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Agile project management is a flexible project management approach that emphasizes collaboration, iterative development, and rapid feedback. The Agile project management framework helps organizations to quickly and efficiently respond to the changing needs and demands of their customers, while ensuring quality, timely delivery, and customer satisfaction.

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The AgilePM-Foundation Certification Exam is a multiple-choice exam that consists of 50 questions. Candidates have 40 minutes to complete the exam and must score 25 or more to pass. AgilePM-Foundation Exam is administered by APMG-International, a global accreditation and certification organization that specializes in project management certification programs.

APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q66-Q71):

NEW QUESTION # 66
In the Process for Leading Change (Kotter), which of the 8 processes (or accelerators) aims to reduce the impact of doubters by demonstrating early achievements against the vision?

- A. Accelerating movement towards the vision.
- B. Building and maintaining a guiding coalition.
- C. Celebrating visible, significant short-term wins.
- D. Creating a sense of urgency around a single big opportunity.

Answer: C

Explanation:
* Celebrating Short-Term Wins: Demonstrating early achievements builds confidence and reduces resistance by showing tangible progress. This is a key step in Kotter's model for leading change.
* Other Options:
* A: Building a coalition involves leadership but not reducing doubt.
* B: Creating urgency addresses the need for change, not achievements.
* C: Accelerating movement focuses on overall momentum.
Key AgilePM Concepts Referenced:
* Kotter's Change Model: AgilePM Handbook, Chapter 6, Section 6.2.

NEW QUESTION # 67
Which of the following describes the role of the Scrum Master?

- A. Responsible for monitoring progress against the baselined Delivery Plan
- B. Responsible for approving the solution as technically fit for purpose prior to deployment.
- C. Accountable for establishing Scrum, both within the Scrum Team and the wider organization, and for helping everyone understand and enact Scrum theory, practices, rules, and values.
- D. Accountable for maximizing the value of the product or service resulting from the work of their scrum teams.

Answer: C

Explanation:
In an agile context, the Scrum Master embodies servant leadership, coaching the team and the organization to apply Scrum effectively. Their accountability is to establish and uphold Scrum's empirical approach-transparency, inspection, and adaptation-by ensuring events, artifacts, and values are understood and used as intended. They remove impediments that hinder flow, facilitate collaboration with stakeholders, and help the team focus on outcomes guided by the Sprint and Product Goals. Crucially, the Scrum Master does not manage scope, schedule, or approve the technical solution; those duties lie with product ownership and technical leadership. Nor do they "maximize value" directly-that accountability belongs to the Product Owner. Instead, the Scrum Master improves the system of work so the team can deliver value predictably and sustainably, fostering continuous improvement and adherence to agreed quality standards (e.g., Definition of Done). This aligns with option A and distinguishes it from the governance or authority-centric responsibilities implied by the other options.

NEW QUESTION # 68
Which definition describes 'transition' in Bridges' model of human transitions?

- A. The emotional process of adjusting to a change.

- B. The planned actions required to make a change.
- C. The time elapsed between letting go of the old and experimenting with new ways.
- D. The physical process of adopting new changes.

Answer: A

Explanation:
* Emotional Process: Transition, as per Bridges' model, refers to the psychological adjustment individuals go through when adapting to change. It's not about the change itself but how people internally process the transition.
* Other Options:
* A and D: These relate to the external processes of implementing change.
* C: This overlaps with transition but is incomplete as a definition.
Key AgilePM Concepts Referenced:
* Bridges' Transition Model: AgilePM Handbook, Chapter 6, Section 6.3.

NEW QUESTION # 69
Considering the words of the Agile Manifesto, which of the following is true?

- A. Contractual agreements should be avoided if possible
- B. Contractual agreements must be standardized for simplicity
- C. Contractual agreements should be encouraged by default
- D. Contractual agreements should be considered for their value

Answer: D

Explanation:
Comprehensive and Detailed 150-300 words Explanation (paraphrased from Agile Manifesto principles; exact long extracts cannot be provided due to content limits):
The Agile Manifesto values "customer collaboration over contract negotiation." This does not reject contracts, nor does it insist they be minimized or standardized; it emphasizes that collaboration is usually a more effective driver of value than rigid reliance on contractual terms. In many environments-regulated sectors, outsourced development, or vendor relationships-contracts are necessary and useful. Agile guidance encourages shaping agreements to enable adaptability: focusing on outcomes, shared goals, transparency, and mechanisms for change, rather than locking down detailed scope up front. By recognizing the value of contractual agreements-while prioritizing collaborative behaviors, frequent inspection, and incremental delivery-organizations can balance governance with agility. The practical implication is to design contracts that support iterative delivery, evolving requirements (e.g., via prioritized backlogs), and joint decision-making, rather than treating the contract as the sole arbiter of success. Hence, the statement that most accurately reflects Agile's stance is that contractual agreements should be considered for their value (option C), with collaboration taking precedence in day-to-day delivery and problem-solving.

NEW QUESTION # 70
Which of the following is a DSMD principle?

- A. Build incrementally from firm foundations
- B. Build incrementally
- C. Build incrementally from Feasibility onwards
- D. Build incrementally in Timeboxes

Answer: A

NEW QUESTION # 71
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