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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q1198-Q1203):

NEW QUESTION # 1198

Risk responses reflect an organization's perceived balance between:

- A. varying degrees of risk.
- **B. risk taking and risk avoidance.**
- C. known risk and unknown risk.

- D. identified risk and analyzed risk.

Answer: B

Explanation:

Section: Volume E

NEW QUESTION # 1199

For what project management process is work performance information an output?

- A. Implement Risk Responses
- B. Plan Stakeholder Engagement
- **C. Monitor Stakeholder Engagement**
- D. Plan Quality Management

Answer: C

Explanation:

According to the PMBOK Guide, the distinction between Work Performance Data, Work Performance Information, and Work Performance Reports is a critical flow of information within a project.

* Work Performance Information (WPI): This is an Output of the Monitoring and Controlling process group. WPI is created when Work Performance Data (raw observations collected during execution) is analyzed in context and integrated based on relationships across areas.

* Monitor Stakeholder Engagement: This is a Monitoring and Controlling process. Its purpose is to monitor project stakeholder relationships and tailor strategies for engaging stakeholders. During this process, the raw data regarding stakeholder engagement (e.g., which stakeholders attend meetings or support the project) is compared against the Stakeholder Engagement Plan. The result of this analysis is Work Performance Information, which describes how stakeholder engagement is actually performing compared to the plan.

Analysis of other options:

* Implement Risk Responses (Option A): This is an Executing process. Its primary outputs are Change Requests and Project Document Updates. It typically takes Work Performance Reports as an input but does not output WPI.

* Plan Stakeholder Engagement (Option B): This is a Planning process. Its primary output is the Stakeholder Engagement Plan.

* Plan Quality Management (Option D): This is a Planning process. Its primary outputs are the Quality Management Plan and Quality Metrics.

As per PMI standards, almost every "Monitor" or "Control" process (e.g., Control Schedule, Control Costs, Monitor Communications) takes Work Performance Data as an input and produces Work Performance Information as an output.

NEW QUESTION # 1200

Co-location is a tool and technique of:

- A. Manage Project Team
- B. Develop Human Resource Plan
- **C. Develop Project Team**
- D. Acquire Project Team

Answer: C

Explanation:

According to the PMBOK Guide, Co-location (also referred to as "tight matrix") is a specific tool and technique used in the Develop Project Team process.

The rationale is as follows:

* Definition: Co-location involves placing many or all of the most active project team members in the same physical location to enhance their ability to perform as a team.

* Purpose: The primary goal is to improve communication, reduce conflict, and help build a sense of community. By being in the same room, team members can utilize informal communication channels and develop stronger working relationships, which is the core objective of the "Develop Project Team" process.

* Distinction from other processes:

* Develop Human Resource Plan (Planning): Focuses on identifying roles, responsibilities, and reporting relationships.

* Acquire Project Team (Executing): Focuses on gaining the human resources necessary to complete project assignments.

* Manage Project Team (Executing): Focuses on tracking team member performance, providing feedback, and managing changes to optimize project performance.

While co-location may influence how a team is managed, the act of physically bringing the team together to foster development is explicitly categorized under Develop Project Team.

NEW QUESTION # 1201

Which document includes the project scope, major deliverables, assumptions, and constraints?

- A. Project scope statement
- B. Scope management plan
- C. Project charter
- D. Project document updates

Answer: A

NEW QUESTION # 1202

Which standard has interrelationships to other project management disciplines such as program management and portfolio management?

- A. The Standard for Program Management
- B. Organizational Project Management Maturity Model (OPM3)
- C. Program Management Body of Knowledge Guide
- D. Guide to the Project Management Body of Knowledge (PMBOK)

Answer: D

Explanation:

Section: Volume D

NEW QUESTION # 1203

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