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CIPS Operations Management Sample Questions (Q113-Q118):

NEW QUESTION # 113

In Operations Management strategies, there are 10 strategic areas which fall into two categories: structure-related and infrastructure-related. Which of the following are structure-related? Select TWO

- A. new product development
- B. capacity
- C. performance measurements

- D. quality
- E. supply network

Answer: B,E

Explanation:

Capacity and Supply Network are structure-related. The other three are Infrastructure-related. This is from p.35-36 of the study guide. Structure is about the 'hardware' of the business and physical attributes. Infra-structure is considered the software and are easier to change.

NEW QUESTION # 114

Which of the following are operations management activities? Select THREE

- A. job design
- B. capacity planning
- C. materials management
- D. process selection
- E. development of new products

Answer: B,C,D

Explanation:

1 2 and 4 are correct. Development of New Products would be the activity of the R&D department, and job design the activity of HR. There is a list of 10 Operations Management activities on p.12

NEW QUESTION # 115

In what circumstances would an organisation use a Fishbone diagram?

- A. to depict changes in quality
- B. to visually represent links between activities
- C. to demonstrate a pattern has occurred
- D. to find the cause of an issue

Answer: D

Explanation:

A fishbone diagram is used to map causes and effects. Therefore option 2 is correct. It's also known as a 'Cause and Effect Diagram' or an 'Ishikawa Diagram'. You can find an example of one on p.129

NEW QUESTION # 116

Which of the following are basic performance objectives used for day-to-day operations and ensure staff are working towards tangible achievements? Select TWO

- A. cost
- B. quality
- C. operations agility
- D. customer satisfaction

Answer: A,B

Explanation:

The 5 BASIC performance objectives (according to CIPS) are cost, quality, flexibility, speed and dependability. Customer Satisfaction and Operations Agility are objectives at the strategic level. See p.75

NEW QUESTION # 117

There are four dimensions of operating processes; volume, variety, variation and visibility. What is meant by variation?

- A. the amount of different uses for the item being produced
- **B. the fluctuation in demand for an item**
- C. the number of different customers / markets for the product
- D. the number of different products made

Answer: B

Explanation:

The correct answer is 1- fluctuation in demand for an item. E.g. demand for woolly hats has a high variation depending on the time of year. Other products such as bread have a low variation as demand is more constant. Be careful not to confuse variation with variety. Variety is the number of different products made. This is from p.48-49

NEW QUESTION # 118

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