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ISACA COBIT-Design-and-Implementation Exam Syllabus Topics:

Topic	Details
Topic 1	Implementing & Optimizing I&T Governance Overview: Senior IT leaders, governance directors, and consultants step into the spotlight here. The exam assesses their profound expertise in establishing and refining IT governance practices across the entire enterprise landscape. Their proficiency in ensuring strategic alignment, facilitating sound decision-making, and maximizing value is vital.
Topic 2	The Governance System Design Workflow: The exam zeroes in on IT architects, designers, and consultants as the primary audience. This section evaluates their prowess in crafting effective governance systems. These professionals will exhibit their talent for creating streamlined workflow processes, defining clear governance structures, and customizing governance frameworks to perfectly suit the unique needs of their organizations.
Topic 3	Impact of Design Factors: Management consultants, IT strategists, and governance specialists take center stage as they delve into understanding the far-reaching impact of design factors. They assess how these factors influence the effectiveness of governance systems, processes, and the attainment of strategic objectives. Their insight ensures the optimization of governance practices.

Topic 4	• Governance Implementation Lifecycle: In this section, the focus is on assessing the capabilities of IT governance professionals and senior managers in implementing and managing the complex world of enterprise technology governance. They will showcase their comprehensive understanding of the full lifecycle, encompassing planning, design, execution, monitoring, and enhancement of robust governance systems. Their expertise in aligning these systems with strategic objectives is key.
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ISACA COBIT Design and Implementation Certificate Sample Questions (Q12-Q17):

NEW QUESTION # 12

When reviewing a proposal for an IT governance improvement initiative, which of the following should be asked FIRST by senior leadership?

- A. What is the intended state?
- B. What changes need to be made?
- C. What is driving this change?
- D. What is the current state?

Answer: C

Explanation:

"Phase 1 identifies current change drivers ... A change driver is an internal or external event, condition or key issue that serves as stimulus for change."

NEW QUESTION # 13

Which of the following should be a KEY consideration for an enterprise when refining the scope of the governance system in the third stage of the Governance System Design Workflow?

- A. Current I&T-related risks
- B. Compliance requirements
- C. The risk profile
- D. Enterprise strategy

Answer: D

Explanation:

In the third stage of the Governance System Design Workflow, refining the scope of the governance system involves aligning it closely with the overall strategic direction and objectives of the enterprise. COBIT 2019 emphasizes that the governance system should support the enterprise's strategy to ensure that I&T-related activities contribute effectively to achieving business goals.

Key considerations for refining the scope include:

Enterprise Strategy (Option A): The primary consideration is ensuring that the governance system aligns with and supports the enterprise strategy. This involves understanding the strategic objectives, goals, and priorities of the organization and ensuring that the governance system is designed to help achieve these strategic aims.

This alignment ensures that IT governance is not just a compliance exercise but a strategic enabler for business success.

Current I&T-Related Risks (Option B): While important, this factor is more about addressing immediate operational concerns and is typically considered earlier in the process to identify and mitigate significant risks.

The Risk Profile (Option C): Understanding the overall risk profile and risk appetite of the enterprise is crucial for shaping the

governance system but is not the primary focus in the third stage. This aspect is usually addressed in earlier stages to ensure that the governance framework adequately covers risk management.

Compliance Requirements (Option D): Ensuring compliance is always a critical consideration, but like risk management, it is typically addressed earlier in the design process. Compliance requirements should be integrated into the governance framework but are not the key driver at the refining stage.

Thus, the correct answer is A. Enterprise strategy. By focusing on the enterprise strategy during the third stage of the Governance System Design Workflow, the governance system can be refined to support strategic initiatives, thereby ensuring that IT governance contributes directly to achieving business goals.

References:

ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution.

ISACA.

ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

NEW QUESTION # 14

A traditional brick-and-mortar company is planning to fast-track its growth by implementing an information and technology governance system to achieve enterprise goals. Which of the following is the KEY enabler of success in achieving the goals?

- A. Establishing applicable governance and management objectives
- B. Conducting staff training programs for performing IT-enabled processes
- C. Tailoring the security policy according to the technology deployed
- D. Setting capability levels for key business processes

Answer: A

Explanation:

For a traditional brick-and-mortar company planning to fast-track its growth by implementing an information and technology governance system to achieve enterprise goals, establishing applicable governance and management objectives is the key enabler of success.

References in COBIT 2019 Design and Implementation:

COBIT 2019 Framework: Governance and Management Objectives, EDM01 (Ensure Governance Framework Setting and Maintenance): This objective underscores the importance of defining clear governance and management objectives to guide the implementation and achieve enterprise goals.

COBIT 2019 Implementation Guide, Chapter 4: This chapter discusses the importance of setting relevant and applicable governance and management objectives to align IT governance with business strategy and goals.

By establishing clear governance and management objectives, the company can ensure that its IT governance efforts are aligned with its strategic goals, driving growth and achieving desired outcomes.

NEW QUESTION # 15

A recent merger requires an IT initiative to consolidate administrative systems. Where can the implementation team find the details of the intended future state?

- A. Business case
- B. Third-party review results
- C. The board's published announcement of the initiative
- D. Capability assessment results

Answer: A

Explanation:

The COBIT 2019 Implementation Guide explains that the business case documents both the drivers for change and the intended future (to-be) state. In merger scenarios, the business case outlines how systems should be consolidated, what capabilities are required, and what outcomes are expected.

Board announcements communicate intent but lack operational detail. Capability assessments describe the current state. Third-party reviews provide independent opinions but do not define the enterprise's desired future configuration.

The business case serves as the authoritative reference for scope, objectives, benefits, and target capabilities, making it the correct source for future-state details.

NEW QUESTION # 16

Which of the following should be used when translating design factor values into governance and management priorities?

- A. Weighted average
- B. Pareto analysis
- C. Matrix calculation
- D. Weighted calculation

Answer: D

Explanation:

When translating design factor values into governance and management priorities, a weighted calculation should be used. This method allows for the consideration of various factors according to their relative importance and impact on the governance system. References in COBIT 2019 Design and Implementation:

* COBIT 2019 Design Guide, Chapter 4: This chapter explains the process of translating design factor values into actionable governance and management priorities, emphasizing the use of weighted calculations to reflect the importance of different design factors.

* COBIT 2019 Framework: Introduction and Methodology, Chapter 4: This chapter highlights how weighted calculations can help prioritize governance and management activities based on the enterprise's specific context and needs.

Using weighted calculations ensures a balanced and proportionate approach to prioritizing governance and management objectives, leading to a more effective and tailored governance system.

NEW QUESTION # 17

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