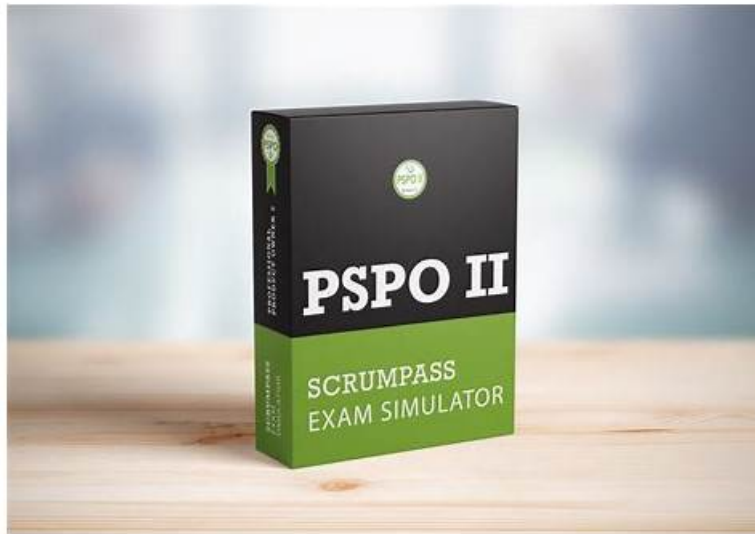


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To prepare for the Scrum PSPO-II Certification Exam, candidates should have a solid understanding of the Scrum framework and its roles, events, and artifacts. They should also have experience working as a product owner or in a product-related role. Scrum.org offers a variety of resources to help candidates prepare for the exam, including training courses, practice assessments, and study guides.

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Scrum Professional Scrum Product Owner II Sample Questions (Q10-Q15):

NEW QUESTION # 10

Which of the following is true about Scrum?
(choose all that apply)

- A. Scrum is based on empiricism.
- B. Scrum is like traditional processes but with self-management to replace Project Managers.
- C. Scrum is a methodology, where you can "pick and choose" which parts of Scrum you think will work for your environment.
- D. Scrum is a framework for generating value through adaptive solutions for complex problems.
- E. Each component of Scrum serves a specific purpose and is essential to the successful usage of Scrum for building complex

products.

Answer: A,D,E

Explanation:

Scrum is a lightweight framework that helps people, teams and organizations generate value through adaptive solutions for complex problems. Scrum consists of three roles (Scrum Master, Product Owner and Developers), five events (Sprint, Sprint Planning, Daily Scrum, Sprint Review and Sprint Retrospective), and three artifacts (Product Backlog, Sprint Backlog and Increment). Each component of Scrum serves a specific purpose and is essential to the successful usage of Scrum. Scrum is not a methodology, where you can "pick and choose" which parts of Scrum you think will work for your environment. Scrum is a whole, and each part of Scrum complements the others. Scrum is based on empiricism, which means that knowledge comes from experience and making decisions based on what is observed. Scrum employs an iterative, incremental approach to optimize predictability and control risk. Scrum is not like traditional processes but with self-management to replace Project Managers. Scrum is a different way of working that requires a shift in mindset and culture. Scrum promotes self-organization, collaboration, transparency, inspection and adaptation.

Reference:

Professional Scrum Product Owner™ II Certification
Understanding and Applying the Scrum Framework
[The Scrum Guide]

NEW QUESTION # 11

Complete this sentence: The more uncertain you are about customer needs or market desires (choose the best two answers)

- A. the more important a risk management plan becomes.
- B. the more likely it is that you should invest in a different product.
- C. the smaller each release should be.
- D. the more you should focus on validating customer needs.

Answer: C,D

Explanation:

Verified answer: A, B

Very Very Short In the context of Scrum and the PSPO II guidelines, when there is uncertainty about customer needs or market desires, it is recommended to make smaller releases to allow for quicker feedback and adaptation (A), and to increase the focus on validating customer needs to ensure that the product development is aligned with what customers actually want (B). This approach is consistent with the principles of empiricism and agility, which emphasize the importance of transparency, inspection, and adaptation¹²³.

NEW QUESTION # 12

The only person who can abnormally terminate a Sprint is?
(choose the best answer)

- A. The Developers.
- B. The Product Owner.
- C. The Scrum Master.
- D. The Stakeholders.

Answer: B

Explanation:

The Scrum Guide specifies that only the Product Owner has the authority to cancel a Sprint. This is because the Product Owner is responsible for maximizing the value of the product and may decide to cancel a Sprint if the Sprint Goal becomes obsolete or if they foresee that the current direction will not lead to a valuable outcome.

NEW QUESTION # 13

You are a Product Owner for a product with a rapidly declining customer base.

Despite data that indicates the decline is due to a shrinking market, rather than a lack of new features, an influential stakeholder insists on adding more features to attract new customers.

The influential stakeholder also says that if you do not add new features you risk losing your most profitable customer.

Which two of the following actions might you take?
(choose the best two answers)

- A. Agree with the stakeholder and add features to the Product Backlog as it might increase your customer base.
- B. Collaborate with other stakeholders and use a voting system to decide which options should be considered.
- C. Acknowledge the views of the influential stakeholder but decline to add more features to the product.
- D. Collaborate with the stakeholder to run a small experiment to validate their opinion.

Answer: C,D

NEW QUESTION # 14

Which of the following would likely be the least effective way to enhance the agility of your future product development?
(choose the least effective approach)

- A. Clearly understand the producer, buyer/consumer relationship.
- B. Form a holistic view of how the customer sees your product.
- C. Lean on your organizational efficiency and existing architecture to build your product aligned to the current organization.
- D. Consider whether there is a significantly large enough market for your product.

Answer: C

Explanation:

Explanation

As a Product Owner, you need to embrace agility and empiricism in your product development. This means that you should be able to inspect and adapt your product based on feedback from the market, customers, users, and stakeholders. You should also be able to experiment and learn from your failures and successes. To do this, you need to have a flexible and adaptable product architecture that can support frequent changes and new features. You also need to collaborate with your Scrum Team and other teams in the organization to deliver value incrementally and iteratively. Therefore, leaning on your organizational efficiency and existing architecture to build your product aligned to the current organization is the least effective way to enhance your agility. This approach can limit your innovation, creativity, and responsiveness to the changing needs and expectations of your customers and users. It can also create silos, dependencies, and conflicts within and across teams, and reduce the quality and value of your product.

References:

- * Professional Scrum Product Owner™ II Certification
- * Evolving the Agile Organization
- * Managing Products with Agility

NEW QUESTION # 15

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