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## PMI PMI-CPMAI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> <li>Operationalizing AI (Phase VI): This section of the exam measures the skills of an AI Operations Specialist and covers how to integrate AI systems into real production environments. It highlights the importance of governance, oversight, and the continuous improvement cycle that keeps AI systems stable and effective over time. The section prepares learners to manage long term AI operation while supporting responsible adoption across the organization.</li> </ul>
Topic 2	<ul style="list-style-type: none"> <li>Matching AI with Business Needs (Phase I): This section of the exam measures the skills of a Business Analyst and covers how to evaluate whether AI is the right fit for a specific organizational problem. It focuses on identifying real business needs, checking feasibility, estimating return on investment, and defining a scope that avoids unrealistic expectations. The section ensures that learners can translate business objectives into AI project goals that are clear, achievable, and supported by measurable outcomes.</li> </ul>

Topic 3	<ul style="list-style-type: none"> <li>• <b>The Need for AI Project Management:</b> This section of the exam measures the skills of an AI Project Manager and covers why many AI initiatives fail without the right structure, oversight, and delivery approach. It explains the role of iterative project cycles in reducing risk, managing uncertainty, and ensuring that AI solutions stay aligned with business expectations. It highlights how the CPMAI methodology supports responsible and effective project execution, helping candidates understand how to guide AI projects ethically and successfully from planning to delivery.</li> </ul>
Topic 4	<ul style="list-style-type: none"> <li>• <b>Managing Data Preparation Needs for AI Projects (Phase III):</b> This section of the exam measures the skills of a Data Engineer and covers the steps involved in preparing raw data for use in AI models. It outlines the need for quality validation, enrichment techniques, and compliance safeguards to ensure trustworthy inputs. The section reinforces how prepared data contributes to better model performance and stronger project outcomes.</li> </ul>
Topic 5	<ul style="list-style-type: none"> <li>• <b>Identifying Data Needs for AI Projects (Phase II):</b> This section of the exam measures the skills of a Data Analyst and covers how to determine what data an AI project requires before development begins. It explains the importance of selecting suitable data sources, ensuring compliance with policy requirements, and building the technical foundations needed to store and manage data responsibly. The section prepares candidates to support early data planning so that later AI development is consistent and reliable.</li> </ul>

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### PMI Certified Professional in Managing AI Sample Questions (Q83-Q88):

#### NEW QUESTION # 83

An IT services company is developing an AI system to automate network security monitoring. The project manager needs to consider various factors to mitigate risks associated with false positives and false negatives. Which action should the project manager implement?

- A. Conducting model combinations and trade-offs
- B. Implementing a robust data security validation process
- C. Operationalizing the nearest neighbor detection algorithms
- **D. Establishing a continuous feedback loop with security**

**Answer: D**

Explanation:

In AI-enabled security monitoring, PMI-style AI risk management highlights false positives and false negatives as key operational risks: false positives overwhelm analysts and create alert fatigue, while false negatives hide real threats. To mitigate these, guidance stresses continuous monitoring, feedback, and human-AI collaboration, not just algorithm choice. Establishing a continuous feedback loop with security teams (option D) means that security analysts review alerts, label them as true/false, and feed those labels back into the AI pipeline. This enables threshold tuning, recalibration, and retraining, incrementally reducing misclassification rates over time.

Option B (model combinations and trade-offs) can help at design time, but it does not by itself guarantee ongoing control of false positives/negatives once the system is deployed. Option A is too narrow and algorithm-specific and ignores the governance and lifecycle aspects. Option C addresses data security, which is important but unrelated to classification error rates. PMI-style AI operations (akin to MLOps) underline that closed-loop learning with real-world feedback is critical for safety, resilience, and performance. Hence, the action that directly addresses the risk of false positives and false negatives is to establish a continuous

feedback loop with security.

#### NEW QUESTION # 84

A manufacturing company is implementing an AI system to optimize production schedules. The project manager needs to gather the required data from machine sensors, production logs, and supply chain databases.

During data collection, they notice discrepancies in machine sensor data.

What should the project manager do first?

- A. Develop a data integration framework to harmonize formats.
- B. Replace machine sensors for real-time data accuracy.
- C. Implement a robust data validation and correction process.
- D. Outsource data preprocessing to an external vendor.

**Answer: C**

Explanation:

The best answer is D. Implement a robust data validation and correction process . In PMI-CPMAI, data understanding and data preparation require the team to evaluate training data requirements, validate data quality, perform data cleansing and enhancement, and make go/no-go decisions based on whether the data is fit for model development. When discrepancies are detected during collection, the first priority is to validate the data, identify the source of the inconsistency, and correct or isolate bad records before moving further into integration or modeling.

Option A may eventually be necessary, especially when combining sensor, log, and database sources, but harmonizing formats should not come before confirming whether the sensor data is accurate and reliable.

Option B is not a first-step governance response and does not directly address the quality issue. Option C could be appropriate only if the validation process shows that the sensors themselves are faulty; replacing hardware before confirming the root cause would be premature. PMI's methodology consistently stresses data quality validation and cleansing as foundational activities in AI projects. Since the scenario explicitly mentions discrepancies, the most appropriate first action is to validate and correct the data so later integration and model-building decisions are based on trustworthy inputs.

#### NEW QUESTION # 85

A telecommunications company's AI project team is operationalizing a predictive maintenance model for network equipment. They need to meticulously manage the model's configuration to avoid potential failures.

Which method will help the model configuration remain consistent and avoid drift?

- A. Employing frequent algorithm operationalizations
- B. Performing regular manual inspections
- C. Utilizing version control systems
- D. Implementing automated retraining schedules

**Answer: C**

Explanation:

PMI-CPMAI's treatment of AI operationalization and MLOps highlights that robust configuration management is essential to avoid inconsistency, unintended changes, and configuration drift across environments. For a predictive maintenance model deployed over many assets or sites, consistent configuration (model version, hyperparameters, thresholds, pre-processing steps, feature mappings, etc.) is critical for reliable performance and traceability.

The framework stresses that AI artifacts-code, models, configurations, and data schemas-should be managed using formal version control systems. This enables the team to track exactly which configuration was used, when it changed, who changed it, and how it relates to performance results. Version control supports reproducibility of experiments, rollback to stable versions, and standardized deployment pipelines. It also underpins governance requirements: the organization can demonstrate which versions were active at a given time if there is a failure or audit.

Automated retraining, while important for handling data drift, doesn't by itself guarantee configuration consistency; in fact, it can introduce drift if new models are deployed without proper versioning. Manual inspections are error-prone and non-scalable.

"Frequent algorithm operationalizations" is not a control mechanism, but a potential source of inconsistency. Therefore, the method that directly addresses configuration consistency and drift is utilizing version control systems for the model and its configuration.

#### NEW QUESTION # 86

During the transition to an AI solution, the project manager discovers that certain tasks may not require cognitive AI capabilities and can be handled through traditional automation methods. As a result, the project team starts segregating tasks based on their cognitive requirements.

What should the team consider?

- A. Proceeding with intelligent functionalities
- B. Applying AI capabilities for noncognitive tasks
- **C. Utilizing traditional automation solutions**
- D. Assessing traditional task complexity

**Answer: C**

Explanation:

PMI-CPMAI clearly distinguishes between cognitive AI capabilities and traditional automation or noncognitive solutions. The guidance stresses that not every task in a workflow benefits from AI and that "project leaders should deliberately match solution complexity to problem complexity, reserving cognitive AI for tasks that truly require perception, learning, or sophisticated decision support." For deterministic, rule-based, repetitive tasks, the recommended approach is to use conventional automation technologies (scripts, RPA, rule engines, workflow systems) rather than machine learning models.

When a project team discovers that certain tasks do not require cognition (e.g., simple routing, format conversion, deterministic validations), PMI-CPMAI recommends "segregating cognitive from noncognitive tasks and applying the simplest effective technology to each." This reduces cost, operational risk, and technical debt, while focusing AI engineering effort where it provides differentiated value. Applying AI to noncognitive tasks can introduce unnecessary complexity, additional monitoring and governance overhead, and avoidable model risk. Proceeding only with intelligent functionalities or overanalyzing traditional tasks without acting on the insight misses this key optimization.

Therefore, once tasks have been segregated by cognitive requirements, the team should utilize traditional automation solutions for noncognitive tasks and focus AI design, data, and model work only where cognitive capabilities are justified. This aligns with PMI-CPMAI's principle of "fit-for-purpose" technology selection and responsible, efficient AI adoption.

#### **NEW QUESTION # 87**

A healthcare provider is operationalizing an AI tool to assist in diagnostic processes. To ensure robust model governance, they need to address data privacy and ethical considerations.

What should the project manager do?

- A. Establish a comprehensive DPMS protocol
- B. Set up a continuous CUE review process
- C. Implement a multi-tiered DCA framework
- **D. Develop a detailed privacy impact assessment (PIA)**

**Answer: D**

Explanation:

Within PMI-CPMAI-aligned responsible AI practices, deploying AI in healthcare diagnostics requires explicit attention to data privacy, regulatory compliance, and ethical impact on patients. A Privacy Impact Assessment (PIA) is a structured method used to systematically identify, analyze, and mitigate privacy and ethical risks associated with data processing and automated decisions. For an operationalized diagnostic AI tool, a PIA helps the project manager map data flows (collection, storage, use, and sharing), determine the legal basis for processing sensitive health data, highlight potential harms (misuse, breaches, inappropriate access), and define safeguards such as minimization, anonymization, consent handling, and access controls.

PMI-CP-consistent AI governance emphasizes documenting how data is used and how decisions affect individuals, as well as demonstrating that privacy and ethical considerations have been proactively assessed before and during operation. While internal frameworks or protocols (such as generic monitoring or controls) may help manage performance and operations, they do not replace a formal, focused assessment of privacy risk and ethical implications. A PIA provides concrete evidence that the organization has anticipated the effect of the AI system on patient rights, confidentiality, and trust, making it the most suitable action in this context. Therefore, the project manager should develop a detailed privacy impact assessment (PIA).

#### **NEW QUESTION # 88**

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