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The image shows a table titled 'CBAP® CERTIFICATION' with a subtitle 'Certification Fees'. The table is organized into four columns: Region I, Region II, and Region III. The first column is 'Membership fees' and the second is 'Application Fees'. The third column is 'Exam Fees (Members)' and the fourth is 'Exam Fees (Non-members)'. The fees are listed as \$125, \$125, \$325, \$450 for Region I; \$85, \$125, \$325, \$450 for Region II; and \$55, \$125, \$325, \$450 for Region III.

	Region I	Region II	Region III
Membership fees	\$125	\$85	\$55
Application Fees	\$125	\$125	\$125
Exam Fees (Members)	\$325	\$325	\$325
Exam Fees (Non-members)	\$450	\$450	\$450

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The CBAP exam covers six knowledge areas as defined by the IIBA's Business Analysis Body of Knowledge (BABOK). These knowledge areas include business analysis planning and monitoring, elicitation and collaboration, requirements life cycle management, strategy analysis, requirements analysis and design definition, and solution evaluation. CBAP exam tests the candidate's knowledge, skills and competencies in each of these areas.

The International Institute of Business Analysis (IIBA) Certified Business Analysis Professional (CBAP) certification is recognized globally as a premier credential in the field of business analysis. The CBAP certification is designed for experienced business analysts who have a minimum of 7,500 hours of business analysis work experience in the last ten years, and have completed a minimum of 35 hours of Professional Development in the past four years.

The International Institute of Business Analysis (IIBA) Certified Business Analysis Professional (CBAP) certification is a globally recognized certification for business analysts. Certified business analysis professional (CBAP) application certification is designed to validate an individual's expertise in business analysis through a rigorous examination process. The CBAP Certification is ideal for professionals who have a minimum of five years of experience in the field of business analysis, as it requires a deep understanding of various aspects of business analysis, including planning and monitoring, elicitation and collaboration, requirements life cycle management, strategy analysis, and solution evaluation.

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IIBA Certified business analysis professional (CBAP) application Sample Questions (Q200-Q205):

NEW QUESTION # 200

You need to identify assumptions as part of the assessment of capability gaps.

Which of the following is an example of an assumption?

- A. The software must be compatible with the current operating system

- B. All vendors must have security clearance.
- C. The project manager believes that her project team members can program in COBOL.
- D. The risk in the project must be quantified.

Answer: C

Explanation:

An assumption is something that is believed to be true or certain to happen, without proof. Assumptions are often used to fill in the gaps of incomplete or uncertain information, and they can affect the analysis of the current and future states. In this question, the project manager is assuming that her project team members have a certain skill, without verifying it. This is an example of an assumption that should be identified and validated as part of the assessment of capability gaps.

The other options are not assumptions, but rather:

- * B. A constraint, which is a restriction or limitation that affects the performance or outcomes of a project or solution.
- * C. A requirement, which is a condition or capability needed by a stakeholder to solve a problem or achieve an objective.
- * D. A risk, which is an uncertain event or condition that, if it occurs, has a positive or negative effect on one or more project or solution objectives.

References:

- * CBAP Handbook, page 14, section 4.1.2.2
- * BABOKGuide, page 30, section 3.2.1
- * CBAP / CCBA Certified Business Analysis Study Guide, page 94, section 3.2.1

NEW QUESTION # 201

Which of the following processes measures the maturity level of the security program?

- A. Risk mitigation
- B. GAP analysis
- C. Risk assessment
- D. Risk analysis

Answer: B

NEW QUESTION # 202

While defining what necessary conditions are required to achieve the business need for a highly regulated government client, a business analyst (BA) discovers that some legacy policies will either constrain or are insufficient to achieve value desired by the future state.

How should the BA proceed?

- A. Model two future states, one with and another without these policies
- B. Obtain approval to change the policies
- C. Modify the solution to comply with the policies
- D. Identify an assumption about future state value

Answer: A

Explanation:

Explanation/Reference: https://vancouver.iiba.org/sites/vancouver/files/archive/Media/Downloads/CBAP-CCBA%20Study%20Group%202017/Session%206_Chapter%207-requirements-analysis-and-design-definition.pdf

NEW QUESTION # 203

You are completing enterprise analysis. Management has asked you to create a document that will help them create a go/no go decision to invest and move forward with a proposed project. What document does management want you to create?

- A. Business case
- B. Solution scope
- C. Project scope
- D. Feasibility study

Answer: A

Explanation:
Section: Volume A
Explanation/Reference:

NEW QUESTION # 204

You are the business analyst for a new project. Part of this project is for the project team to manually install new workstations through the company's campus. Based on your research you have determined that the project team can install 25 new workstations per hour. Since there is a fixed amount of time that these workstations need to be installed you are considering adding additional labor for the implementation. You are also considering to adjust the prioritization of the project requirements based on the amount of workstations the project team can install per hour.

What does the 25 workstations per hour represent in this scenario?

- A. Report project
- B. Planning
- **C. Parametric estimate**
- D. Timeboxing

Answer: C

Explanation:
A parametric estimate is an estimate that uses a mathematical formula or model to calculate the time, cost, or resources required for a project or activity based on historical data and known variables. In this scenario, the 25 workstations per hour represents a parametric estimate of the productivity of the project team, which can be used to determine the total duration and cost of the installation. A parametric estimate is usually more accurate and reliable than other estimation techniques, such as expert judgment or analogy, as it is based on objective and quantifiable data. References:
* CBAP Certification Study Guide v3.0, page 33
* BABOK Guide v3, page 16
* Certified Business Analysis Professional (CBAP) | Coursera, Course 3, Week 3, Video: "Project Management Concepts"

NEW QUESTION # 205

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