QUESTION # 20
Which of the following should be used when translating design factor values into governance and management priorities?

- A. Matrix calculation
- B. Weighted calculation
- C. Weighted average
- D. Pareto analysis

Answer: B

Explanation:
When translating design factor values into governance and management priorities, a weighted calculation should be used. This method allows for the consideration of various factors according to their relative importance and impact on the governance system.
References in COBIT 2019 Design and Implementation:
COBIT 2019 Design Guide, Chapter 4:This chapter explains the process of translating design factor values into actionable governance and management priorities, emphasizing the use of weighted calculations to reflect the importance of different design factors.
COBIT 2019 Framework: Introduction and Methodology, Chapter 4:This chapter highlights how weighted calculations can help prioritize governance and management activities based on the enterprise's specific context and needs.
Using weighted calculations ensures a balanced and proportionate approach to prioritizing governance and management objectives, leading to a more effective and tailored governance system.

NEW QUESTION # 21
When assessing the current state of business systems prior to defining the to-be/desired state, the PRIMARY role of the CIO is to ensure:

- A. Legal issues have been considered adequately
- B. The business customer's view is represented
- C. Resources are available to support the future state
- D. A transparent assessment of IT activities

Answer: D

Explanation:
During Phase 2 - Where are we now? of the COBIT 2019 implementation lifecycle, the objective is to establish an objective and accurate view of the current state. The CIO is accountable for ensuring that this assessment is transparent, evidence-based, and unbiased, covering IT processes, services, performance, and capabilities.
While representing the business view is important, that responsibility is shared across stakeholders and business leadership.
Resource allocation and legal considerations become more prominent in later phases when defining and executing the target state.
The Implementation Guide emphasizes that without transparency in the current-state assessment, governance improvements risk being based on assumptions rather than facts. The CIO plays a central role in enabling visibility across IT activities and ensuring that assessment results are credible and trusted by stakeholders.
Therefore, ensuring a transparent assessment of IT activities is the CIO's primary responsibility at this stage.

NEW QUESTION # 22
What can management do to help ensure a planned IT initiative will meet future state objectives?

- A. Establisha return on investment (ROI)target.
- B. Define operational performance metrics.
- C. Monitor key risk indicators (KRIs).
- D. Conduct stage gate reviews during implementation.

Answer: D

Explanation:
To ensure a planned IT initiative meets future state objectives, management should conduct stage gate reviews during implementation. Stage gate reviews are a critical part of project management and governance, ensuring that projects are on track, meeting their objectives, and adhering to the planned schedule and budget.
Stage gate reviews are formal checkpoints at various phases of a project where progress is assessed, and decisions are made about whether to proceed to the next stage. These reviews help to ensure that:
* The project remains aligned with business objectives and stakeholder expectations.
* Risks are identified and managed effectively.

* Necessary adjustments are made based on the current project status and future state objectives.
COBIT 2019 emphasizes the importance of governance and management practices to ensure successful project outcomes. Stage gate reviews align with COBIT's governance objectives by providing oversight, ensuring alignment with business goals, and enabling course corrections when needed.
COBIT 2019 Framework References:
* COBIT 2019 Framework: Governance and Management Objectives, BAI01 Manage Programs and Projects:This objective highlights the importance of structured project management and governance practices, including stage gate reviews.
* COBIT 2019 Design Guide:Emphasizes the need for effective monitoring and control mechanisms throughout the project lifecycle to ensure alignment with enterprise goals.
Conducting stage gate reviews is a proactive measure to ensure that IT initiatives stay on track and achieve their intended future state objectives, making it the best choice among the given options.

NEW QUESTION # 23
Using the COBIT 2019 Governance System Design Workflow allows enterprises to:

- A. Implement a governance framework that is strictly aligned to industry standards.
- B. Realize a governance system that is tailored to their needs.
- C. Ensure each of the stages and steps in the design process are closely adhered to.
- D. Design a governance system that focuses primarily on compliance requirements.

Answer: B

Explanation:
As outlined in the COBIT 2019 Design Guide:
"The governance system design workflow supports the development of a governance system that is tailored to the specific needs, context, and priorities of the enterprise." It is not limited to compliance or rigid frameworks.
Reference:COBIT 2019 Design Guide, Section 3

NEW QUESTION # 24
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