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CompTIA Project+ Certification Exam Sample Questions (Q395-Q400):

NEW QUESTION # 395

A software engineer notices that the newest update to the reporting software includes many new features that were not defined in the requirements document. Which of the following steps should the engineer take next?

- A. Disregard the update
- B. Edit the requirements document
- C. Notify the users of the new features
- D. Seek approval before continuing

Answer: D

Explanation:

When scope changes occur, proper change management is critical. The engineer must submit the change for formal approval before moving forward. Skipping approval would violate governance processes and may introduce compliance or contractual risks.

Reference: CompTIA Project+ PK0-005 - Change Control Process; CompTIA Cloud+ CV0-004 Governance & Risk objectives.

NEW QUESTION # 396

Given the following information:

Task	Sequence	Duration
A	B,C	10
B	D,E	15
C	F	10
D	G	20
E	G	10
F	H,I	15
G	J	5
H	J	10
I	J	20
J	END	5

Which of the following represents the critical path of the project?

- A. A-C-F-I-J
- B. A-B-D-G-J
- C. A-B-E-G-J
- D. A-C-F-H-J

Answer: B

Explanation:

The critical path of the project is the longest sequence of tasks that must be completed on time for the project to finish on schedule. It determines the shortest possible duration of the project and shows the tasks that have no slack or float. Any delay in the critical path tasks will affect the project completion date. To find the critical path, we need to calculate the earliest start (ES), earliest finish (EF), latest start (LS), latest finish (LF), and slack (S) for each task. We can use the table and the network diagram given in the question to do this. The formula for calculating the slack is $S = LF - EF$ or $S = LS - ES$. A task with zero slack is on the critical path.

The calculations are as follows:

Task | Duration | ES | EF | LS | LF | S
A | 10 | 0 | 10 | 0 | 10 | 0
B | 15 | 10 | 25 | 10 | 25 | 0
C | 10 | 10 | 20 | 10 | 20 | 0
D | 20 | 25 | 45 | 25 | 45 | 0
E | 10 | 25 | 35 | 35 | 45 | 10
F | 15 | 20 | 35 | 30 | 45 | 10
G | 5 | 45 | 50 | 45 | 50 | 0
H | 10 | 35 | 45 | 40 | 50 | 5
I | 20 | 35 | 55 | 30 | 50 | -5
J | 5 | 50 | 55 | 50 | 55 | 0

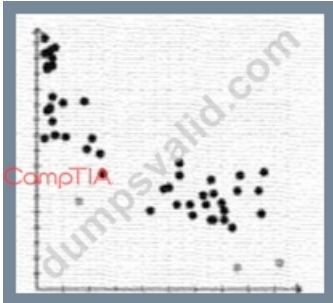
Based on the table, we can see that the tasks with zero slack are A, B, D, G, and J. Therefore, the critical path is A-B-D-G-J, which has a total duration of 55 days. The other options are not the correct critical paths, as they either include tasks with positive slack (such as C, E, F, and H) or have a longer duration than 55 days (such as A-C-F-I-J).

NEW QUESTION # 397

During the execution phase of a project, the project team faced an unexpected website downtime. The project manager held a brainstorming session and the team identified causes and effects for the problem. Now the project team needs to analyze and determine whether the particular cause and effect are related by using one of the following charts. Which of the following should the team use?

A)

B)



C)



D)

- A. Option C
- **B. Option A**
- C. Option B
- D. Option D

Answer: B

Explanation:

Option A shows a cause and effect diagram, also known as a fishbone diagram or an Ishikawa diagram¹. This is a tool that helps to identify and analyze the root causes of a problem by displaying the possible causes and effects in a graphical format². A cause and effect diagram can help the project team to determine whether the particular cause and effect are related by using a systematic and logical approach, such as asking "why" questions or using the 5 Whys technique³. A cause and effect diagram is better than the other options because:

Option B shows a Gantt chart, which is a tool that helps to plan and track the tasks, dependencies, durations, and resources of a project along a timeline⁵. A Gantt chart does not focus on the causes and effects of a problem, but rather on the sequence and progress of the project activities.

Option C shows a pie chart, which is a tool that helps to compare and visualize the proportions of different categories or segments of data⁶. A pie chart does not show the relationships between the causes and effects of a problem, but rather the distribution of the data values.

Option D shows a scatter plot, which is a tool that helps to examine the correlation or association between two variables or sets of data⁷. A scatter plot does not show the causes and effects of a problem, but rather the pattern or trend of the data points.

References = CompTIA Project+ Certification Study Guide⁸, CompTIA Project+ Certification Exam Objectives⁹, Cause and Effect Diagrams for PMP¹, Cause and Effect Analysis: Using Fishbone Diagram and 5 Whys², How to Create a Cause and Effect Diagram³, How to Use Cause and Effect Analysis to Solve Business Problems⁴, What is a Gantt Chart?⁵, What is a Pie Chart?⁶, What is a Scatter Plot?⁷

NEW QUESTION # 398

Given the following information:

Task	Sequence	Duration
A	B,C	10
B	D,E	15
C	F	10
D	G	20
E	G	10
F	H,I	15
G	J	5
H	J	10
I	J	20
J	END	5

Which of the following represents the critical path of the project?

- A. A-C-F-I-J
- **B. A-B-D-G-J**
- C. A-B-E-G-J
- D. A-C-F-H-J

Answer: B

Explanation:

The critical path of the project is the longest sequence of tasks that must be completed on time for the project to finish on schedule. It determines the shortest possible duration of the project and shows the tasks that have no slack or float. Any delay in the critical path tasks will affect the project completion date. To find the critical path, we need to calculate the earliest start (ES), earliest finish (EF), latest start (LS), latest finish (LF), and slack (S) for each task. We can use the table and the network diagram given in the question to do this.

The formula for calculating the slack is $S = LF - EF$ or $S = LS - ES$. A task with zero slack is on the critical path. The calculations are as follows:

Task | Duration | ES | EF | LS | LF | S
 A | 10 | 0 | 10 | 0 | 10 | 0
 B | 15 | 10 | 25 | 10 | 25 | 0
 C | 10 | 10 | 20 | 10 | 20 | 0
 D | 20 | 25 | 45 | 25 | 45 | 0
 E | 10 | 25 | 35 | 25 | 35 | 0
 F | 15 | 20 | 35 | 30 | 35 | 0
 G | 5 | 45 | 50 | 45 | 50 | 0
 H | 10 | 35 | 45 | 40 | 50 | 5
 I | 20 | 35 | 55 | 30 | 50 | -5
 J | 5 | 50 | 55 | 50 | 55 | 0

Based on the table, we can see that the tasks with zero slack are A, B, D, G, and J. Therefore, the critical path is A-B-D-G-J, which has a total duration of 55 days. The other options are not the correct critical paths, as they either include tasks with positive slack (such as C, E, F, and H) or have a longer duration than 55 days (such as A-C-F-I-J).

NEW QUESTION # 399

A project manager realizes that a project will not be completed on time due to resource constraints. Which of the following actions should the project manager take NEXT?

- A. Work with the functional managers to create a work-around.
- B. Transfer the risk by hiring a new vendor who was successful on a previous project.
- C. Set up an escalation meeting with the sponsor.
- D. Trigger the contingency plan and communicate with the stakeholders.
- **E. Submit a change request to the change control board.**

Answer: E

Explanation:

Submit a change request to the change control board. The project manager should submit a change request to the change control board (CCB) if they realize that the project will not be completed on time due to resource constraints. A change request is a formal proposal to modify any aspect of the project, such as scope, schedule, cost, quality, or resources. A change request must be submitted to the CCB, which is a group of stakeholders who are authorized to review and approve changes. Submitting a change request can help to document the impact of the resource constraints on the project and seek approval for any corrective actions or preventive actions.

NEW QUESTION # 400

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