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## SAP Certified Associate - Managing SAP S/4HANA Cloud Public Edition Projects Sample Questions (Q19-Q24):

### NEW QUESTION # 19

Which of the following are SAP Activate workstreams? Note: There are 2 correct answers to this question.

- A. Change Management
- B. Extensibility
- C. Data Migration
- D. Project Management

**Answer: C,D**

Explanation:

SAP Activate methodology organizes implementation activities into workstreams, which are logical groupings of tasks and deliverables that span the project lifecycle, ensuring a structured approach to SAP S/4HANA Cloud Public Edition implementations.

\* Option A: Change Management Incorrect. Change Management is an activity integrated across workstreams, not a distinct workstream. The SAP Activate Methodology Guide states, "Change Management is embedded within workstreams like Project Management and Solution Adoption, not a standalone workstream."

\* Option B: Extensibility Incorrect. Extensibility is a technical activity within the Application Design and Configuration workstream, not a separate workstream. The SAP S/4HANA Cloud Implementation Guide notes, "Extensibility tasks are part of the Application Design and Configuration workstream, not a distinct workstream."

\* Option C: Data Migration Correct. Data Migration is a dedicated workstream focused on transferring data to SAP S/4HANA Cloud. The SAP Activate Methodology Guide explains, "The Data Migration workstream encompasses tasks for planning, executing, and validating data migration, ensuring data integrity in SAP S/4HANA Cloud implementations."

\* Option D: Project Management Correct. Project Management is a core workstream that oversees planning, execution, and governance. The SAP S/4HANA Cloud Implementation Guide confirms, "The Project Management workstream in SAP Activate manages project planning, resource allocation, and progress tracking, ensuring successful implementation." Extract from Official Documentation:

\* SAP Activate Methodology Guide (SAP Community, <https://community.sap.com>): "SAP Activate workstreams include Project Management, which oversees the project lifecycle, and Data Migration, which handles data transfer tasks, ensuring a structured implementation approach."

\* SAP S/4HANA Cloud Implementation Guide (SAP Help Portal, <https://help.sap.com>): "Key SAP Activate workstreams include Project Management for governance and Data Migration for data transfer, while Change Management and Extensibility are integrated activities within other workstreams." Additional Context:

SAP Activate's workstreams, such as Project Management and Data Migration, provide a clear structure for managing complex cloud implementations. By integrating activities like Change Management across workstreams, SAP ensures a holistic approach to adoption and technical delivery, aligning with the agile nature of cloud projects.

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SAP Help Portal: SAP S/4HANA Cloud Implementation Guide (<https://help.sap.com>).

SAP Community: SAP Activate Methodology Guide (<https://community.sap.com>).

SAP S/4HANA Cloud Study Guide: Details workstreams.

SAP Activate Methodology: Outlines workstream structure.

### NEW QUESTION # 20

Which of the following would prevent SAP from running a Post-Upgrade Test (PUT) on a customer's behalf?

Note: There are 2 correct answers to this question.

- A. An execution variant has not been maintained.
- B. Data marked for deletion is picked for execution.
- C. The test process failed the execution pre-check.
- D. The process steps have been reordered.

**Answer: A,C**

Explanation:

Post-Upgrade Tests (PUT) are automated tests conducted by SAP after a release upgrade in SAP S/4HANA Cloud Public Edition to ensure system stability and functionality. Certain conditions can prevent SAP from executing these tests on the customer's behalf, as they require specific prerequisites to be met.

\* Option A: The process steps have been reordered. Incorrect. Reordering process steps may affect business processes but does not inherently prevent SAP from running PUT. The SAP S/4HANA Cloud Testing Guide states, "Post-Upgrade Tests focus on standard functionality and are not impacted by custom process step reordering, provided the core system configuration remains intact."

\* Option B: The test process failed the execution pre-check. Correct. The execution pre-check validates whether the system is ready for PUT, including system configuration and data consistency. If the pre-check fails, SAP cannot proceed with the test. According to the SAP S/4HANA Cloud Public Edition Implementation Guide, "A failed execution pre-check, such as missing configurations or system errors, will prevent SAP from initiating Post-Upgrade Tests."

\* Option C: An execution variant has not been maintained. Correct. Execution variants define the scope and parameters for PUT, such as specific processes or data sets to test. Without a maintained execution variant, SAP cannot execute the test. The SAP Testing Documentation notes, "Maintaining an execution variant is a prerequisite for Post-Upgrade Tests, as it specifies the test scope and ensures accurate execution."

\* Option D: Data marked for deletion is picked for execution. Incorrect. Data marked for deletion may cause issues in business processes but does not prevent PUT execution, as tests focus on standard functionality. The SAP S/4HANA Cloud Study Guide clarifies, "PUT focuses on validating system integrity post-upgrade, and data marked for deletion is typically excluded from test scenarios." Extract from Official Documentation:

\* SAP S/4HANA Cloud Public Edition Implementation Guide (SAP Help Portal, <https://help.sap.com>):

"Post-Upgrade Tests require a successful execution pre-check to ensure system readiness. Additionally, execution variants must be maintained to define the test scope, without which SAP cannot proceed with automated testing."

\* SAP Testing Documentation (SAP Help Portal): "The execution pre-check validates system prerequisites, and an execution variant specifies the test parameters. Failure to meet these conditions prevents Post-Upgrade Test execution." Additional Context:

PUT is part of SAP's commitment to maintaining system reliability in the cloud environment. The execution pre-check and variant maintenance are critical to ensure tests are relevant and executable, aligning with SAP's standardized testing framework. Customers must prepare their systems accordingly to enable SAP to perform these tests.

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SAP Help Portal: SAP S/4HANA Cloud Testing Guide (<https://help.sap.com>).

SAP S/4HANA Cloud Public Edition Implementation Guide: Details PUT prerequisites.

SAP Activate Methodology: Includes testing strategies for upgrades.

SAP S/4HANA Cloud Study Guide: Explains automated testing processes.

## NEW QUESTION # 21

What are the special characteristics of SAP's organizational change management framework? Note: There are 3 correct answers to this question.

- A. It is targeted at fostering fast and sustainable user adoption.
- B. It is only suitable for large-scale, complex cloud deployments.
- C. It is aligned with the SAP Activate implementation methodology.
- D. It supports an agile way of working.
- E. It contains activities that help to enhance system performance.

**Answer: A,C,D**

Explanation:

SAP's Organizational Change Management (OCM) framework is designed to support the adoption of SAP S/4HANA Cloud Public Edition, with specific characteristics that enhance its effectiveness in cloud implementations.

\* Option A: It is aligned with the SAP Activate implementation methodology. Correct. The OCM framework is tightly integrated with SAP Activate, ensuring change management activities align with project phases. The SAP Activate Methodology Guide states, "SAP's OCM framework is fully aligned with the SAP Activate methodology, providing phase-specific change management activities to support implementation success."

\* Option B: It supports an agile way of working. Correct. The framework embraces agility, with iterative and flexible change management practices. The SAP S/4HANA Cloud OCM Guide notes, "The OCM framework supports an agile approach, allowing for iterative adjustments to change plans and stakeholder engagement throughout the project lifecycle."

\* Option C: It is targeted at fostering fast and sustainable user adoption. Correct. The framework prioritizes rapid and lasting user adoption to maximize system benefits. The SAP OCM Guide explains, "SAP's OCM framework is designed to foster fast and sustainable user adoption by engaging stakeholders early and providing ongoing support to ensure long-term success."

\* Option D: It is only suitable for large-scale, complex cloud deployments. Incorrect. The OCM framework is scalable and applicable to projects of all sizes. The SAP S/4HANA Cloud Study Guide clarifies, "SAP's OCM framework is flexible and suitable for both small and large-scale cloud deployments, adapting to project complexity."

\* Option E: It contains activities that help to enhance system performance. Incorrect. The OCM framework focuses on user adoption

and organizational transition, not system performance, which is handled by technical teams. The SAP OCM Guide states, "OCM activities target people and processes, not technical system performance enhancements." Extract from Official Documentation:

\* SAP Activate Methodology Guide (SAP Community, <https://community.sap.com>): "The Organizational Change Management framework is integrated with SAP Activate, supporting agile practices and targeting fast, sustainable user adoption across all project phases."

\* SAP S/4HANA Cloud OCM Guide (SAP Help Portal, <https://help.sap.com>): "SAP's OCM framework is characterized by its alignment with SAP Activate, agile methodology, and focus on rapid, sustainable user adoption to drive project success." Additional Context:

The OCM framework's alignment with SAP Activate, agility, and adoption focus make it a robust tool for cloud projects, ensuring that change management keeps pace with the rapid deployment cycles of SAP S/4HANA Cloud.

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SAP Help Portal: SAP S/4HANA Cloud OCM Guide (<https://help.sap.com>).

SAP Community: SAP Activate Methodology Guide (<https://community.sap.com>).

SAP S/4HANA Cloud Study Guide: Details OCM characteristics.

SAP OCM Best Practices: Outlines framework features.

## NEW QUESTION # 22

After you completed the Explore Phase Quality Gate you notice that the Fit to Standard workshops have been carried out without the input of the finance experts of the Australian office of the customer. The Australian office is scheduled to go live in a later implementation phase. What should you do? Note: There are 2 correct answers to this question.

- **A. Get approval from Australian key users on any of the configuration items that cannot be changed after system provisioning.**
- B. Put the project on hold and run all required Fit to Standard workshops with Australian users.
- **C. Review the scope items to ensure their functionality is available and appropriate for use by Australian users.**
- D. Proceed with the as-is plan because the Australian office of the customer is scheduled for a later implementation phase.

**Answer: A,C**

Explanation:

The Explore phase, including Fit-to-Standard workshops, is critical for validating the solution fit for SAP S/4HANA Cloud Public Edition. Missing input from a key office, such as the Australian finance experts, requires careful handling, especially if they are part of a later implementation phase.

\* Option A: Put the project on hold and run all required Fit to Standard workshops with Australian users. Incorrect. Halting the project is unnecessary and disrupts the timeline, as the Australian office is scheduled for a later phase. The SAP Activate Methodology Guide advises, "For phased implementations, input from later-phase stakeholders can be gathered post-Explore, provided critical configurations are validated."

\* Option B: Proceed with the as-is plan because the Australian office of the customer is scheduled for a later implementation phase. Incorrect. Proceeding without any action risks misaligned configurations that may be locked post-provisioning, impacting the Australian office. The SAP S/4HANA Cloud Implementation Guide warns, "Ignoring key stakeholder input in early phases can lead to costly rework if non-changeable configurations are misaligned."

\* Option C: Get approval from Australian key users on any of the configuration items that cannot be changed after system provisioning. Correct. Configurations like group currency or Fiscal Year Variant are locked after provisioning, so securing approval from Australian users ensures alignment.

The SAP Central Business Configuration Guide states, "For configurations that cannot be changed post-provisioning, such as group currency, approval from all relevant stakeholders, including future-phase users, is critical before finalizing."

\* Option D: Review the scope items to ensure their functionality is available and appropriate for use by Australian users. Correct. Reviewing scope items ensures that the selected processes meet the needs of the Australian office, preventing gaps in later phases. The SAP S/4HANA Cloud Study Guide notes, "Scope item validation should consider all planned implementation phases to ensure functionality is appropriate for all regions or offices." Extract from Official Documentation:

\* SAP Central Business Configuration Guide (SAP Help Portal, <https://help.sap.com>): "Non-changeable configuration items, such as group currency and Fiscal Year Variant, require approval from all relevant stakeholders, including those in later implementation phases, to avoid misalignment."

\* SAP S/4HANA Cloud Implementation Guide: "For multi-phase implementations, scope items should be reviewed to ensure functionality meets the needs of all regions, and non-changeable configurations must be validated with future-phase stakeholders." Additional Context:

In phased implementations, balancing progress with inclusivity is key. Engaging Australian users for critical configurations and scope validation ensures a scalable solution without delaying the project, aligning with SAP's agile and iterative approach.

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SAP Help Portal: SAP Central Business Configuration Guide (<https://help.sap.com>).  
SAP S/4HANA Cloud Implementation Guide: Details phased implementations.  
SAP Activate Methodology Guide: Outlines Explore phase best practices.  
SAP S/4HANA Cloud Study Guide: Explains scope and configuration validation.

### NEW QUESTION # 23

A mid-market customer wants to add a small sales agency (15 employees) office to their existing SAP S/4HANA Cloud Public Edition system. The sales agency is located in a country that was localized two years ago. The sales agency plans to use SAP Best Practice scope items and the org structure as is. The original Digital Discovery Assessment (DDA) did not identify any integration or extensibility requirements. Using the "Simple" configuration transport mode for the deployment of the sales agency, how should the project manager proceed?

- A. Plan the last active sprint for any previous deployment wave to be completed so that all open transports are released before turning on Simple Transport Mode via the Extensibility Settings App
- B. Plan to have multiple deployment waves open at the same time using both Simple and Flexible transport modes via the Export Software Collection App
- C. Plan the last active sprint for any previous deployment wave to be completed and fully tested before turning on Simple Transport Mode via the Export Software Collection App
- D. Plan the last active sprint for any previous deployment wave to be completed so that all open transports are released before turning on Simple Transport Mode via the Custom Logic App

**Answer: A**

Explanation:

The "Simple" configuration transport mode in SAP S/4HANA Cloud Public Edition is designed for streamlined deployments, particularly for smaller extensions like adding a sales agency. It requires careful planning to avoid conflicts with existing deployment waves and ensure system stability.

\* Option A: Plan the last active sprint for any previous deployment wave to be completed and fully tested before turning on Simple Transport Mode via the Export Software Collection App Incorrect. The Export Software Collection App is used for managing software components, not for enabling Simple Transport Mode. The SAP S/4HANA Cloud Configuration Guide states, "Simple Transport Mode is activated via the Extensibility Settings App, not the Export Software Collection App."

\* Option B: Plan the last active sprint for any previous deployment wave to be completed so that all open transports are released before turning on Simple Transport Mode via the Extensibility Settings App Correct. To avoid conflicts, all open transports from previous deployment waves must be released, and the last sprint completed, before activating Simple Transport Mode using the Extensibility Settings App. The SAP S/4HANA Cloud Implementation Guide explains, "Simple Transport Mode requires all open transports to be released and previous sprints completed to ensure a clean configuration environment, activated via the Extensibility Settings App."

\* Option C: Plan the last active sprint for any previous deployment wave to be completed so that all open transports are released before turning on Simple Transport Mode via the Custom Logic App Incorrect. The Custom Logic App is for creating custom business logic, not for managing transport modes. The SAP S/4HANA Cloud Extensibility Guide notes, "The Custom Logic App is unrelated to transport mode configuration, which is handled by the Extensibility Settings App."

\* Option D: Plan to have multiple deployment waves open at the same time using both Simple and Flexible transport modes via the Export Software Collection App Incorrect. Simple and Flexible transport modes cannot be used simultaneously, and the Export Software Collection App is not used for this purpose. The SAP S/4HANA Cloud Configuration Guide clarifies, "Simple Transport Mode is exclusive and requires a single deployment wave, activated via the Extensibility Settings App, not the Export Software Collection App." Extract from Official Documentation:

\* SAP S/4HANA Cloud Implementation Guide (SAP Help Portal, <https://help.sap.com>): "When using Simple Transport Mode for deployments like adding a new office, ensure all open transports from previous waves are released and the last sprint is completed. Activate Simple Transport Mode using the Extensibility Settings App to streamline configuration transport."

\* SAP S/4HANA Cloud Configuration Guide (SAP Community, <https://community.sap.com>): "Simple Transport Mode is designed for small-scale deployments and requires a clean transport environment, activated via the Extensibility Settings App after completing prior deployment waves." Additional Context:

The Simple Transport Mode simplifies configuration transport for small extensions, like adding a sales agency, by reducing complexity. Ensuring all previous transports are released prevents conflicts, and using the Extensibility Settings App aligns with SAP's standardized configuration management approach.

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SAP Help Portal: SAP S/4HANA Cloud Implementation Guide (<https://help.sap.com>).

SAP Community: SAP S/4HANA Cloud Configuration Guide (<https://community.sap.com>).

SAP S/4HANA Cloud Extensibility Guide: Details transport modes.

SAP S/4HANA Cloud Study Guide: Explains deployment strategies.

## NEW QUESTION # 24

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