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PMI Agile Certified Practitioner Sample Questions (Q231-Q236):

NEW QUESTION # 231

A new agile team is forming to address a high-priority project. Team members are dispersed over a wide geographic area. The scrum master and the team are currently defining their working agreement. What should be part of the working agreement for a dispersed team?

- A. Define what project work can be done by dispersed team members.
- B. Designate one person to communicate with all team members working at different locations.
- C. Identity support needed from external vendors to assist dispersed team members.
- **D. Meet face to face at regular intervals to enhance shared understanding.**

Answer: D

NEW QUESTION # 232

Refer to the exhibit. A food company seeks additional business-to-business (B2B) revenues from some customers by implementing purchase order (PO) functionality. To achieve this, the agile project team is exploring PO integration options (see item #3 in Exhibit A), as the product increment (PI) planning process is underway. What should the project team do next?

Item	Feature	User Story	Priority	Estimate Story Points
1	PO user interface	As a manager, I want a user interface to place orders using purchase orders.	High	10
2	Enhanced Order Interface	As a manager, I want an enhanced order interface to process PO.	High	13
3	PO Integration			
4	Internal Distribution Setup			
5	User Authentication for Daycare Customers	As a manager, I want a secure login process that recognizes accounts so that I can access purchase order functionality and manage orders.	High	5
6	Order Tracking for Daycare Customers	As a manager, I want to track the status of my purchase orders in real-time so that I know when to expect deliveries.		8
7	Purchase Order History	As a manager, I want to view my previous purchase orders so that I can reorder items quickly and keep track of past purchases.	Medium	5
8	Order Confirmation Emails	As a manager, I want to receive email confirmations for my purchase orders so that I have a record of my transactions.		3
9	Customer Support for Purchase Orders	As a manager, I want to have access to customer support specifically for purchase orders so that I can resolve any issues quickly.	Medium	5
10	Payment Terms Management	As a financial manager, I want to manage payment terms for customers so that we can offer	Low	

- A. Refer to past performance and historical data from similar projects to identity potential risks and challenges.
- B. Use agile estimation techniques like planning poker or relative sizing for collaborative assessment.
- C. Analyze current system requirements and dependencies, including integration levels and regulatory compliance.
- **D. Break down the feature into smaller tasks or user stories for better assessment and incremental delivery.**

Answer: D

NEW QUESTION # 233

An agile project manager notices that the product owner manages team members' day-to-day tasks in a way that distracts them from their core responsibilities. In addition, the team believes that their questions on product backlog prioritization are not being answered on time.

What should the agile project manager do?

- A. Let the product owner know it is the project manager's responsibility to drive a team's tasks
- B. Discuss and address this in the iteration retrospective.
- C. Ask the product owner to work extra hours to answer the team's questions.
- **D. Discuss the roles and responsibilities of the project team with the product owner.**

Answer: D

NEW QUESTION # 234

A large, corporate organization is forced to hire new team members in a geographically remote location from the current team. The manager of the department is concerned about the team not being colocated.

What behavior would indicate the team is not working well together?

- A. New team members requested to move meetings due to time differences.
- **B. The duration of feedback cycles has increased.**
- C. Team members are sending more emails to the team.
- D. The velocity has increased by having the new team work on items.

Answer: B

Explanation:

The correct answer is B - The duration of feedback cycles has increased.

In Agile, quick feedback is crucial to success. An increase in feedback cycle time indicates breakdowns in communication, delayed decision-making, or weak collaboration—all of which are signs that a distributed team may not be functioning effectively.

From the PMI Agile Practice Guide:

"Distributed teams require more intentional efforts to maintain communication and reduce feedback loops.

Lag in feedback reduces responsiveness and impedes value delivery."

(PMI Agile Practice Guide, Section 2.3 - Agile Team Communication)

Mike Griffiths highlights:

"One of the key risks in distributed teams is the degradation of feedback speed. Long feedback cycles result in slower adaptation and lost opportunities." (Mike Griffiths, PMI-ACP Exam Prep Book, Chapter 4 - Team Performance)

Other options:

- * A (more emails) is neutral—could be communication, not dysfunction.
- * C (increased velocity) is a positive sign.
- * D (rescheduling meetings) is an adjustment, not necessarily dysfunction.

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NEW QUESTION # 235

How does Empirical Process Control support Agile methodologies?

- A. Visibility, review, and testing
- B. Testing, requirements, and change
- C. Testing, requirements, and adaptation
- **D. Visibility, inspection, and adaptation**

Answer: D

NEW QUESTION # 236

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