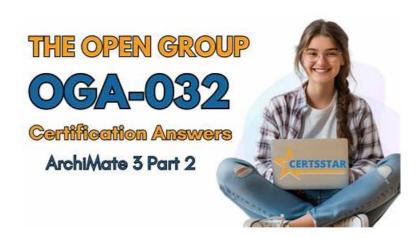
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# The Open Group ArchiMate 3 Part 2 Exam Sample Questions (Q11-Q16):

# **NEW QUESTION #11**

Please read this scenario prior to answering the question

ArchiSurance has decided to leverage its financial expertise by offering defined contribution retirement plans.

Each trading day, ArchiSurance submits consolidated mutual fund trading transactions to a stock exchange on behalf of its retirement plan participants.

The daily mutual fund trading cycle consists of four key processes: Transaction capture, pricing, trading and reconciliation. Transaction capture consists of two sub-processes: manual exchange and loans and distributions (L&D). For transaction capture, retirement plan participants use an online account management application to enter manual fund exchange transactions. For L&D, plan participants use a separate application to enter requests. The L&D application determines whether the request can be fulfilled based on the mutual fund balances held in each plan balances and a set of business rules. Each day's captured manual exchange transactions accumulate in a transaction database.

ArchiSurance contracts with a third-party information service to receive a file of mutual fund prices at the close of each trading day. The pricing application uses this file to convert captured transaction into trades, and then validates each trade against the mutual fund balances held in each plan. The pricing application generates a trade file with the minimum number of trades necessary. The trading application sends this file to an external trading service.

When the trading application

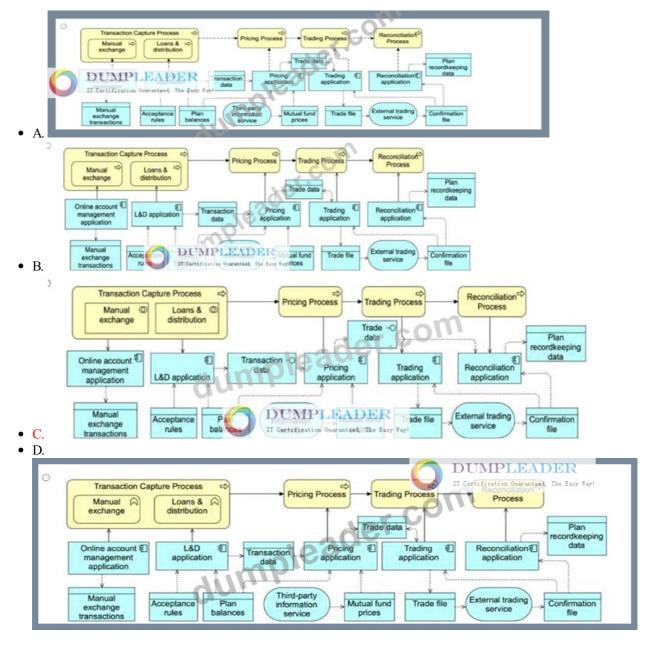
receives a confirmation file back from the trading service, it causes the reconciliation application to update the plan recordkeeping database.

The account management and L&D applications are hosted on separate application server clusters. Each cluster is a physically separate host that runs application server software on a set of virtualized hosts. All of these applications use a database server infrastructure that is hosted on another separate cluster of virtualized servers also on a dedicated physical host. The pricing, consolidation, trading and reconciliation applications, however, are batch applications that run on the ArchiSurance mainframe computer. All application hosts are connected via a converged data center network (DCN), which also connects them to a storage area network (SAN) as well as a wide area network (WAN) that is used to communicate with the external trading service. The SAN includes two physically separate storage arrays, one of which holds data for all databases, and another that holds data for all files.

#### Refer to the Scenario

The systems analysts would like to better understand the business processes and applications for daily fund trading. You have been asked to describe the business processes and sub-processes, the applications that they use, the data objects accessed by those applications, and the external application services that access some of those data objects.

Which of the following is the best answer? Note that you are not required to model the business actors/roles.



#### Answer: C

#### Explanation:

In this scenario, the goal is to model thebusiness processes, theirsub-processes, theapplicationssupporting these processes, and thedata objects these applications access. Additionally, external services that access some of these data objects need to be shown. This includes capturing the key processes and their dependencies, as well as understanding how the applications interact with data and external services.

Key ArchiMate® 3.2 Concepts Applied:

- \* Business Processes and Sub-Processes:
- \* Transaction Capture Process: Consists of two sub-processes:
- \* Manual Exchange
- \* Loans & Distribution (L&D)This process is responsible for capturing transactions from users through different applications (Online Account Management, L&D Application).
- \* Pricing Process: This process uses the Mutual Fund Prices from a third-party service and the Plan Balancesto validate and price trades.
- \* Trading Process: This process generates a Trade Fileand interacts with an external Trading Service.
- \* Reconciliation Process: This final process updates the Plan Recordkeeping Dataafter confirming trades from the External Trading Service
- \* Applications and Data:
- \* Online Account Management Application and Management Application and Management Application: These capture user inputs for transactions and maintain Transaction Data and Plan Balances.
- \* Pricing Application: UsesMutual Fund PricesandTransaction Datato generateTrade Data.
- \* Trading Application: SubmitsTrade Dataand receives aConfirmation Filefromthe external Trading Service.
- \* Reconciliation Application: Uses the Confirmation Fileto update Plan Recordkeeping Data.
- \* External Application Services:
- \* Third-Party Information Service: ProvidesMutual Fund Prices.
- \* External Trading Service: Processes trades and returns a Confirmation File.
- \* Data Objects:
- \* Transaction Data: Captured by the transaction capture processes.
- \* Mutual Fund Prices: Received from the third-party service.
- \* Trade Data: Generated by the pricing and trading applications.
- \* Plan Recordkeeping Data: Updated by the reconciliation process after trade confirmation.

Why Option B is Correct:

- \* Option Bprovides the most complete and accurate representation of the scenario. It captures the business processes(Transaction Capture, Pricing, Trading, Reconciliation) and their sub-processes, while showing the appropriate connections to the applications that support these processes.
- \* It clearly depicts thedata objects(Transaction Data, Plan Balances, Trade File, Mutual Fund Prices, Plan Recordkeeping Data) and their flows between the processes and applications.
- \* The model also includes the external services (Third-Party Information Service and External Trading Service), showing how these interact with the internal applications and data objects.
- \* It accurately represents the flow of Trade Datafrom the Pricing Application to the Trading Application , and the use of Mutual Fund Prices by the Pricing Process.

Why Other Options Are Incorrect:

- \* Option AandOption Dmiss some critical connections between the applications and the external services. They also lack clarity in how the data flows between the processes and applications.
- \* Option Cdoes not adequately represent the interaction between the applications and the external services (e.g., Third-Party Information Service), which is a key requirement in this scenario.

Conclusion:

Option Bprovides the best and most accurate description of the business processes, applications, data objects, and external services involved in ArchiSurance's daily fund trading operations, following ArchiMate® 3.2 standards for modeling business processes and applications.

# **NEW QUESTION #12**

Please read this scenario prior to answering the question

The ArchiSurance senior management, board members, customers, and major stockholders have expressed long-standing concerns regarding the business continuity risks associated with relying on a single data center.

Located in an area prone

to flooding, earthquakes, and occasional water leaks from the cafeteria above, the current data center has significant vulnerabilities. To address these concerns and mitigate the risks, ArchiSurance has developed a comprehensive plan to relocate its existing data center to two separate ready-to-use data centers in different cities. As a major undertaking, the approval of the Board of Directors is required to proceed with the project.

The primary objectives of the data center move are to reduce the risk of business interruptions, reduce both planned and unplanned downtime for critical applications, and provide reassurance to ArchiSurance stakeholders. Ensuring minimal disruption during the transition is crucial. However, several constraints make the planned migration to the new data centers particularly challenging. Certain critical ArchiSurance applications cannot be offline for more than one hour, and any planned downtime must be restricted to specific four-hour windows on weekends. Additionally, the migration cannot take place during quarterly or year-end closing periods

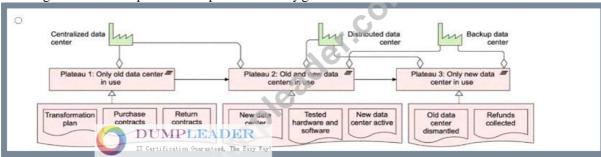
to avoid disrupting critical processing operations.

ArchiSurance management has devised a multi-phase data center transformation program to facilitate a smooth transition. Each phase is critical for establishing stable and fully functional data center configurations throughout the transformation process. The initial phase entails detailed scheduling and planning to develop a comprehensive transformation plan aligned with ArchiSurance's timing and scheduling requirements. During the second phase, ArchiSurance will procure the necessary hardware and software for the new data centers, while also seeking refunds for the hardware and software in the current data center once it is decommissioned. The third phase involves setting up the new data centers and conducting parallel testing of the new hardware and software alongside the existing production environment. The transition between the old and new data centers occurs in the fourth phase, followed by the fifth phase, which is the decommissioning of the old data center. This involves returning the hardware and software to obtain the contracted refunds. Each phase, from the second to the fifth, is initiated once specific conditions outlined in the previous phase have been met.

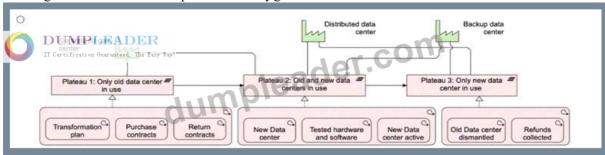
# Refer to the Scenario

The program manager overseeing the data center transformation has asked you to model an outline of the implementation plan which has three stable states defined. You should show the deliverables associated with each plateau in connection with the physical elements. Additionally, you need to show how each phase contributes to achieving a stable state for the data center transformation. Which of the following answers provides the best description?

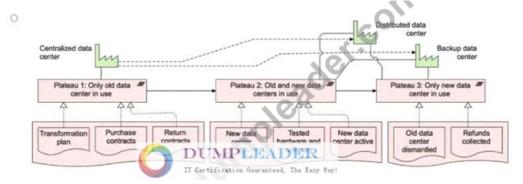
• A. A diagram of a software process Description automatically generated



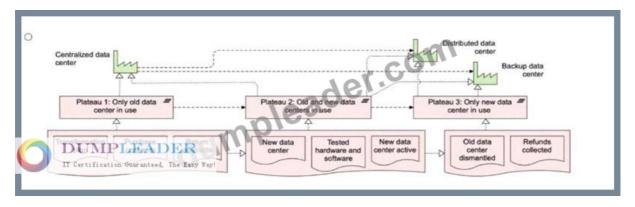
• B. A diagram of a data center Description automatically generated



• C. A diagram of a data processing process Description automatically generated



D. A diagram of a software system Description automatically generated



# Answer: C

# Explanation:

This question focuses on modeling the implementation plan for the data center transformation at ArchiSurance. The goal is to represent how the different phases of the project contribute to achieving the three stable states, or plateaus, while illustrating the deliverables connected to these plateaus and the physical elements involved.

Key ArchiMate® 3.2 Concepts Applied:

- \* Plateaus:Plateaus representintermediate stable states within an architecture transformation, showing the condition of the architecture at specific moments in time. In this scenario, the plateaus correspond to the stable data center configurations at different phases:
- \* Plateau 1:Only the old data center is in use.
- \* Plateau 2:Both the old and new data centers are in use simultaneously.
- \* Plateau 3:Only the new data center is in use, and the old data center is fully decommissioned.
- \* Physical Elements: These refer to the data centers, hardware, software, and networks that make up the infrastructure being migrated. These should be clearly depicted in connection with each phase of the transformation program.
- \* Deliverables and Phases: Each phase of the transformation process includes specific deliverables, such as:
- \* Procurement of new hardware and software.
- \* Setting up and testing the new data centers.
- \* Transitioning between the old and new data centers.
- \* Dismantling the old data centerand returning its hardware for refunds.
- \* Work Packages and Dependencies: Work packages represent activities or tasks in ArchiMate® and are connected to the plateaus. These must be modeled with proper sequencing, showing how each phase contributes to reaching the next stable state. Why Option A is Correct:
- \* Option Aaccurately represents the three plateaus (stable states) and clearly illustrates the deliverables (e.g., the new data center, tested hardware and software, and dismantled old data center) in relation to each phase of the transformation.
- \* The connections between the physical elements (such as the centralized data center, distributed data center, and backup data center) are properly displayed and aligned with the described multi-phase process.
- \* The phases are laid out logically, showing how each phase (e.g., procurement, testing, transition) leads to the next stable state (plateau), following the principles of aplateauandwork packagetransformation in ArchiMate®.
- \* The flow of deliverables from one plateau to the next is consistent with the need for dependencies (e.g., the new data center cannot be fully active until the hardware and software have been tested in parallel).

Why Other Options Are Incorrect:

- \* Option BandOption Ddo not show the relationships between the phases and the stable states as clearly asOption A. They lack some critical connections or do not accurately represent the progression between plateaus and the physical infrastructure.
- \* Option Cis closer but misses important sequencing in how the work packages (activities) and plateaus interact, leading to an incomplete representation of the transformation.

# Conclusion:

Option A provides the most complete and accurate description based on ArchiMate® 3.2 modeling principles.

It correctly demonstrates how each phase of the data center transformation contributes to achieving the stable states (plateaus) and ensures that the physical elements, work packages, and deliverables are properly aligned.

# **NEW QUESTION #13**

Please read this scenario prior to answering the question

ArchiCar has been a market leader in the premium priced luxury car sector for the last decade. Its product leadership strategy has brought superior products to market, and enabled ArchiCar to achieve premium prices for its cars. This strategy has been widely successful in the past, but recently competitors have been offering comparable products and taking significant market share. The governing board of ArchiCar has identified opportunities in emerging markets where the ArchiCar brand is associated with luxury and high performance products, but is thought to be too expensive for mass-market success. Based on this assessment, the board

has made the decision to setup a subsidiary company to mass- produce affordable cars locally. This will be achieved by focusing on a strategy of operational excellence. Such a strategy is ideal for such markets where customers value cost over other factors. To facilitate this strategic transformation, the project has been divided into multiple phases within a five-year program. The initial phase, known as "Achieving Operational Excellence," is underway. The engineering team has begun devising an action plan to drive the necessary changes and outlining the technological conditions that must be met. The product architect has identified three current capabilities - industry-leading engineering, high-quality materials sourcing, and cutting-edge focussed R&D - along with their contributions to the new production philosophy.

Moving forward, it has been determined that two out of the three current capabilities require revision.

Materials sourcing needs to be adjusted to meet optimization demands, and R&D targets must align with future goals to enable affordable production. Additionally, process engineering is introduced as a fourth capability to shift the company's focus from products to a process-oriented approach.

The Enterprise Architecture team has been tasked with migration planning, and identifying key work packages and deliverables. They have identified two transition states between the current and future scenario.

The first transition aims to adjust

current capabilities, including revising the R&D approach and procurement strategy. The second transition aims to shift from a product-centric mindset to a process-focused approach and adjust materials sourcing accordingly. It is important to consider existing supplier contracts that cannot be immediately canceled during this process.

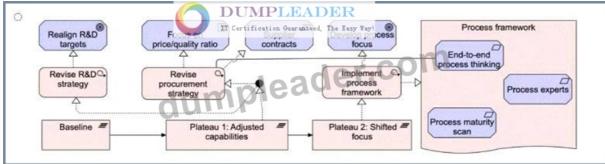
The Enterprise Architecture team has identified that the second transition must implement a process framework, in order to shift to a process focus and meet a number of requirements, including the requirement for end-to-end process thinking. As this requirement impacts procurement processes, it also impacts the procurement strategy.

Refer to the Scenario

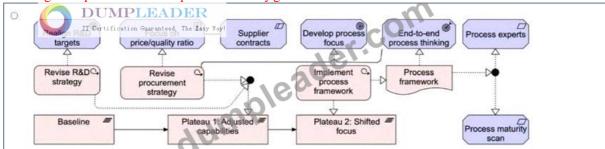
You have been asked to model parts of the overall scenario, including migration planning, the motivations driving the migration, and the work packages necessary to achieve the desired deliverables.

Which of the following answers best describes the scenario?

• A. A diagram of a process Description automatically generated



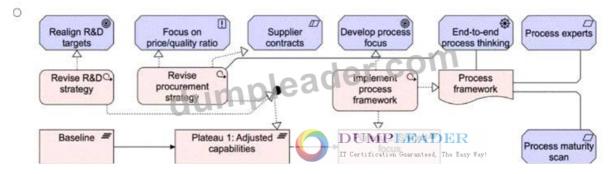
B. A diagram of process flow Description automatically generated



• C. A diagram of a process Description automatically generated



• D. A diagram of a process Description automatically generated



#### Answer: B

#### Explanation:

This scenario involvesmigration planningfor ArchiCar as it transitions from aproduct-centric approachto anoperational excellence strategyfor mass-producing affordable cars in emerging markets. The task is to model the steps involved, includingwork packages, deliverables, and themotivations driving the transitions.

Key ArchiMate® 3.2 Concepts Applied:

- \* Capabilities and Transition Phases:
- \* The existing capabilities-R&D, material sourcing, and engineering-need to be adjusted to fit the new strategy. In particular:
- \* Revising R&D targetsto align with the goal of affordable production.
- \* Revising the procurement strategyto optimize material sourcing.
- \* Introduction of approcess focusin the second phase to shift from a product-centered approach to operational excellence.
- \* Two transition states are identified:
- \* Plateau 1 (Adjusted Capabilities):Focuses on revising the R&D strategyand procurement strategy.
- \* Plateau 2 (Shifted Focus):Involves shifting to a process-oriented focus, adjusting material sourcing, and implementing aprocess frameworkto enableend-to-end process thinking.
- \* Work Packages and Deliverables:
- \* Work packages include activities such as revising R&D strategy and procurement strategy during the first transition, and then developing process focus and implementing a process framework in the second transition.
- \* These work packages are linked tokey deliverables:
- \* Plateau 1: Realigning R&D and procurement strategies to achieve adjusted capabilities.
- \* Plateau 2: Implementing a process framework, shifting to process-orientedthinking, and achieving the operational excellence goals.
- \* Motivation Elements:
- \* The migration is driven by a need to realign current capabilities (such as focusing R&D on affordability and optimizing procurement) and a requirement to shift focus from product leadership to operational excellence.
- \* The external driver is the competition and market opportunity in emerging markets, where cost is more critical than luxury.
- \* Dependencies and Constraints:
- \* Supplier contracts may impose constraints on how quickly procurement strategies can change, which is considered in the transition planning.
- \* The process framework must be implemented in a way that supportsend-to-end process thinking

# Why Option B is Correct:

- \* Option Baccurately reflects the two transition phases (Plateaus 1 and 2) and shows the appropriate work packages and deliverables in line with the scenario.
- \* It clearly models the steps forrevising R&D strategyandprocurement strategyin the first transition, and the shift to aprocess focusin the second transition.
- \* The process framework and its link to end-to-end process thinking and procurement strategy are also correctly modeled, fulfilling the requirements of the scenario.
- \* Motivations for the changes, such as the focus on the price/quality ratio, and the external drivers for shifting strategy are well captured.

Why Other Options Are Incorrect:

- \* Option AandOption Cmisrepresent or omit important relationships between work packages, such as the link between theprocess frameworkand theend-to-end process thinking.
- \* Option Ddoes not correctly capture the sequence of work packages and the logical flow of transitions between phases. Conclusion:

Option Byrovides the most complete and accurate description of the scenario, correctly illustrating the migration planning, motivations, and thework packagesnecessary to achieve the target state. It aligns well with ArchiMate® 3.2 modeling standards and meets the scenario's requirements.

# **NEW QUESTION #14**

Please read this scenario prior to answering the question

The ArchiSurance senior management, board members, customers, and major stockholders have expressed long-standing concerns regarding the business continuity risks associated with relying on a single data center.

Located in an area prone to

flooding, earthquakes, and occasional water leaks from the cafeteria above, the current data center has significant vulnerabilities. To address these concerns and mitigate the risks, ArchiSurance has developed a comprehensive plan to relocate its existing data center to two separate ready-to-use data centers in different cities. As a major undertaking, the approval of the Board of Directors is required to proceed with the project.

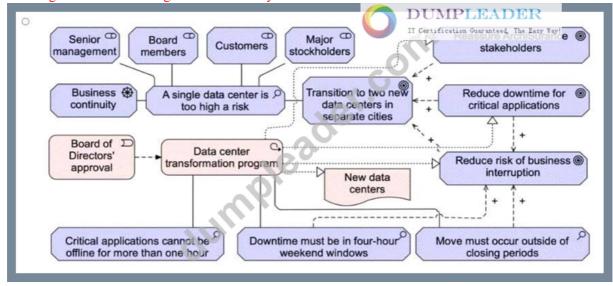
The primary objectives of the data center move are to reduce the risk of business interruptions, reduce both planned and unplanned downtime for critical applications, and provide reassurance to ArchiSurance stakeholders. Ensuring minimal disruption during the transition is crucial. However, several constraints make the planned migration to the new data centers particularly challenging. Certain critical ArchiSurance applications cannot be offline for more than one hour, and any planned downtime must be restricted to specific four-hour windows on weekends. Additionally, the migration cannot take place during quarterly or year-end closing periods to avoid disrupting critical processing operations.

ArchiSurance management has devised a multi-phase data center transformation program to facilitate a smooth transition. Each phase is critical for establishing stable and fully functional data center configurations throughout the transformation process. The initial phase entails detailed scheduling and planning to develop a comprehensive transformation plan aligned with ArchiSurance's timing and scheduling requirements. During the second phase, ArchiSurance will procure the necessary hardware and software for the new data centers, while also seeking refunds for the hardware and software in the current data center once it is decommissioned. The third phase involves setting up the new data centers and conducting parallel testing of the new hardware and software alongside the existing production environment. The transition between the old and new data centers occurs in the fourth phase, followed by the fifth phase, which is the decommissioning of the old data center. This involves returning the hardware and software to obtain the contracted refunds. Each phase, from the second to the fifth, is initiated once specific conditions outlined in the previous phase have been met.

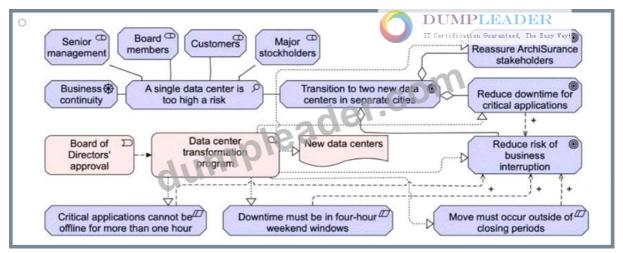
#### Refer to the Scenario

The IT department's leader has assigned you the task of creating a model to explain the rationale behind Archisurance's decision to transform its data center infrastructure. The model should show the concerns and motivations of the stakeholders involved. Additionally, it should outline the specific goals to be achieved through the data center transformation program, the associated deliverables, and the limitations that must be considered throughout the program's implementation. Which of the following answers provides the best explanation?

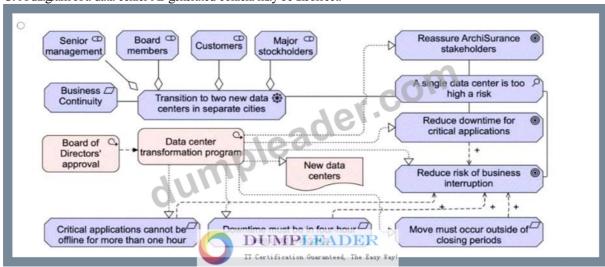
• A. A diagram of data center AI-generated content may be incorrect.



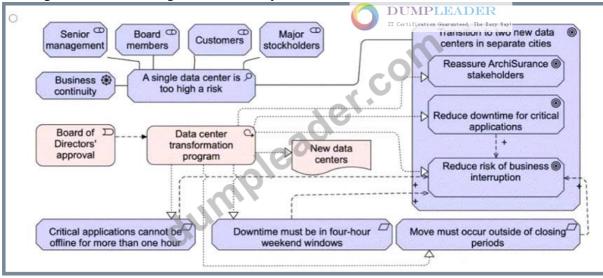
• B. A diagram of data center AI-generated content may be incorrect.



• C. A diagram of a data center AI-generated content may be incorrect.



• D. A diagram of a data center AI-generated content may be incorrect.



# Answer: A

# Explanation:

We need to identify the most accurate and complete model that explains:

- \* Stakeholder Concerns & Motivations- Including senior management, board members, customers, and stockholders.
- \* Objectives & Goals- Reducingbusiness risks, minimizingdowntime, andreassuring stakeholders.
- \* Deliverables- The transition to two new data centers and data center transformation program.
- \* Constraints & Requirements-Planned downtime limits, critical application uptime requirements, and scheduling constraints. Why C is the Best Choice:

#Includes all stakeholder concerns- Clearly represents business continuity risks and the rationale for transitioning to two new data centers. #Clearly defines the objectives- Reducing downtime and risk of business interruption. #Shows key constraints-

- \* Critical applications cannot be offline for more than one hour.
- \* Downtime must be in four-hour weekend windows.
- \* The migration must avoid closing periods.#Links deliverables to objectives- Thedata center transformation programandnew data centersare clearly positioned as solutions.#Represents dependencies correctly- Showing how each motivation leads to a goal, which leads to a deliverable.

Why Not A, B, or D?

- \* A:Does not establish a strong link between theconcerns and the solution clearly enough.
- \* B:The structure does not align well with the scenario requirements, andsome constraints and dependencies are missing.
- \* D:Overcomplicates some relationships anddoes not emphasize stakeholder concerns effectively.

# **NEW QUESTION #15**

Please read this scenario prior to answering the question

The ArchiSurance enterprise document management solution includes a sophisticated ecosystem of applications and technologies. Designed with a strong emphasis on high availability, it plays a vital role in providing support for a diverse range of document types and managing a substantial volume of document-based transactions on a daily basis.

Recognizing its importance to the business, the document management solution is redundantly hosted at two geographically separate data center sites, both configured identically for seamless operations.

The system software at the core of the document management solution is comprised of three key modules.

The Document Engine serves as a repository, facilitating document storage, retrieval, and various other operations. The Workflow Engine acts as a host for document management applications, while the Application Engine powers the most advanced and sophisticated applications within the system.

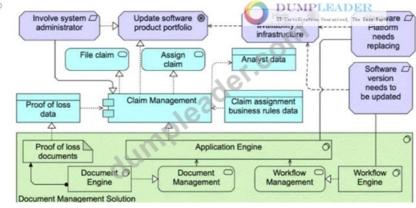
Two key factors have driven the Architecture Board's approval of a project aimed at updating this critical solution. Firstly, the supplier of the Workflow Engine has given notice of the end of support for the current software version, necessitating an upgrade. Secondly, the system administrator responsible for the Application Engine has flagged the need for hardware replacement on the server where the software is currently running. Given that the Claim Management application shares infrastructure with the Application Engine, the involvement of the system administrator responsible for this application is crucial in the project planning and execution.

# Refer to the Scenario

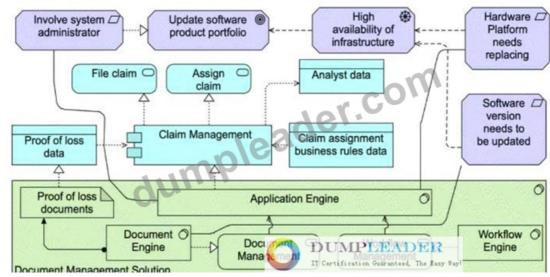
You are the Enterprise Architect within this organization. You have been assigned the task of modeling the applications and technology for this solution, as well as outlining the motivations driving the need for its update.

Based on the scenario, which answer provides the most complete and accurate description?

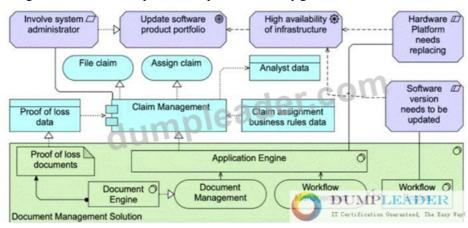
• A. A diagram of software development Description automatically generated



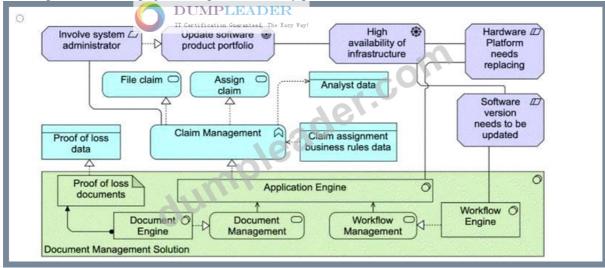
• B. A diagram of software development Description automatically generated



C. A diagram of software development Description automatically generated



• D. A diagram of a software project Description automatically generated



# Answer: A

# Explanation:

This scenario revolves aroundArchiSurance's document management solutionand themotivationsbehind updating the solution due to software and hardware challenges. The task is to model both theapplicationsand technology components involved, along with themotivations driving the need for an update.

Key ArchiMate® 3.2 Concepts Applied:

- \* Applications and Components:
- \* Claim Management Application: This application handles key processes such asfiling claims and assigning claims, and it shares infrastructure with the Application Engine.

- \* Document Management Solution:Includes several subsystems such as:
- \* Document Engine: Manages document storage, retrieval, and processing operations.
- \* Workflow Engine: Facilitates document workflows and supports document-related operations.
- \* Application Engine: Hosts sophisticated applications like Claim Management.
- \* Data Objects:
- \* Proof of Loss DocumentsandProof of Loss Dataare critical components managed by the Document Management Solution. This data is processed and handled by both the Document Engine and the Claim Management application.
- \* Technology and Infrastructure:
- \* Hardware Platform Needs Replacing: The Application Enginerums on hardware that needs replacement. This drives a part of the motivation for updating the infrastructure.
- \* Software Version Needs to Be Updated:TheWorkflow Engine's running on outdated software, necessitating an upgrade to ensure continued support and functionality.
- \* High Availability of Infrastructure: Given that the system is redundantly hosted across two data centers, high availability is crucial for seamless operations. This includes continuous availability for the document management processes.
- \* Motivations and Drivers:
- \* Theend-of-supportnotice from the Workflow Engine supplier requires an upgrade to maintain operational continuity.
- \* The system administrator responsible for the Application Enginehas raised concerns about hardware needing replacement, adding urgency to the infrastructure upgrade.

Why Option D is Correct:

- \* Option Dprovides the most comprehensive representation of the applications, infrastructure, and motivations for updating the solution.
- \* It clearly shows the Claim Management Application and its interaction with the Claim Assignment Business Rules Data, as well as how it relies on the Application Engine.
- \* The Document Management Solution and its subsystems (Document Engine, Workflow Engine, and Application Engine) are correctly depicted, with clear relationships to the data they manage (Proof of Loss Documents and Data).
- \* The motivations for change-specifically, the need toupdate the Workflow Engine softwareand replace thehardware platform-are clearly shown, alongside their impact on the overall system.
- \* The diagram shows the involvement of the system administrator in the update process, which is important for ensuring smooth project execution.

Why Other Options Are Incorrect:

- \* Option AandOption Bdo not accurately capture all necessary relationships, particularly the connections between the Claim Management application and its reliance on the Application Engine infrastructure. They also miss some of the drivers related to the required hardware replacement.
- \* Option Comits some key details regarding how the Claim Management Application and Document Management Solution components interact with the system, particularly the Claim Assignment Business Rules Data and Proof of Loss Data. Conclusion:

Option Dis the best answer because it offers the most complete and accurate representation of the applications, technology infrastructure, and driversfor the update project. It clearly illustrates how the Claim ManagementandDocument Managementsystems work together, along with the necessary infrastructure updates, in line with ArchiMate® 3.2 modeling standards.

# **NEW QUESTION #16**

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