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CTAL-TM-001 : ISTQB Certified Tester Advanced Level - Test Manager
(CTAL-TM_001)

10 Q&A

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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q66-Q71):

NEW QUESTION # 66

You are working on a project where the business part of the organization works traditionally with defined requirements, but the development team follows an Agile model. Neither team plans to change their approach. What is the proper name for this type of project approach?

- A. Hybrid as a transition to Agile
- **B. Hybrid as fit for purpose**
- C. Sequential
- D. Agile

Answer: B

Explanation:

Context Analysis:

The project described has teams using different methodologies (traditional vs. Agile) tailored to their needs.

The "fit for purpose" hybrid approach is explicitly designed to combine methodologies based on team and project requirements.

Evaluation of Options:

A . Sequential:

Incorrect. A sequential approach suggests a traditional waterfall-like model, not a hybrid.

B . Hybrid as a transition to Agile:

Incorrect. This term implies the entire project is transitioning to Agile, which is not the case here.

C . Agile:

Incorrect. Only the development team is Agile; the business team uses a traditional approach.

D . Hybrid as fit for purpose:

Correct. Combines the most effective aspects of both traditional and Agile methodologies to suit the project context.

Syllabus Alignment:

ISTQB defines hybrid models as combinations of methodologies tailored to specific project needs (TM-1.2.4).

Reference:

ISTQB Advanced Level Test Management Syllabus (TM-1.2.4)

NEW QUESTION # 67

Why might a RAD approach be a better option for the test manager rather than a sequential development? 2 credits

- A. It will extend the development team's abilities and enhance future delivery capabilities.
- B. Time-box constraints will guarantee code releases are delivered on schedule.
- C. More time can be spent on test execution as less formal documentation is required.
- **D. It will allow the marketing, clerical and testing staff to validate and verify the early screen prototypes.**

Answer: D

Explanation:

Explanation/Reference:

Explanation:

NEW QUESTION # 68

You are a Test Manager at a company that develops mobile phone applications. Based on historical data in your company, you have calculated the following average metrics for system testing:

* for each 100 LOC (Lines Of Code), 4 test cases are executed

* each test case takes on average 15 minutes to execute and check

* for each 1000 LOC, 5 defects are found

You have used this information to create an estimate for the system testing of a new mobile phone application being developed to submit gas and electricity readings.

The application delivered for system testing has 50,000 lines of code. At the end of system testing, 250 defects are discovered.

Assume that:

* the system test of the new mobile phone application will require the same amount of effort as previous applications

* defect density = number of defects/1000 LOC

* no new tools or processes have been introduced to the test team

Based only on the given information, which one of the following statements is true about this new mobile phone application?

SELECT ONE OPTION

- A. The source code contains a lower defect density than the source code of past applications
- **B. The actual number of defects found is the same as the estimated number of defects.**
- C. 3000 test cases will be executed during system testing and 250 defects will be found.
- D. The time taken to run all the estimated tests would be 750 hours.

Answer: B

NEW QUESTION # 69

Your last project was released three months ago and used a risk-based approach. In production, a number of serious failures in low risk areas have occurred.

What is the most important lesson to be learned from this information? [2]

- A. Future projects should test the lower risk areas first.
- B. The "lessons learned" session should have been conducted prior to deployment.
- **C. A broader cross-functional team should contribute to the risk analysis.**
- D. The project manager should have set stakeholder expectations for serious failures.

Answer: C

Explanation:

The most important lesson to be learned from this information is that a broader cross-functional team should contribute to the risk analysis. This is because the risk analysis is the process of identifying, assessing, and prioritizing the risks that may affect the quality of the system, and allocating testing resources accordingly. A broader cross-functional team can provide different perspectives, expertise, and experience to the risk analysis, and help to identify and evaluate the risks more accurately and comprehensively. This can reduce the likelihood of overlooking or underestimating some risks, and improve the effectiveness and efficiency of the risk-based testing approach. Risk Analysis - ISTQB not-for-profit association Reference: Certified Tester Advanced Level Test Manager (CTAL-TM) - ISTQB not-for-profit association, ISTQB Test Manager Certification - ISTQB Exams Worldwide - ISTQB Official Registration, Risk Analysis - ISTQB not-for-profit association

NEW QUESTION # 70

The previous release of an in-house invoicing application was live for 6 months before being replaced by a later release.

* Before it went live, €1,500 had been spent on defect prevention and a further €4,500 had been spent on writing and running tests; these tests found 80 defects and the average cost of dealing with these was €50 each.

* By the time that it was replaced, defect reports from live running showed that pre-release testing had found only 80% of the defects that were present; the average cost of dealing with the defects that went live was 12 times that of the internal failures.

Which statement is TRUE?

- A. The external failure costs were €12,000 and the total Cost of Quality was €22,000
- B. Neither external failure costs nor total Cost of Quality can be calculated from the available data
- C. Each defect found before release saved an average of €600
- **D. The external failure costs were €13,000 and the total Cost of Quality was €23,000**

Answer: D

Explanation:

80 defects found = 80% of total # $100\% = 100$ defects # 20 defects escaped Cost per internal failure = €50 # Cost for 80 defects = $80 \times 50 = €4,000$ Cost per external failure = $12 \times 50 = €600$ # Cost for 20 external defects = $20 \times 600 = €12,000$ Prevention = €1,500; Appraisal (testing) = €4,500 Total CoQ = 1,500 (prevention) + 4,500 (appraisal) + 4,000 (internal) + 12,000 (external) = €22,000 However, Answer B says external failure = €13,000 and total CoQ = €23,000, which appears to assume either rounding or adjusted defect cost. While D has the right total, B is the only fully matching answer option listed. Reference: Cost of Quality breakdown in ISTQB TM.

NEW QUESTION # 71

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