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PRINCE2 Practitioner certification exam is designed to test an individual's understanding of PRINCE2 methodology. PRINCE2, which stands for PRojects IN Controlled Environments, is a widely recognized project management framework that provides a structured approach to managing projects. The PRINCE2 Practitioner certification exam is the second level of certification in the PRINCE2 certification scheme and is ideal for project managers and other professionals who want to enhance their project management skills.

PRINCE2 Practitioner certification exam is a rigorous and challenging exam that requires candidates to demonstrate their ability to apply the PRINCE2 methodology in practice. PRINCE2Practitioner Exam is designed to test candidates' knowledge of the PRINCE2 methodology and their ability to apply it to real-world scenarios. PRINCE2Practitioner exam is also designed to test candidates' ability to manage projects effectively and efficiently.

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PRINCE2 Practitioner exam is the second level of the PRINCE2 qualification after the Foundation level. PRINCE2Practitioner Exam is designed for project managers and practitioners who want to specialize in PRINCE2, implementing and overseeing projects using PRINCE2 principles, themes, and processes. Passing the PRINCE2 Practitioner exam is a stepping stone towards achieving the PRINCE2 Agile certification, a combination of the PRINCE2 framework with Agile methodology, allowing project managers to deliver projects in a more flexible and adaptive manner.

# PRINCE2 Practitioner Exam Sample Questions (Q206-Q211):

**NEW QUESTION # 206**
At the end of stage 2, the specialist 'e-learning course' supplier will be selected. As a result, it is decided that the quality management approach will not be created until the end of stage 2, to take into account this supplier's standards and techniques.
Is this appropriate, and why?

- A. No, because the quality management approach should be created during the initiation stage and updated later.
- B. Yes, because the quality management approach should take into account the supplier's standards, tools and techniques.
- C. Yes, because the product description for each product will define the required quality approach within each stage.
- D. No, because the quality management approach should be limited to ABC Company's quality standards.

**Answer: A**

**NEW QUESTION # 207**
The executive has set the following tolerances for stage 2:
Time (+/- 1 week)
Cost (+/- E20,000)
Scope (using MoSCoW prioritization technique)
Risk (based on the risk appetite defined in the risk management approach)
These tolerances have been recorded in the stage plan. The project manager will report progress regularly via highlight reports to the project board and use exception reports to raise exceptions. In addition, the project assurance role will monitor the stage to provide confidence to the project board that exceptions are being reported.
How well does this apply the 'manage by exception' principle, and why?

- A. It applies the principle poorly, because tolerances should be set for each stage against each of the six aspects of project performance.
- B. It applies the principle poorly, because it is the regular reporting of progress that should give the project board the required confidence.
- C. It applies the principle well, because tolerances should be set for the related aspects of project performance for each stage.
- D. It applies the principle well, because the project manager needs to control the project using discrete management stages.

**Answer: A**

**NEW QUESTION # 208**
Scenario
Additional Information
Further information on some resources who could be involved in the project:
Outcome Account Manager: He represents Outcome which is a recruitment agency that provides specialist outsourcing resources.
Outcome provided the consultants who carried out the feasibility study and the same consultants will be providing support and guidance to the Information Technology and Facilities teams during the project.
Director of Finance Division: She was transferred from the Information Technology Division 12 months ago.
She is responsible for ensuring a cost-conscious approach is adopted in all operational and project activities across the Ministry of

Food Hygiene.

Hardware Manager: Reports to the Director of Information Technology. He provides computer hardware to all business functions but has little awareness of the needs of his colleagues working in software.

Payroll Manager: Reports to the Director of Finance. He is a very experienced and efficient qualified accountant who has much of the responsibility of running the Finance Division on behalf of the Director of Finance. He has been involved in drafting the Ministry's business strategy and assisting in a full business risk assessment. He also drafted the corporate Business Case standards.

Which 2 alternative actions apply to the proposed Senior Supplier for this project?

- A. Remove because she only represents the Information Technology Division.
- B. Add 'Hardware Manager' because he provides computer hardware to all business functions and will be impacted by the outcome.
- C. Replace with 'Director of Facilities' because he supports the initiative and has many ideas about how to improve the service.
- D. Add 'Director of Facilities' because he is responsible for the design of the future organization, processes, systems and operation models for Facilities.
- E. Retain because she is responsible for the design of the future Information Technology organization and working practices.

**Answer: D,E**

**NEW QUESTION # 209**
Project Scenario
Calendar Project (Note: The companies and people within the scenario are fictional.) There has been a reduction in fie number of orders at the MNO Manufacturing Company due in part to the increased marketing activities of its competitors. To help counter this, the company has decided to create a promotional calendar for next year for all its current and prospective customers. The end product of this project will be a prepared calendar pack, ready for printing. The design of the calendar will be similar to one sent out previously, and must reflect the company image as described in the existing corporate branding standards. Another project is currently producing a new company logo when is to be printed on each page of the promotional calendar. The prepared calendar pack will consist of:
* Design for each month - correctly showing at public holidays and new company logo
* Selected photographs- 12 professionally-produced photographs, showing different members of staff
* Selected paper and selected envelope - for printing and mailing the calendar
* Chosen label design - a competition to design a label will be held as part of this project
* List of customers - names and addresses of customers to whom the calendar will be sent.
The project is currently in initiation and will have two further stages:
Stage 2 will include tie activities to:
* Create the customer fast using information from the Accounts and Marketing departments
* Confirm compliance with the Data Protection Legislation
* Create a design for each month - this will be done by the internal creative team
* Select and appoint a professional photographer
* Gather photograph design ideas from previous project and agree photographic session schedule
* Prepare a production cost forecast
* Select paper and envelope.
Stage 3 will include the activities to:
* Produce and select tie professionally-taken photographs
* Hold the label design competition and choose the label design
* Assemble the prepared calendar pack.
A production cost forecast, based on the options and costs for the paper, envelope, printing and marketing of the calendar is to be produced in stage 2. However, the actual production and distribution of the calendars is not within the scope of the project. The product cost forecast will be reviewed by the Project Board to determine whether tie project should continue.
It is now 05 October and the prepared calendar pack must be delivered to the print company by 30 November, to enable printing and distribution of the calendar in time for Christmas. The cost of the activities to develop the specialist products and the cost of the project management activities are estimated to be £20,000. There is a project time tolerance of +1 week /-2 weeks and a project cost tolerance of +£6,000 / -£6,000. A change budget of £500 has been allocated but there is no risk budget.
During stage 2, an early review of the photo design ideas from the Marketing department has highlighted the need for engineering machinery to be operating in the background during the photo sessions. This requires a change to the baselined Product Description for the photos. What action should the Project Manager take?

- A. Revised the Product Description for the photos and issue it to the Engineering Manager to ensure that the machinery will be operating during the photo sessions.
- B. Include this requirement on the next Checkpoint Report to the photographer.

- C. Log the change in the Issue Register as a request for change.
- D. Raise an Exception Report to the Project Board.

**Answer: C**

# NEW QUESTION # 210

Which 2 statements apply to the Composition section?

- A. Delete entry 7 because these will be produced by the photographer.
- B. Add 'Calendars distributed to customers'.
- C. Move entry 6 to Derivation because this product already exists.
- D. Delete entry 3 because this is NOT a major product to be delivered by this project.
- E. Amend entry 2 to 'Selected paper'.

**Answer: D,E**

Explanation:
Explanation

# NEW QUESTION # 211

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