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IIBA Certification of Capability in Business Analysis (CCBA) Sample Questions (Q179-Q184):

NEW QUESTION # 179

When an organization implements a new solution, the organization will often have to provide dual-support for the new solution and the solution that's being replaced. Which one of the following is not an input to the transitional requirements definition?

- A. Stated requirement
- B. Stakeholder management strategy
- C. Organizational readiness assessment
- D. Deployed solution

Answer: B

Explanation:

There is not any stakeholder management strategy during the operational transfer. The correct answer is the organizational readiness assessment, the stated requirements, the deployed solution, and the designed solution.

Answer D is incorrect. The organizational readiness assessment is one of the four inputs to the definition transition requirements task.

Answer C is incorrect. The stated requirement is one of the four inputs to the definition transition requirements task.

Answer B is incorrect. The deployed solution is one of the four inputs to the definition transition requirements task.

NEW QUESTION # 180

A business analyst (BA) plans to organize a focus group to bring all the interested parties together and discuss the issues and possible risks for the new initiative. Due to the geographical differences of each participant a videoconferencing service will be used to satisfy stakeholder preferences. Which approach is the BA defining?

- A. Stakeholder analysis
- **B. Stakeholder collaboration**
- C. Release planning
- D. Issue management

Answer: B

NEW QUESTION # 181

A business analyst (BA) is assessing the completeness and coherence of the requirements. The BA has considered a variety of viewpoints and has a collection of views. What has the BA constructed?

- A. Business knowledge model
- B. Requirements traceability matrix
- C. Solution design
- **D. Requirements architecture**

Answer: D

Explanation:

Explanation

The specific requirements and designs for a solution from a chosen viewpoint are referred to as views. A collection of views makes up the requirements architecture for a specific solution or initiative.

It is the business analyst's responsibility to align, coordinate, and structure requirements into meaningful views for the various stakeholder groups to ensure each stakeholder group receives a meaningful view of the requirements that are relevant to them.

NEW QUESTION # 182

You are the business analyst for a smaller project where there are few requirements. Management would still like you to create a method to trace the few requirements for this project. What type of matrix would be best in this instance?

- A. Requirements trace matrix
- B. Roles and responsibility matrix
- **C. Coverage matrix**
- D. RACI matrix

Answer: C

Explanation:

Explanation/Reference:

A coverage matrix is a table used to manage tracing. It is ideal for smaller projects where there are few requirements to trace. It's also ideal for when only the high-level requirements need to be traced.

B is incorrect. A requirements trace matrix is a table used to track requirements' relationships. The columns in the table provide requirements information and associated project. It is ideal for a solution with many requirements to trace throughout the solution.

C is incorrect. A roles and responsibility matrix maps team members to their work in the project or business analysis duties.

D is incorrect. A RACI chart is a type of roles and responsibilities matrix that uses the legend of responsible, accountable, consult, and inform.

NEW QUESTION # 183

You are the business analyst for your organization and you're working with Nancy, the Sales Director. You've been identifying requirements for Nancy about the sales force and her desire to add a customer management solution to the sales process. Nancy believes that the software can help automate the sales process, keep things better organized than the current approach, and ultimately create more sales for the organization. As a business analyst, which one of the following should you advise Nancy about her need?

- A. There will be a cost and time element to create the solution.
- B. There are no constraints in the analysis process.
- C. There is a cost, time, and quality constraint that must be satisfied to create the solution.
- **D. There's an assumption that the perceived solution will create the desired benefit.**

Answer: D

NEW QUESTION # 184

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