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In the modern world, obtaining CBAP certification is essential. With the growing popularity of IIBA, the demand for professionals holding this Cetified business analysis professional (CBAP) appliaction (CBAP) certification holders has increased significantly. Unfortunately, many candidates fail to pass the CBAP Exam due to outdated Cetified business analysis professional (CBAP) appliaction (CBAP) exam study material. Such failure can lead to the loss of time, money, and confidence.

The Certified Business Analysis Professional (CBAP) exam is a certification offered by the International Institute of Business Analysis (IIBA). Cetified business analysis professional (CBAP) appliaction certification is intended for business analysts who have extensive experience in the field and are looking to advance their careers. The CBAP exam tests the knowledge and skills of business analysts across a range of topics, including business analysis planning and monitoring, elicitation and collaboration, requirements life cycle management, strategy analysis, and solution evaluation.

The CBAP exam consists of 120 multiple-choice questions, and candidates have 3.5 hours to complete the exam. The questions are divided into four domains: Business Analysis Planning and Monitoring, Elicitation and Collaboration, Requirements Life Cycle Management, and Strategy Analysis. CBAP Exam is computer-based and is administered at designated testing centers.

The IIBA CBAP exam format is computer-based and is administered at designated testing centers around the world. Candidates may apply for the exam online and must meet specific eligibility criteria, including education and experience requirements. Once approved, candidates have one year to schedule and complete the exam

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## IIBA Cetified business analysis professional (CBAP) appliaction Sample Questions (Q193-Q198):

#### **NEW QUESTION # 193**

You are working with Tom, a key stakeholder, in your business analysis duties. Tom is asking you about the desired outcome for current business opportunity. Which one of the following is NOT an example of a desired outcome?

- A. Reduce costs
- · B. Increase sales

- C. Implement new machinery to complete the work processes faster
- D. Reduce time to deliver a product or service

#### Answer: C

#### **NEW QUESTION #194**

is the degree to which a set of inherent characteristics fulfills requirements.

- A. Quality
- B. Regulation
- C. Scope
- D. Project phase

#### Answer: A

Explanation: Explanation/Reference: Explanation:

#### **NEW QUESTION # 195**

You are the business analyst for the TGH Organization and are determining if you should buy or build a solution for your company. You have determined that you can create the in-house solution for \$78,000 with a monthly support cost of \$8,765. A vendor can create the solution for \$61,000 with a monthly support costs of \$7,990. How long will it take your company to break even if you choose the internal solution versus the vendor's solution?

- A. 12 months
- B. 6 months
- C. 22 months
- D. 36 months

#### Answer: C

Explanation: Explanation/Reference: Explanation:

#### **NEW QUESTION #196**

A national branch of a global company is struggling to improve business processes of its Public and Government Affairs (PGA) department. To work with external stakeholders effectively, PGA employees need to collect, manage, and exchange a vast amount of information. Complex cases involve collaboration of many employees from different departments. The ability to share information and to coordinate corresponding activities is crucial for the company's growth plans. Their current tools and practices do not serve the purpose well. The existing system, which was deployed a couple of years ago, has only a few active users. The majority of PGA employees avoid using it because the system is hard to use and lacks needed functionality. Consequently, available information is mostly unstructured and stored either locally or on a shared network drive. Some of the information exists only in a paper form. The branch's PGA head, who sponsors the project, wants to implement a configurable solution that two other branches successfully deployed several months ago. Both deployments were done by three solution consultants, who will be available to assist in the project. They will be responsible for tailoring the solution to PGA needs, as well as for training the PGA staff. With their help, the sponsor plans to complete the project in approximately three months.

The solution consultants reside in another country 7 hours ahead of the rest of the project team. They will be available part-time, but are planning two one-week long trips to the PGA central office to conduct initial training and to participate in the final deployment of the system into production. The consultants, in turn, expect a business analyst (BA) to assist in collecting necessary data and defining customization requirements.

The solution consultants have composed a spreadsheet with all requirements that are already implemented in the solution. The requirements in the catalog are organized partially by user tasks and partially by system features. The branch has distinct definitions of PGA user roles and uses a different approach to structuring requirements specifications.

How should the BA organize the customization requirements?

• A. Explore and apply best practices for specifying this type of requirements

- B. Devise a structure that best fits the branch's definition of user roles
- C. Reuse the structure of the solution consultants' requirements catalog
- D. Use the structure of requirements suggested by the corporate standard

Answer: B

#### **NEW OUESTION # 197**

You are preparing the business case for a proposed solution in your organization. You need to identify several components for the business case including an assessment of the risks the solution may contain.

Which one of the following is the best definition of a risk as it pertains to the business case?

- A. Risks are threats to the organization's success.
- B. Risk is an uncertain event that can cause the organization to lose more monies than it invests in the solution.
- C. Risk is a potential event that can cause the solution to fail.
- D. Risk is an uncertain event or condition that may have both positive and negative affects on the solution.

#### Answer: D

#### Explanation:

According to the BABOKGuide, a risk is "an uncertain event or condition that, if it occurs, has a positive or negative effect on one or more project objectives such as scope, schedule, cost, and quality" (p. 10). A risk can have both positive and negative impacts, depending on the perspective of the stakeholders and the objectives of the solution. For example, a risk of adopting a new technology may be that it increases the productivity of the employees (positive) but also requires more training and maintenance (negative). A risk analysis in the business case should consider both the probability and the impact of the risks, as well as the strategies to mitigate or exploit them. References: BABOKGuide, p. 10, 114-115; Certified Business Analysis Professional (CBAP) | Coursera, Course 3, Week 2, Video: "Risk Analysis and Management"

#### **NEW QUESTION # 198**

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