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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q66-Q71):

NEW QUESTION # 66
What can be used to assess and document the current state of PPM functions?

- A. Complexity modelling
- B. Capacity planning for resource management
- C. P3O vision
- D. P3M3 assessments

Answer: D

Explanation:
The P3O Foundation (2013) manual identifies P3M3 assessments as the tool to assess and document the current state of PPM functions. Section 6.1.2 states, "P3M3 assessments are used to evaluate and document the current maturity and capability of PPM functions within an organization, providing a baseline for improvement." This differs from capacity planning (A), complexity modelling

(B), or P3O vision (C), which serve other purposes. The 2013 edition highlights P3M3's role in benchmarking, supporting P3O's implementation by identifying gaps. This ensures a data-driven approach to enhancing PPM maturity.
Reference: P3O Foundation (2013) manual, Section 6.1.2, AXELOS.

NEW QUESTION # 67

Which of the following are key responsibilities of the Portfolio Analyst role?
1. Balance the portfolio in terms of strategic change against business as usual
2. Make recommendations on an appropriate programme/project balance
3. Provide a fast-track programme mobilization support service
4. Highlight problems relating to project interdependencies

- A. 1,2,4
- B. 2,3,4
- C. 1,3,4
- D. 1,2,3

Answer: A

Explanation:
The Portfolio Analyst role, as defined in the P3O Foundation (2013) manual, includes balancing the portfolio (1), recommending programme/project balance (2), and highlighting interdependencies (4), but not fast-track mobilization (3). Section 3.5.3 states, "The Portfolio Analyst is responsible for balancing the portfolio between strategic change and BAU, providing recommendations on programme/project mix, and identifying interdependency issues." Fast-track mobilization (3) is typically a Programme Office function (Section 3.5.4). The 2013 edition emphasizes the analyst's analytical and strategic focus, ensuring portfolio optimization and risk management. Options A, C, and D include incorrect combinations, while B accurately reflects the role's scope, supporting effective portfolio governance and decision-making.
Reference: P3O Foundation (2013) manual, Sections 3.5.3 and 3.5.4, AXELOS.

NEW QUESTION # 68

Which is NOT a use of integrated tools?

- A. Supports a single business change initiative with multiple users
- B. Uses a single installation of the tool across the organization
- C. Allows multiple people to multiple sets of information
- D. Links information across business change initiatives in a hierarchical manner

Answer: C

Explanation:
Integrated tools in the P3O Foundation (2013) manual are designed to streamline information management across change initiatives, but they do not inherently allow multiple people to access multiple sets of information independently. Section 6.2.3 notes, "Integrated tools link information hierarchically across portfolios, programmes, and projects, support multiple users for a single initiative, and utilize a single installation for organizational consistency." Option B, however, suggests fragmented access, which contradicts the integrated nature of these tools, aiming for a unified data view. Options A, C, and D align with the manual's description of facilitating collaboration and standardization. The 2013 guidance stresses that integrated tools enhance efficiency by centralizing data, making B an incorrect use case. This ensures clarity and consistency in decision-making processes.
Reference: P3O Foundation (2013) manual, Section 6.2.3, AXELOS.

NEW QUESTION # 69

How does a P3O model increase an organization's ability to deliver its strategy?

- A. Allows senior managers to delegate their governance responsibilities
- B. Enables projects to efficiently develop their own financial processes
- C. Ensures current projects are unaffected by changes to policy or strategy
- D. Provides decision support to ensure the right projects are launched

Answer: D

Explanation:
A P3O model enhances an organization's strategic delivery by providing decision support to ensure the right projects are launched, as outlined in the P3O Foundation (2013) manual. Section 2.1.2 states, "The P3O model provides decision-enabling support to ensure that programmes and projects align with and deliver the organization's strategy." This involves portfolio prioritization and analysis to select initiatives that maximize strategic value, rather than insulating projects from policy changes (A), enabling independent financial processes (B), or delegating governance (D), which could weaken oversight. The 2013 edition emphasizes this decision-support role as central to aligning change initiatives with strategic objectives, supported by tools like the P3O Value Matrix (Section 6.3). This ensures resources are focused on high-priority areas, driving effective strategy execution.
Reference: P3O Foundation (2013) manual, Sections 2.1.2 and 6.3, AXELOS.

NEW QUESTION # 70

What technique provides the benefit of checking the quality of the decision-support information being provided to the P3O?

- A. Capacity planning for resource management
- B. Management dashboards
- C. Gated reviews
- D. Business process swimlanes

Answer: C

Explanation:
Gated reviews provide the benefit of checking the quality of decision-support information, according to the P3O Foundation (2013) manual. Section 7.3.2 states, "Gated reviews offer an independent assessment to verify the quality and reliability of information used for P3O decision-making, ensuring governance standards are met." This contrasts with business process swimlanes (B), which map processes, capacity planning (C), which manages resources, and management dashboards (D), which visualize data. The 2013 edition highlights gated reviews as a key assurance technique, supporting P3O's role in maintaining high-quality decision support. This process enhances strategic alignment and risk management.
Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

NEW QUESTION # 71

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