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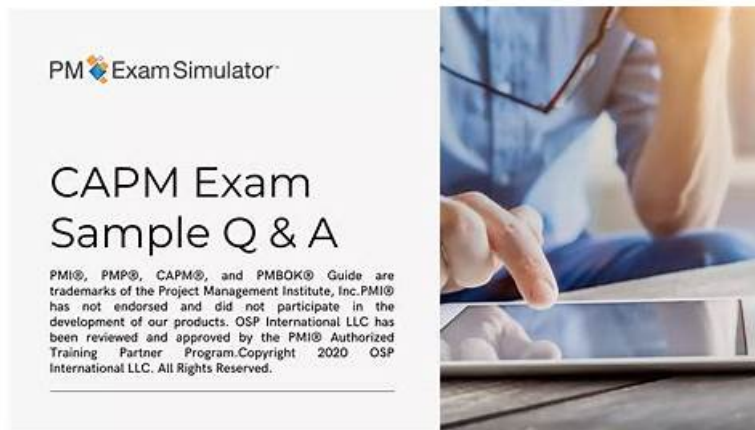

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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q186-Q191):

NEW QUESTION # 186
Which input to Collect Requirements is used to identify stakeholders who can provide information on requirements?

- A. Stakeholder register

- B. Project charter
- C. Stakeholder management plan
- D. Scope management plan

Answer: A

Explanation:
Section: Volume A
Explanation:
5.2.1.5 Stakeholder Register
Described in Section 13.1.3.1. The stakeholder register is used to identify stakeholders who can provide information on the requirements. The stakeholder register also captures major requirements and main expectations stakeholders may have for the project.
13.1.3.1 Stakeholder Register
The main output of the Identify Stakeholders process is the stakeholder register. This contains all details related to the identified stakeholders including, but not limited to:
Identification information. Name, organizational position, location, role in the project, contact information;
Assessment information. Major requirements, main expectations, potential influence in the project, phase
in the life cycle with the most interest; and
Stakeholder classification. Internal/external, supporter/neutral/resistor, etc.
The stakeholder register should be consulted and updated on a regular basis, as stakeholders may change- or new ones identified- throughout the life cycle of the project.
Process: 5.2 Collect Requirements
Definition: The process of determining, documenting, and managing stakeholder needs and requirements to meet project objectives.
Key Benefit: The key benefit of this process is that it provides the basis for defining and managing the project scope including product scope.
Inputs
1. Scope management plan
2. Requirements management plan
3. Stakeholder management plan
4. Project charter
5. Stakeholder register
Tools & Techniques
1. Interviews
2. Focus groups
3. Facilitated workshops
4. Group creativity techniques
5. Group decision-making techniques
6. Questionnaires and surveys
7. Observations
8. Prototypes
9. Benchmarking
10. Context diagrams
11. Document analysis
Outputs
1. Requirements documentation
2. Requirements traceability matrix

NEW QUESTION # 187
Most experienced project managers know that:

- A. project management techniques are risk free.
- B. there is only one way to manage projects successfully.
- C. every project requires the use of all processes in the PMBOK Guide.
- D. there is no single way to manage a project.

Answer: D

Explanation:
Section: Volume C

NEW QUESTION # 188
The risk shared between the buyer and seller is determined by the:

- A. risk register.
- B. assumption log.
- C. quality checklist.
- D. contract type.

Answer: D

Explanation:
Section: Volume E
Explanation/Reference:

NEW QUESTION # 189
The Monitoring and Controlling Process Group includes processes that:

- A. Establish the scope, objectives, and course of action of a project,
- B. Define a new project or a new phase of an existing project.
- C. Complete the work defined in the project management plan.
- D. Track, review, and regulate the progress and performance of a project.

Answer: D

NEW QUESTION # 190
Which statement describes the relationship between Manage Quality process and Control Quality process?

- A. Control Quality is all about following planned process and procedures for quality, while Manage Quality is about making sure that the product which is produced conforms to customer specifications.
- B. Manage Quality and Control Quality are the same.
- C. Manage Quality is part of Quality Management and Control Quality is a subset of the Stakeholder Management Process group.
- D. Manage Quality is all about following planned processes and procedures for quality, while Control Quality is about making sure that the product which is produced conforms to customer specifications.

Answer: D

NEW QUESTION # 191
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