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## CERTIFIED ECONOMIC DEVELOPMENT PROFESSIONAL OF BRITISH COLUMBIA CERTIFICATION MANUAL



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## IBFCSM Certified Emergency and Disaster Professional Sample Questions (Q85-Q90):

### NEW QUESTION # 85

What location experiences the highest number of hazardous material releases with threats to the environment?

- A. Railway systems
- B. Navigable waterways
- C. Roads and highways

**Answer: C**

Explanation:

Statistically, according to data from the Pipeline and Hazardous Materials Safety Administration (PHMSA) and the National Response Center (NRC), the vast majority of hazardous material (HazMat) incidents occur on Roads and Highways (Option A). While railway accidents (Option C) like the East Palestine derailment or maritime spills in waterways (Option B) are often more catastrophic and receive more media attention, the sheer volume of HazMat transported by truck leads to a much higher frequency of smaller, yet environmentally threatening, releases.

Highways are prone to frequent incidents due to the high density of traffic, driver fatigue, weather conditions, and the "door-to-door" nature of trucking which involves navigating narrow local streets not designed for large tankers. Every day, thousands of trucks carry flammable liquids, corrosive acids, and toxic gases. Even a minor "fender bender" involving a commercial vehicle can result in a punctured fuel tank or a valve leak, leading to soil and groundwater contamination.

In the CEDP framework, understanding the "transient nature" of highway hazards is critical. Unlike a fixed facility (like a chemical plant), a highway release can happen anywhere, often in areas far from specialized HazMat response teams. This high frequency of incidents requires local first responders to have a high level of Awareness and Operations level training under HAZWOPER standards. While rail and water transport move larger quantities of hazardous goods per shipment, the "incident-per-mile" rate is significantly higher for road transport, making it the primary focus for transportation-related emergency planning and environmental protection efforts.

### NEW QUESTION # 86

What alternative describes why a well-designed emergency operations plan would benefit any organization?

- A. Permits better control and coordination of security, resources, and medical assets
- B. Supports the flexibility of an all hazards approach to emergency management
- C. Helps coordinate communications, resources, and assets of involved agencies

**Answer: B**

Explanation:

The primary strategic benefit of a well-designed Emergency Operations Plan (EOP) is that it supports the flexibility of an all-hazards approach. While coordination (Option A) and control (Option B) are outcomes of a plan, the "All-Hazards" philosophy is the modern standard endorsed by FEMA (CPG 101) and the IBFCSM.

This approach recognizes that while the cause of a disaster may vary (e.g., a flood vs. a chemical spill), the required actions are often the same (e.g., evacuation, public notification, and victim triage).

An EOP built on this philosophy allows an organization to remain agile. Rather than having fifty separate plans for fifty different scenarios, a well-designed EOP focuses on Core Capabilities and Functional Annexes.

For instance, a "Communication Annex" works the same way whether the crisis is a hurricane or a mass shooting. This reduces the training burden on staff and ensures that the organization does not "freeze" when faced with a novel or unexpected threat that wasn't specifically "planned for" in a scenario-based model.

According to the CEDP curriculum, this flexibility is what ensures organizational resilience. A rigid plan often fails when reality deviates from the assumed scenario. However, an all-hazards plan provides a modular framework that can be adapted on the fly. It emphasizes the "Process of Planning" over the "Written Plan," fostering relationships and interoperability between departments. By focusing on the "Commonalities" of disasters, a well-designed EOP ensures that the organization has the skeletal structure in place to support any type of response, thereby maximizing the efficiency of limited resources and increasing the speed of the recovery phase.

### NEW QUESTION # 87

What best describes how to assess community resiliency efforts after a disaster?

- A. Length of recovery time
- B. Mitigation effectiveness
- C. Supply chain adequacy

**Answer: A**

Explanation:

Community resilience is defined by the National Academy of Sciences and FEMA as the ability of a community to prepare for anticipated hazards, adapt to changing conditions, and withstand and recover rapidly from disruptions. While mitigation effectiveness (Option B) measures how well specific projects reduced physical damage, the true metric of a resilient community is the length of recovery time. A resilient system is one that experiences a smaller "dip" in functionality and returns to its "steady state" or a "new normal" more quickly than a non-resilient one.

The assessment of recovery time involves measuring how long it takes for Community Lifelines—such as power, water, communications, and health services—to be restored to the impacted population. According to the National Disaster Recovery Framework (NDRF), recovery is a sequence of short-term, intermediate, and long-term milestones. A community with high resilience will have pre-established contingencies and social capital that allow for "expedient recovery." For example, if two cities are hit by the same magnitude earthquake, the city that has its businesses open and its residents back in their homes within six months is objectively more resilient than the city still operating out of tents after two years.

For a Certified Emergency and Disaster Professional (CEDP), assessing resilience through recovery time provides a holistic view of the community's health. It encompasses not just the physical infrastructure, but also the economic stability and social cohesion. If the length of recovery is prolonged, it indicates a failure in the Preparedness or Mitigation phases, such as a lack of insurance coverage, poor building codes, or inadequate business continuity planning. By focusing on recovery time as the primary KPI (Key Performance Indicator), emergency managers can identify specific bottlenecks in the recovery process—such as permitting delays or supply chain gaps—and target those areas for future resilience investments, ensuring that the community becomes progressively more robust with each subsequent event.

#### NEW QUESTION # 88

What concept refers to the meshing of planning actions within various governmental levels?

- A. Horizontal integration
- **B. Vertical integration**
- C. Modular planning

**Answer: B**

Explanation:

The concept of Vertical Integration refers to the "meshing" or synchronization of emergency plans and actions across the different levels of government—from the local level up to the state, and finally to the federal level.

According to FEMA's CPG 101, vertical integration is based on the principle of Tiered Response, which recognizes that all disasters start locally and only scale up when local resources are exceeded. For this system to work, the local Emergency Operations Plan (EOP) must be compatible with the State EOP, which must in turn be compatible with the National Response Framework (NRF).

Vertical integration ensures that there is a "Common Operational Focus" regardless of which level of government is providing the resources. For example, if a local plan uses the Incident Command System (ICS) and specific Resource Typing, the state and federal levels must use those same standards to ensure that their support "meshes" with the local activities. This prevents jurisdictional conflict and ensures that state and federal assets can be "plugged in" to the local incident structure seamlessly.

In contrast, Horizontal Integration (Option A) refers to the coordination between different agencies or departments at the same level of government (e.g., the local fire department planning with the local police department). Modular planning (Option C) refers to the technical ability of a plan to expand or contract based on incident size, but it does not describe the inter-governmental relationship.

For a CEDP professional, achieving vertical integration is one of the most difficult but essential tasks of the Preparedness Phase. It requires constant communication and "co-planning" with higher-level jurisdictions to ensure that when the "big one" hits, the community is not isolated, but is instead the foundation of a vertically integrated national response system that can rapidly surge resources to the point of need.

#### NEW QUESTION # 89

What formally documents NIMS objectives?

- A. All hazards assessment document
- B. Emergency operations plan
- **C. Incident action plans**

**Answer: C**

Explanation:

Under the National Incident Management System (NIMS) and the Incident Command System (ICS), the Incident Action Plan (IAP) is the document that formally records the incident-specific objectives for a given operational period. NIMS defines an objective as a statement of what is to be accomplished during an incident. These objectives must be SMART: Specific, Measurable, Actionable, Realistic, and Time-bound.

The IAP ensures that all responding personnel, regardless of their parent agency, are working toward a unified set of goals. The IAP is typically developed during the "Planning P" cycle. The Incident Commander (or Unified Command) sets the overall Strategic Objectives, which are then translated into Tactical Objectives and Work Assignments within the IAP. While an Emergency Operations Plan (EOP) (Option A) provides the general framework and policies for a community's response, it is a static document. The IAP is a dynamic document that is updated for every operational period (e.g., every 12 or 24 hours), reflecting the changing "ground truth" of the disaster.

In the CEDP curriculum, the IAP is seen as the primary tool for Management by Objectives. The IAP includes not just the objectives, but also the organization chart (ICS 203), the medical plan (ICS 206), and the safety message (ICS 208). By formally documenting these objectives in the IAP, the command structure ensures Accountability and Unity of Effort. Every responder who checks into an incident receives an IAP (or a briefing based on it), ensuring they understand exactly what is expected of them and how their tasks contribute to the overall stabilization of the incident and the safety of the public.

## NEW QUESTION # 90

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