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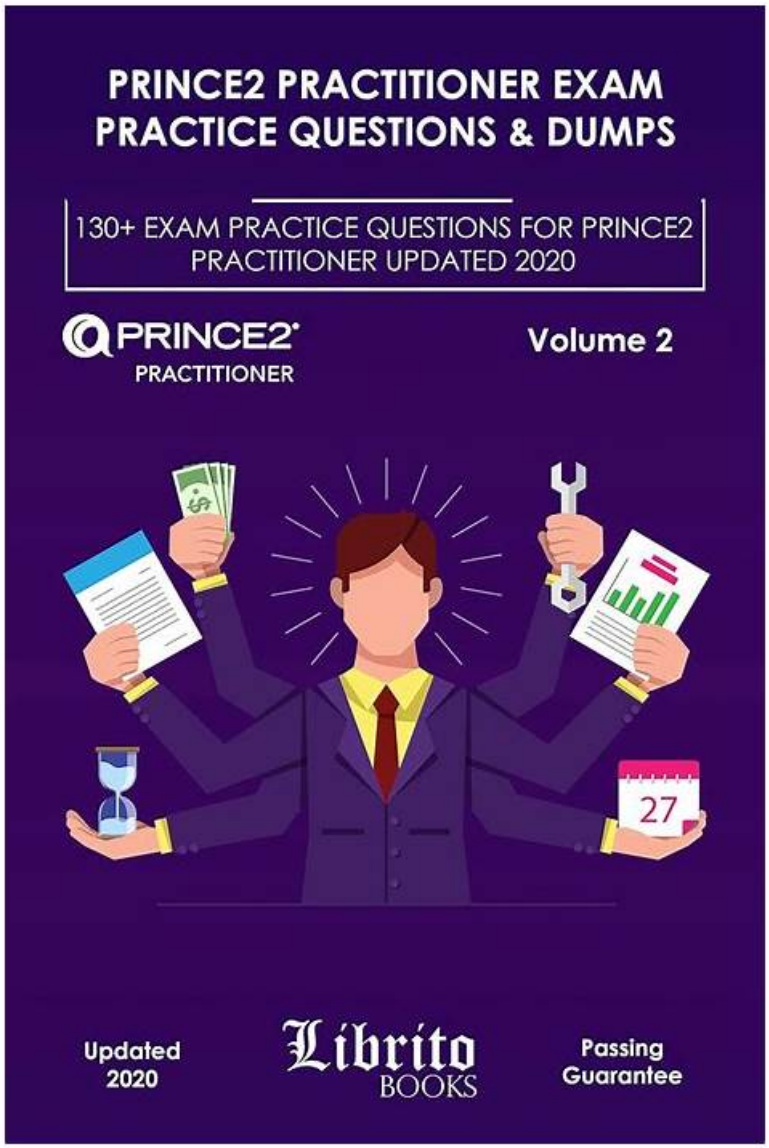

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PRINCE2 Practitioner Exam Sample Questions (Q64-Q69):

NEW QUESTION # 64
BUSINESS CASE
Here are three statements from the business case for the Health and Safety Project.
Under which heading in the business case (A-F) should they be recorded?
Choose only one heading for each statement. Each heading can be used once, more than once, or not at all.

Answer:

Explanation:
Explanation

NEW QUESTION # 65
The Health and Safety Training Project is closing as planned. According to the contract terms, suppliers must submit all invoices within one week of project closure. The project manager will issue a project closure notification informing all suppliers of this invoicing deadline as part of the 'recommended project closure' activity.
Is this appropriate, and why?

- A. No, because the project board should issue a project closure notification as part of the 'directing a project' process.
- B. Yes, because a project closure notification should be sent to suppliers as part of the 'closing project' process.
- C. No, because the project manager should notify stakeholders using the approved project closure notification.
- D. Yes, because the project board should approve the project closure notification drafted by the project manager.

Answer: B

NEW QUESTION # 66
Which 2 statements correctly define a Business Case risk which should be recorded under the Major risks heading?

- A. Operational costs will increase as a result of the recruitment campaign.
- B. If any competitors launch a calendar at the same time this will reduce the impact of the MNO calendar and benefits will be reduced.
- C. The prepared calendar pack is to be delivered to the printers by the first week in December.
- D. Staff morale will improve as a result of the promotional calendar.
- E. If the calendar quality is poor customers will not use it, creating the reverse effect and reducing orders further.

Answer: B,E

Explanation:
Explanation/Reference:
Testlet 2
Scenario
A central government department, the Ministry of Food Hygiene (MFH), faces increasing pressure to cut costs, better manage suppliers' performance and reduce the confusion caused by inadequate internal controls, outdated standards and outdated technology. External consultants were employed to conduct a feasibility study to identify options to address the problems, and the likely costs and benefits. The following options were considered:
● Do nothing.
● Re-engineer selected business functions.
● Outsource selected business functions.
The feasibility study concluded that there was a case for outsourcing the MFH Information Technology Division and the Facilities Division (maintenance of buildings and grounds). The recommendations were:

● One service provider should be contracted to provide the services currently provided by the Information Technology Division and the Facilities Division.
● A 10-year service contract should be agreed with the selected service provider.
The feasibility study developed high-level designs of the current organization, processes, systems and operating models, plus an outline Business Case for the required project. The external consultants also made the following recommendations for the management of the project:
● Use PRINCE2.
● Set up the project with 4 management stages:
Stage 1. Standard PRINCE2 initiation activities.
Stage 2. Create detailed designs (future organization, processes, systems and operating models) and the service level agreement between MFH and the future service provider.
Stage 3. Request and evaluate proposals, select service provider and agree contract.
Stage 4. Transfer equipment and staff, transfer responsibility for service provision and run trial period.
Initial estimates indicated that the project would cost £2.5m and take two years to complete.
MFH senior management agreed that there was a case for outsourcing, and accepted the recommendations as a basis for the project. There is an expected saving of £20m over 10 years.
The Outsourcing project has completed the Starting up a Project process and is now in the initiation stage.
Because of the strategic importance of the project, the MFH Chief Executive Officer has taken the role of Executive. A PRINCE2-experienced Project Manager has been appointed from within MFH. Staff within the business functions being outsourced will work with the external consultants who conducted the feasibility study to define the detailed designs.

NEW QUESTION # 67
It is now late October and the project is in stage 3. The label design competition has been held and the photos of the staff have been taken. The CEO and Marketing Director still need to choose the winning label design and the 12 photos for the calendar. However, the Executive has learned that two competitors are issuing calendars to MNO's customers by the middle of November. After analyzing the impact of this Issue, one of the options the Project Manager has presented to the Project Board is to close the project prematurely.
There are a number of key facts relating to this project that would need to be recorded if the project Y-e to be closed now.
Which product should show that the staff photo sessions were disruptive to the Engineering Department as they had been scheduled during peak work times without consultation with the Engineering Manager?

- A. Follow-on action recommendations
- B. Lessons Report
- C. Project closure notification
- D. Risk Register

Answer: B

NEW QUESTION # 68
There is no project schedule in the Project Initiation Documentation. How can project progress be tracked without a schedule to track against?

- A. With a clear end date of 30 November, and a small number of Work Packages, the Project Board should track project progress using individual Team Plans.
- B. This is an error as a Gantt chart or some form of time line, where actuals will be recorded and tracked against the planned schedule of delivery, is mandatory.
- C. Progress can be recorded and tracked using the product checklist, with the planned and actual quality management activities captured in the Daily Log.

Answer: C

NEW QUESTION # 69
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