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Topic 3	• Cross-functional Agile Teams • Embedded Quality
Topic 4	• Customer-Centricity and Design Thinking • Thriving in the Digital Age and Business Agility
Topic 5	• Developing Based on Cadence, On-demand Releases • Establishing Team and Technical Agility
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Scaled Agile SAFe Practice Consultant SPC (6.0) Sample Questions (Q147-Q152):

NEW QUESTION # 147

You are working with an ART that is preparing for their first PI Planning event. All Features are formulated and ready for WSJF prioritization. However, when you look over the list of Features, it turns out that they are big tasks rather than Features. What technique would be useful to fix the list of backlog items to be able to apply WSJF?

- A. Build explicit dependencies between backlog items. If B depends on A for completion, make sure that the opportunity enablement WSJF is a parameter of A.
- B. Identify the associated Epics when formulating Features.
- C. Formulate business benefits for each backlog item. If no meaningful business benefits can be identified, it's not a Feature and should be redefined.
- **D. Split the backlog items into smaller, more manageable pieces of work and rearrange them into real Features.**

Answer: D

Explanation:

Features in SAFe should be right-sized, delivering value and being small enough for incremental delivery within a PI. If the current backlog items are too large ("big tasks"), the best technique is to split them into smaller, more manageable Features. This enables meaningful WSJF prioritization and supports flow-based delivery.

References:

SAFe 6.0 Website: Features and Capabilities

SPC 6.0 Guide: "Right-size Features to fit within a PI for effective prioritization and delivery."

NEW QUESTION # 148

Which of the following is an activity for coaching flow?

- **A. Facilitate Value Stream mapping**
- B. Facilitate a SAFe Advanced Scrum Master training
- C. Facilitate Strategic Themes creation
- D. Facilitate Value Stream & ART Identification

Answer: A

Explanation:

Facilitating Value Stream mapping is a direct activity for coaching flow. Value Stream mapping helps teams and organizations visualize and understand their current process, identify bottlenecks, and find opportunities to improve flow and reduce waste, which is a key Lean practice advocated by SAFe.

References:

SAFe 6.0, "Accelerating Flow" and "Value Stream Mapping" articles

SPC 6.0 Guide, "Accelerating to Business Agility"

NEW QUESTION # 149

What is true about Epic implementation?

- **A. Re-prioritization happens at every PI boundary, and the rest of the Epic can be postponed or canceled if there are more important new initiatives.**
- B. A budget reserve is established that can be used to fund Epics.
- C. Agile Release Trains are empowered to decide whether or not they proceed with a Portfolio Epic.
- D. Once pulled into implementation, the Epic needs to be finished.

Answer: A

Explanation:

SAFe recommends regular re-prioritization at PI boundaries. An Epic does not need to be finished once started; if new, higher-priority work arises, the remaining part of the Epic can be postponed or even canceled.

"Epics may be re-prioritized or stopped if they are no longer the highest economic value work. This can occur at any PI boundary."
(Source: SAFe 6.0 Framework: Epic Owner, Portfolio Backlog Management)

NEW QUESTION # 150

Where are Capabilities managed?

- A. In the Value Stream planning board.
- B. In the Portfolio Kanban.
- C. In the ART Kanban.
- **D. In the Value Stream Kanban.**

Answer: D

Explanation:

Capabilities are managed in the Value Stream Kanban, where they are prioritized and broken down into Features for ARTs. "Capabilities live in the Value Stream Kanban and are split into Features for implementation by ARTs." (Source: SAFe 6.0 Framework: Capabilities, Value Stream Kanban)

NEW QUESTION # 151

Backlog items in an Expedite class of service can break WIP limits.

- **A. True**
- B. False

Answer: A

NEW QUESTION # 152

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