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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q10-Q15):

NEW QUESTION # 10

What question regarding business change governance support and enablement relates to 'business change design'?

- A. Are we doing the right things?
- B. Are we doing things the right way?
- C. Are we getting the business benefits?
- D. Are we getting things done well?

Answer: A

Explanation:

The question "Are we doing the right things?" relates to business change design, per the P3O Foundation (2013) manual. Section 2.2.2 states, "Business change design addresses the question 'Are we doing the right things?' by ensuring initiatives align with strategic objectives." This differs from benefits realization (A), efficiency (C), or process correctness (D), which address other governance aspects. The 2013 edition links this question to the P3O's role in validating strategic alignment, a key design phase concern. This ensures change initiatives are prioritized correctly, supporting effective governance.

Reference: P3O Foundation (2013) manual, Section 2.2.2, AXELOS.

NEW QUESTION # 11

What technique provides the benefit of checking the quality of the decision-support information being provided to the P3O?

- A. Capacity planning for resource management
- B. Management dashboards
- C. Business process swimlanes
- D. **Gated reviews**

Answer: D

Explanation:

Gated reviews provide the benefit of checking the quality of decision-support information, according to the P3O Foundation (2013) manual. Section 7.3.2 states, "Gated reviews offer an independent assessment to verify the quality and reliability of information used for P3O decision-making, ensuring governance standards are met." This contrasts with business process swimlanes (B), which map processes, capacity planning (C), which manages resources, and management dashboards (D), which visualize data. The 2013 edition highlights gated reviews as a key assurance technique, supporting P3O's role in maintaining high-quality decision support. This process enhances strategic alignment and risk management.

Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

NEW QUESTION # 12

Which is NOT a functional role?

- A. Benefits and Value
- B. Information Management
- C. **Project Officer**
- D. Planning

Answer: C

Explanation:

The P3O Foundation (2013) manual lists Benefits and Value, Information Management, and Planning as functional roles, but Project Officer is not. Section 3.5.1 states, "Functional roles within a P3O include Benefits and Value, Information Management, and Planning, each providing specialized support." The Project Officer (C) is a delivery support role, not a functional one, as it focuses on execution (Section 3.5.6). The

2013 edition distinguishes these roles to clarify P3O's structure, ensuring functional roles drive strategy and support, while delivery roles handle operations. This delineation enhances organizational clarity.

Reference: P3O Foundation (2013) manual, Sections 3.5.1 and 3.5.6, AXELOS.

NEW QUESTION # 13

What is defined as the decision-enabling and support business model for all business change within an organization?

- A. Programme
- B. Project
- C. **P3O**
- D. Portfolio

Answer: C

Explanation:

The P3O is defined as the decision-enabling and support business model for all business change within an organization, per the P3O Foundation (2013) manual. Section 2.1.2 states, "P3O is the decision-enabling and support business model that brings together a set of principles, processes, and techniques to facilitate the management of portfolios, programmes, and projects." This distinguishes it from programmes (A), which coordinate projects, projects (C), which are individual efforts, and portfolios (D), which oversee multiple initiatives. The 2013 edition underscores P3O's overarching role in providing governance and support structures, ensuring strategic alignment across all change activities. This framework is essential for effective decision-making and resource management.

Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

NEW QUESTION # 14

How can a P3O directly support effective teamwork between Programme Managers located in different regions?

- A. Implement the portfolio prioritization and optimization technique
- **B. Implement standard collaborative tools**
- C. Appoint a P3O Sponsor for each region
- D. Support the fast track mobilization of programs

Answer: B

Explanation:

The P3O Foundation (2013) manual highlights that implementing standard collaborative tools directly supports effective teamwork among regionally dispersed Programme Managers. Section 6.2.2 states,

"Standard collaborative tools, such as information portals and shared workspaces, enable effective communication and coordination among distributed teams, including Programme Managers in different regions." This contrasts with appointing regional sponsors (A), which is a governance role, portfolio prioritization (B), which focuses on strategy, and fast-track mobilization (D), which aids initiation. The 2013 edition emphasizes technology's role in overcoming geographical barriers, ensuring real-time collaboration and consistency. This approach enhances team cohesion and efficiency, aligning with P3O's support function for distributed models.

Reference: P3O Foundation (2013) manual, Section 6.2.2, AXELOS.

NEW QUESTION # 15

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