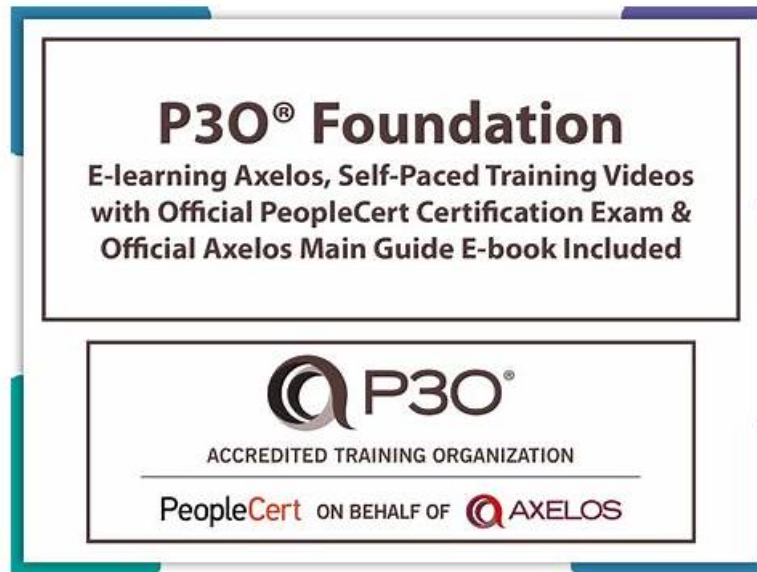


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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q44-Q49):

NEW QUESTION # 44

Which non-PPM function is often provided by a P3O in the interests of business efficiency?

- A. Escalating risks and issues
- B. Providing a secretariat service to management boards
- C. Challenging project data
- D. Scrutinising the impact of project delivery on business as usual

Answer: B

Explanation:

The P3O Foundation (2013) manual identifies providing a secretariat service to management boards as a non-PPM function often undertaken by a P3O for business efficiency. Section 7.2.3 states, "The P3O may provide secretariat services to management boards, including organizing meetings and documenting decisions, to enhance efficiency and support governance." This contrasts with challenging project data (A), scrutinizing impacts (B), and escalating risks (C), which are PPM-related functions. The 2013 edition highlights this administrative support as a value-added service, leveraging P3O's centralized position to streamline board activities. This role reduces duplication, ensuring management boards focus on strategic oversight, aligning with the P3O's broader support mandate across the organization.

Reference: P3O Foundation (2013) manual, Section 7.2.3, AXELOS.

NEW QUESTION # 45

Which describes P3O assurance services?

- A. Independent of the programme being assured
- B. Supports Programme Managers in delivery
- C. Integrated into the programme being assured
- D. Carried out by the delivery function

Answer: A

Explanation:

The P3O Foundation (2013) manual describes P3O assurance services as independent of the programme being assured. Section 7.3.2 states, "P3O assurance services are provided independently of the programme or project being assessed to ensure objective evaluation and compliance with governance standards." This contrasts with integration (B), delivery function involvement (C), or support for Programme Managers (D), which compromise objectivity. The 2013 edition emphasizes this independence to maintain credibility and effectiveness in oversight, supporting strategic alignment and risk management. This ensures unbiased assurance across change initiatives, enhancing organizational trust in P3O processes.

Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

NEW QUESTION # 46

What does a P3O provide to support the principle 'govern effectively'?

- A. Independent gated review coordination and assurance
- B. A fast track mobilization service to programmes and projects
- C. Coaching and training to P3O roles
- D. A benefits tracking service to business owners

Answer: A

Explanation:

To support the 'govern effectively' principle, a P3O provides independent gated review coordination and assurance, as per the P3O Foundation (2013) manual. Section 7.3.2 notes, "P3O supports effective governance through independent gated reviews and assurance processes to ensure compliance and quality across change initiatives." This involves objective oversight, unlike coaching/training (A), benefits tracking (C), or fast-track mobilization (D), which serve different purposes (e.g., capacity building or delivery support). The 2013 edition underscores this assurance role as critical for maintaining governance standards, enabling senior management to monitor progress and mitigate risks. This aligns with the P3O's function of providing a robust control framework, ensuring strategic alignment and accountability throughout the change lifecycle.

Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

NEW QUESTION # 47

Which is a responsibility of the P3O Sponsor role?

- A. Recommend an appropriate mix of programmes and projects
- B. Recruit the Portfolio Office staff members
- C. Secure the investment required to set up the P3O
- D. Ensure the portfolio delivers the required strategy

Answer: C

Explanation:

The P3O Foundation (2013) manual identifies securing investment as a key responsibility of the P3O Sponsor. Section 3.5.1 states, "The P3O Sponsor is responsible for securing the investment required to establish and sustain the P3O, advocating its value to senior management." This differs from ensuring portfolio delivery (A), staff recruitment (C), or programme mix (D), which are Portfolio Office or Analyst roles. The 2013 edition emphasizes the Sponsor's leadership in funding advocacy, ensuring the P3O's viability. This role drives strategic commitment and resource allocation.

Reference: P3O Foundation (2013) manual, Section 3.5.1, AXELOS.

NEW QUESTION # 48

Which of the following statements about the return of internal resources to an operational role when closing a temporary Programme Office are true?

1. Feedback to the line manager should be given on performance
 2. Staff members will be reluctant to return if they are to lose status
- A. Both 1 and 2 are true
 - B. Only 1 is true
 - C. Only 2 is true
 - D. Neither 1 or 2 is true

Answer: A

Explanation:

The P3O Foundation (2013) manual confirms both statements are true regarding resource return from a temporary Programme Office. Section 4.4.4 states, "Feedback on performance should be provided to line managers to support staff development," and "Staff may be reluctant to return if they perceive a loss of status or responsibility." The 2013 edition acknowledges these human resource dynamics, emphasizing the need for performance feedback to aid reintegration and recognizing status loss as a barrier. Options A, B, and D are incorrect as both factors are relevant, ensuring smooth transition and morale management during closure. Reference: P3O Foundation (2013) manual, Section 4.4.4, AXELOS.

NEW QUESTION # 49

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