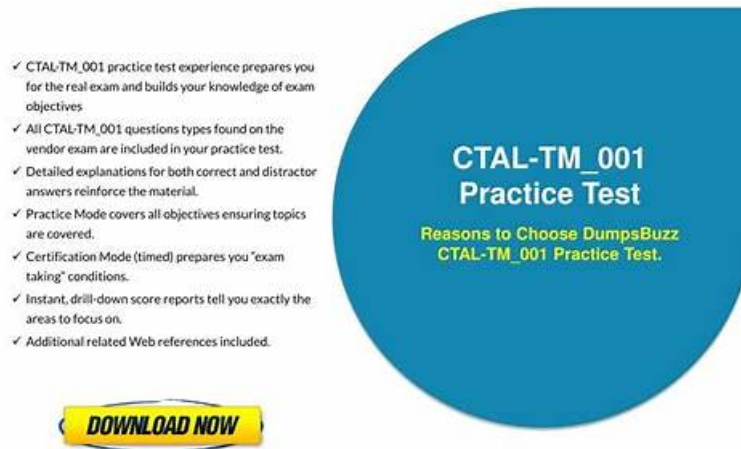


CTAL-TM-001퍼펙트인증공부자료, CTAL-TM-001최고패스자료



2026 Itcertkr 최신 CTAL-TM-001 PDF 버전 시험 문제집과 CTAL-TM-001 시험 문제 및 답변 무료 공유:
https://drive.google.com/open?id=1iJdApXOY2_Q5qOdM90peuagEQ86vnTlx

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ISTQB CTAL-TM-001 시험요강:

주제	소개
주제 1	<ul style="list-style-type: none">Managing the Team: This section of the exam measures the skills of a Test Lead and addresses the human side of test management. Candidates must demonstrate how to identify the skills required for each project, assess and develop team competence, and apply motivating leadership practices. The syllabus also covers stakeholder relationship management, understanding interests and influence, articulating the business case for testing, and balancing cost?of?quality considerations to ensure testing is properly resourced, communicated, and valued within the wider project.
주제 2	<ul style="list-style-type: none">Managing the Product: This section of the exam measures the skills of a Test Analyst and focuses on the artefacts under test and the metrics that describe them. Examinees show how to define and collect test metrics to monitor quality and progress, estimate effort and resources for different test scopes, and organize defect management workflows that fit sequential, iterative, or hybrid lifecycles. The aim is to ensure test outcomes align with objectives and inform stakeholders through clear reporting, while using estimation techniques and defect data to guide ongoing test and process improvements.
주제 3	<ul style="list-style-type: none">Managing the Test Activities: This section of the exam measures the skills of a Test Manager and covers the end?to?end coordination of testing work. Candidates must demonstrate how to plan testing—defining objectives, scope, resources, schedule, and risk treatments—then how to monitor progress against those plans, control deviations through corrective actions, and conclude testing with completion reports, archival of testware, and lessons?learned sessions. The syllabus also explores tailoring test activities to project context, applying risk?based testing to focus effort where it matters most, shaping a coherent project test strategy, leading process?improvement initiatives, and selecting and managing test tools throughout their lifecycle.

>> CTAL-TM-001퍼펙트 인증공부자료 <<

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문제

ISTQB CTAL-TM-001 인증 시험 최신버전덤프만 마련하시면 ISTQB CTAL-TM-001 시험패스는 바로 눈앞에 있습니다. 주문하시면 바로 사이트에서 pdf파일을 다운받을 수 있습니다. ISTQB CTAL-TM-001 덤프의 pdf 버전은 인쇄 가능한 버전이라 공부하기도 편합니다. ISTQB CTAL-TM-001 덤프 샘플문제를 다운받은 후 굳게 믿고 주문해보세요. 궁금한 점이 있으시면 온라인 서비스나 메일로 상담 받으시면 됩니다.

최신 ISTQB Test Manager Advanced CTAL-TM-001 무료 샘플문제 (Q214-Q219):

질문 # 214

As a result of the RAD based development approach, the test manager has decided to change the risk mitigation approach. Which test technique might be most appropriate to use? 2 credits

- A. Decision Table Testing
- B. Error Guessing
- C. Boundary Value Analysis
- **D. Exploratory Testing**

정답: D

질문 # 215

In general, why is it NOT a good idea to estimate the testing effort based only on a percentage of development effort? Identify THREE valid reasons. 1 credit

- **A. The maturity of the organization, e.g. the quality of the test basis, quality of development testing, configuration management, availability of test tools, also influence the effort needed for testing.**
- B. In general bottom-up estimation is always better than top-down estimation.
- C. The result is almost always a too low estimate for the required test effort
- D. It builds on large set of historical data
- E. The percentage based technique only applies to the V life cycle model.
- **F. The quality of the development estimate may be poor.**
- **G. Using the same percentage every time does not address the level of risk of the application to be tested.**

정답: A,F,G

설명:

Explanation/Reference:

Explanation:

질문 # 216

You are a Test Manager on a new project. The software that is being created will be used to control the projectors in movie theaters. This is a time critical project because the software must be released before the Christmas holiday season which has the highest movie attendance of the year.

You have decided to implement a review process for the work products that are a part of this release to save both time and money.

In order to expedite the training, you brought in a consultant to train the participants and moderators in proper review processes.

Your team is enthusiastic about participating in the reviews.

Your manager is questioning the money you have spent on this training effort. He wants to know how you intend to justify the expense when you present your numbers at the annual budget meeting in February.

What would be a reasonable way for you to justify the cost of the training and the reviews when you present your information at the budget meeting? [3]

- A. Compare the production defects from the previous project to the production defects from this project and explain the cost benefits due to the defect reduction in production.
- B. Explain that the reviews are a way of expanding the knowledge of your people and will motivate them to work harder and faster, thus saving money for the company.
- **C. Calculate the ROI using the difference between the cost of the reviews and the cost of dealing with defect escapes.**
- D. Show the defects that were found in the review sessions and show the cost of quality regarding the perfect phase

containment for those caught defects.

정답: C

설명:

The cost of the training and the reviews can be justified by showing the return on investment (ROI) that they generate. ROI is a measure of the profitability of an investment, calculated by dividing the net benefit by the cost¹. The net benefit of the training and the reviews is the difference between the cost of the reviews and the cost of dealing with defect escapes. Defect escapes are defects that are not detected during the review process and are found later in the development or testing phases, or even in production. The cost of dealing with defect escapes includes the cost of rework, testing, debugging, deployment, customer support, and potential loss of reputation or revenue². The cost of the reviews includes the cost of the training, the time spent by the reviewers and moderators, the tools and resources used, and the overheads³. By calculating the ROI, you can demonstrate how much money the training and the reviews have saved or earned for the company, compared to the alternative of not conducting them. Therefore, option D is the correct answer. Option A is incorrect because comparing the production defects from the previous project to the production defects from this project does not account for the cost of the reviews or the cost of dealing with defect escapes in other phases. Option B is incorrect because showing the defects that were found in the review sessions and the cost of quality regarding the perfect phase containment for those caught defects does not account for the cost of the training or the cost of dealing with defect escapes in production. Option C is incorrect because explaining that the reviews are a way of expanding the knowledge of your people and motivating them to work harder and faster is not a quantifiable or verifiable way of justifying the cost of the training and the reviews. Reference: 1: ISTQB Glossary, Return on Investment 2: ISTQB Advanced Level Test Manager Syllabus, Section 2.3.2 3: How to manage formal reviews & management audits? Skills, metrics ...

질문 # 217

During test process improvement it is recommended to use standards where possible. Standards originate from various sources and they cover different subjects in relation to testing Pick TWO sources of software standards, useful to software testing from the ones mentioned below. 1 credit

- A. ISA 4126-1 'Software engineering- Product quality Part 1: Quality model' is an international standard, that provides a basis on which to define quality assurance solutions.
- B. SY-395-01 'Standard for East Coast Hospital software' is a regional standard adapted from a national one. Besides hospital software, this standard ought to be used also by other types of software system in the region.
- C. IEEE 829 'standard for software test documentation' is an international standard to be following mandatory by all testing origination regardless of lifecycle models.
- D. ISO 9126-1 'Software engineering- Product quality Part 1: Quality model' is an international standard, that provides a basis on which to define quality assurance solutions.
- E. BS-7925-2 'Software testing. Software component testing is a national standard used internationally. It covers a number of testing techniques that may be useful both on component testing level and on system testing level.

정답: D,E

질문 # 218

You are the manager of a test team. You inherited most of these people from a previous manager who promoted technical skills, particularly programming skills. As a result, your people are very strong in test automation skills, white box testing and complex test design techniques. You have just been told that you can hire five new people. You want the new people to complement the existing skill sets and you want to be sure the team will have a strong mutual respect.

Given the following options, who should you hire? [3]

- A. Hire all black box testers because you are severely lacking in that skill set.
- B. Hire college interns who can be trained by the existing people.
- C. Hire a mix of people with strong testing and domain skills.
- D. Hire customer support people who have experience with the customer interface.

정답: C

설명:

The best option to hire new people for your test team is to hire a mix of people with strong testing and domain skills. This means that the new people have both the technical knowledge and the business understanding to test the software system effectively and efficiently. Hiring a mix of people with strong testing and domain skills can complement the existing skill sets of your test team, as well as enhance the team's diversity, creativity, and collaboration. Hiring a mix of people with strong testing and domain skills can also help the team to achieve a balance between white box and black box testing, and to cover different aspects and perspectives of the software system. How to Build a Software Testing Team How to Hire a Software Tester References:

- * How to Build a Software Testing Team - Testim.io
- * How to Hire a Software Tester - The Ultimate Guide

질문 # 219

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