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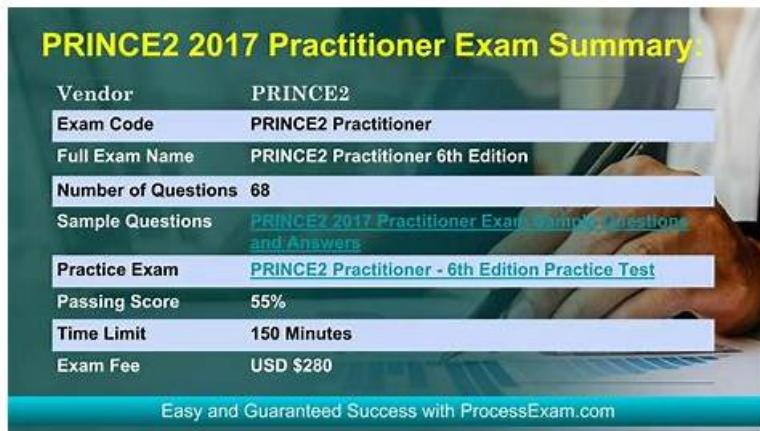

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PRINCE2 Practitioner Exam Sample Questions (Q250-Q255):

NEW QUESTION # 250
Scenario
A central government department, the Ministry of Food Hygiene (MFH), faces increasing pressure to cut costs, better manage suppliers' performance and reduce the confusion caused by inadequate internal controls, outdated standards and outdated technology. External consultants were employed to conduct a feasibility study to identify options to address the problems, and the likely costs and benefits. The following options were considered:
● Do nothing.
● Re-engineer selected business functions.
● Outsource selected business functions.
The feasibility study concluded that there was a case for outsourcing the MFH Information Technology Division and the Facilities Division (maintenance of buildings and grounds). The recommendations were:
● One service provider should be contracted to provide the services currently provided by the Information Technology Division and the Facilities Division.
● A 10-year service contract should be agreed with the selected service provider.
The feasibility study developed high-level designs of the current organization, processes, systems and operating models, plus an outline Business Case for the required project. The external consultants also made the following recommendations for the management of the project:

● Use PRINCE2.

● Set up the project with 4 management stages:

Stage 1. Standard PRINCE2 initiation activities.

Stage 2. Create detailed designs (future organization, processes, systems and operating models) and the service level agreement between MFH and the future service provider.

Stage 3. Request and evaluate proposals, select service provider and agree contract.

Stage 4. Transfer equipment and staff, transfer responsibility for service provision and run trial period.

Initial estimates indicated that the project would cost £2.5m and take two years to complete.

MFH senior management agreed that there was a case for outsourcing, and accepted the recommendations as a basis for the project. There is an expected saving of £20m over 10 years.

The Outsourcing project has completed the Starting up a Project process and is now in the initiation stage.

Because of the strategic importance of the project, the MFH Chief Executive Officer has taken the role of Executive. A PRINCE2-experienced Project Manager has been appointed from within MFH. Staff within the business functions being outsourced will work with the external consultants who conducted the feasibility study to define the detailed designs.

Which 2 statements should be recorded under the Expected dis-benefits heading?

- A. Staff may lose the opportunity to work in Information Technology.
- B. MFH will lose direct control over the outsourced business functions.
- C. The project will take two years to deliver.
- D. An investment of £2.5m is required.
- E. Staff morale will be negatively affected.

Answer: B,C

Explanation:
Explanation/Reference:
Reference: http://www.whatisprince2.net/prince2-theme-business-case.php

NEW QUESTION # 251

There is no mention of any Stage Plans, yet there are two further stages proposed. How will this be resolved?

- A. There will be three Stage Plans, the two management stages plus an additional stage to plan and complete the activities of the Closing a Project process.
- B. Whilst the activities are divided into two further stages, there is no reason why the Calendar project should use stages. The project will therefore be run as a single stage project and the activities will be added to the Initiation Stage Plan.
- C. It is appropriate for the Calendar project to be run as two further stages as there is a key decision to be made at the end of stage 2. Stage Plans will be produced.

Answer: C

Explanation:
Explanation/Reference:

NEW QUESTION # 252

The project board has asked for highlight reports every six weeks during stage 3. As a result, the project manager has asked each team manager for checkpoint reports every six weeks, in order to collate these into the highlight report. The team manager for the 'marketed courses' is new to team management.

Is this an appropriate action as part of the 'controlling a stage' process, and why?

- A. No, because the frequency of reporting should reflect the level of control required for the work package.
- B. No, because the project board should decide on the frequency and content of progress reporting.
- C. Yes, because checkpoint reports are a time-driven control providing progress information.
- D. Yes, because the project board will need to be updated with the progress of every team.

Answer: C

NEW QUESTION # 253

Which 2 statements explain why the Purchasing Manager should be appointed as a Senior Supplier for this project?

- A. He is not appropriate for the role of Executive or Senior User.
- B. He is responsible for the performance of supplier contracts.
- C. He is responsible for the organization's procurement activates.
- D. He was an engineer and worked in that area before taking up his current position.
- E. He can influence the external supplier's Business Case.

Answer: B,C

NEW QUESTION # 254
According to PRINCE2, which statement about appointing the MFH Quality Manager to administer the configuration management procedure is correct?

- A. The MFH Quality Manager should administer the configuration management procedure on this project because this task should always be assigned to corporate or programme management.
- B. The MFH Quality Manager would be suitable to perform this task because he is the author of the document control process and is likely to have the knowledge required for this role.
- C. The MFH Quality Manager should only administer the configuration management procedure on one project at a time. If the MFH Quality Manager already performs this task on another project, another individual should be appointed.

Answer: B

NEW QUESTION # 255
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