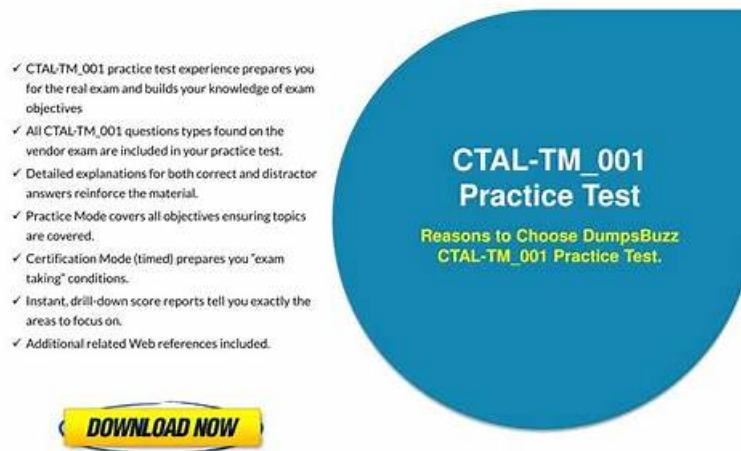


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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q158-Q163):

NEW QUESTION # 158

As a Test Manager, which one of the following do you think is the MOST important reason for ensuring effective processes are in place for test monitoring and reporting?

SELECT ONE OPTION

- A. The test report determines if a system can be deployed to live.
- B. Reporting numbers of defects shows how effective the test team are.
- C. keeps stakeholders informed and prevents lots of meetings.
- **D. It allows for easier and more effective evaluation of exit criteria**

Answer: D

NEW QUESTION # 159

You have replaced informal code reviews with technical reviews for the most complex and critical components, in an attempt to reduce the high number of defects being found during component and integration test levels. The project manager is concerned about the costs of implementing formal reviews and has asked you to measure whether they actually provide a return on investment. Which three of the following metrics would be MOST effective in helping you to achieve this?

a. Identification of defect clusters across components
b. Number of lines of code reviewed
c. Number of defects found during reviews d Root cause for each defect detected e Post-review cost of detection and internal failure per defect f. Type of review g. Effort to conduct the review including rework

- A. a, c and d.
- **B. c, e and g**
- C. a, f and g.
- D. b, d and e.

Answer: B

NEW QUESTION # 160

You are a Test Manager on a new project. The software that is being created will be used to control the projectors in movie theaters. This is a time critical project because the software must be released before the Christmas holiday season which has the highest movie attendance of the year.

You have decided to implement a review process for the work products that are a part of this release to save both time and money. In order to expedite the training, you brought in a consultant to train the participants and moderators in proper review processes. Your team is enthusiastic about participating in the reviews.

The project is in the early planning stages. As the review leader, what is an appropriate activity for you to be doing at this point in the project? [3]

- **A. Selecting the review items and the appropriate review type**
- B. Gathering metrics to determine the success of the review process
- C. Calculating the ROI for the review process
- D. Setting a minimum number of defects to be identified in each review

Answer: A

Explanation:

As the review leader, one of your responsibilities is to plan the review process and select the review items and the appropriate review type for each item¹. This activity should be done in the early planning stages of the project, as it will help to define the scope, objectives, and schedule of the reviews. The review items are the work products that will be reviewed, such as requirements, design, code, test cases, etc. The review type is the level of formality and rigor that will be applied to the review, such as informal review, walkthrough, technical review, or inspection². The selection of the review items and the review type should be based on factors such as the criticality, complexity, and risk of the work products, the availability and expertise of the reviewers, the time and budget constraints, and the expected benefits and outcomes of the reviews³. Therefore, option A is the correct answer. Option B is incorrect because gathering metrics to determine the success of the review process is an activity that should be done after the review process is completed, not in the early planning stages. Option C is incorrect because calculating the ROI for the review process is an activity that should be done after the review process is completed, not in the early planning stages. Option D is incorrect because setting a minimum number of defects to be identified in each review is not an appropriate activity for the review leader, as it may create a false sense of quality or pressure on the reviewers. Reference: 1: ISTQB Advanced Level Test Manager Syllabus, Section

2.2.3 2: ISTQB Advanced Level Test Manager Syllabus, Section 2.2.2 3: Review Types - Testing Traveler, the post about review types

NEW QUESTION # 161

Explain how the above mentioned report may differ from a report that you produce for the project manager, who is a test specialist
Select TWO items from the following options that can be used to report to the project manager and would not be included in a report to senior management. 1 credit

- A. Give product risk status
- B. Show trend analysis
- C. State recommendations for release
- D. Show details on effort spent
- E. List of all outstanding defects with their priority and severity

Answer: D,E

Explanation:

Explanation/Reference:

Explanation:

NEW QUESTION # 162

Your application development team is performing "test-driven" development. This is a core principal of which software development model?

- A. Spiral
- B. Sequential
- C. Iterative
- D. Agile

Answer: D

Explanation:

Test-driven development (TDD) is a core principle of Agile software development. In TDD, test cases are created before the code is written, and the code is developed to pass these tests. This approach emphasizes requirements and solutions evolving through collaborative effort and is a key practice in Agile methodologies¹².

References:The Agile Alliance describes TDD as a style of programming tightly interwoven with coding, testing, and design, which is a fundamental aspect of Agile development³. Wikipedia also notes that TDD is related to the test-first programming concepts of extreme programming, an Agile methodology This is because test-driven development (TDD) is a style of programming in which coding, testing, and design are tightly interwoven. TDD is a core principle of agile software development, which is an iterative and adaptive approach that values customer collaboration, working software, and responding to change. Agile Alliance References:

Certified Tester Advanced Level Test Manager (CTAL-TM) - ISTQB not-for-profit association, ISTQB Test Manager Certification - ISTQB Exams Worldwide - ISTQB Official Registration, What is Test Driven Development (TDD)? | Agile Alliance

NEW QUESTION # 163













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