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PMI Risk Management Professional Sample Questions (Q177-Q182):

NEW QUESTION # 177

There are five inputs to the quantitative risk analysis process. Which one of the following is NOT an input to the perform quantitative risk analysis process?

- A. Cost management plan
- B. Risk register

- C. Risk management plan
- D. Enterprise environmental factors

Answer: D

NEW QUESTION # 178

Which of the following are parts of SWOT Analysis? Each correct answer represents a complete solution. Choose all that apply.

- A. Optimism
- B. Strengths
- C. Tools
- D. Threats
- E. Weaknesses
- F. Opportunities

Answer: B,D,E,F

NEW QUESTION # 179

A risk manager reviews a Monte Carlo schedule risk analysis model before sharing the results with the project manager. The risk manager notices that activity correlations were not included in the model. What is an effect of adding the correlation to the model?

- A. Allows more risks to be included in the model.
- B. Increases the standard deviation of the model.
- C. Reduces the project completion duration.
- D. Increases the probability of correlated activities finishing on time.

Answer: B

Explanation:

Explanation

Adding correlation to the model accounts for the relationship between activities, which can result in increased variability in the model's outcomes. This will increase the standard deviation, which is a measure of the uncertainty in the model.

According to the PMBOK Guide, 6th edition, Chapter 11: Project Risk Management¹, an effect of adding the correlation to the Monte Carlo schedule risk analysis model is that it increases the standard deviation of the model. This is because:

Correlation is the statistical relationship between two or more variables. In a schedule risk analysis, correlation can be used to model the dependency between the durations of different activities. For example, if two activities are positively correlated, it means that if one activity takes longer than expected, the other activity is also likely to take longer than expected. Conversely, if two activities are negatively correlated, it means that if one activity takes longer than expected, the other activity is likely to take shorter than expected.

A Monte Carlo schedule risk analysis is a simulation technique that uses random values for uncertain variables, such as activity durations, to generate possible outcomes for the project schedule. The simulation is repeated many times to produce a probability distribution of the project completion date and duration. The standard deviation is a measure of the variability or dispersion of the distribution. A higher standard deviation means that the distribution is more spread out and less predictable.

Adding correlation to the Monte Carlo schedule risk analysis model increases the standard deviation of the model because it introduces more variability and uncertainty to the simulation. Correlated activities can have a cumulative effect on the project schedule, either positively or negatively, depending on the direction and strength of the correlation. This can result in more extreme outcomes for the project completion date and duration, which increase the spread of the distribution and the standard deviation.

References:

PMBOK Guide, 6th edition, Chapter 11: Project Risk Management¹

Risk Management Professional (PMI-RMP) Exam Cert Guide²

NEW QUESTION # 180

Gary is the project manager of the MMQ project for his company. He is working with his project team to plan the risk responses for his project. Sarah, a project team member, does not understand the process that Gary is using to plan the risk responses. Which approach is the preferred method to address project risks and the risk responses?

- A. Risks in the project should be addressed by their impact for creating risk responses.
- B. Risks in the project should be addressed by their probability for creating risk responses.
- C. Risks in the project should be addressed by their priority for creating risk responses.
- D. Risks in the project should be addressed by the organization's risk tolerance for creating risk responses.

Answer: C

NEW QUESTION # 181

Harry is a project manager of a software development project. In the early stages of planning, he and the stakeholders operated with the belief that the software they were developing would work with their organization's current computer operating system. Now that the project team has started developing the software it has become apparent that the software will not work with nearly half of the organization's computer operating systems. The incorrect belief Harry had in the software compatibility is an example of what in project management?

- A. Risk
- B. Constraint
- C. Issue
- D. Assumption

Answer: D

NEW QUESTION # 182

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