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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	• Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.
Topic 2	• Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.
Topic 3	• Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.

Topic 4	• Analysis This module dives into the analytical stage, focusing on tools such as Business Impact Analysis (BIA) and risk assessment to identify critical functions and vulnerabilities—essential for understanding what the organization must protect and why.
Topic 5	• Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.

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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q68-Q73):

NEW QUESTION # 68
An effective response structure includes:

- A. Unlimited access to financial resources during a disruption
- B. Knowledge of when key suppliers and external stakeholders should be notified and included in the response
- C. Flexibility to change policies and procedures during a disruption without consulting top management
- D. Personnel in place to assess and measure the performance of responders during a disruption

Answer: B

Explanation:
According to the CBCI 7.0 course, an effective response structure must incorporate clear protocols for timely notification of key suppliers and external stakeholders. This ensures coordinated response efforts and mitigates cascading impacts. Unlimited financial access is unrealistic and can lead to mismanagement.
Changes to policies require governance and cannot be unilaterally made during disruptions. While performance measurement is important, notification protocols are fundamental to structured, controlled, and communicative response efforts.
Reference:CBCI 7.0 Study Guide, Module 2: Response Structures, pages 76-78.

NEW QUESTION # 69
Which of the following is NOT an outcome that will result from an organization embracing Business Continuity?

- A. A Business Continuity programme that is fit for purpose and adequately sized for the organization
- B. Business Continuity tasks being given greater priority and completed on time
- C. Recognition by interested parties of areas where Business Continuity adds value to their operation
- D. A reduction in the need to carry out maintenance activities and regular plan reviews and updates

Answer: D

Explanation:
Embracing Business Continuity increases commitment to ongoing maintenance, including regular plan reviews and updates, to ensure plans remain effective and relevant. The CBCI 7.0 course highlights that a strong Business Continuity culture does not reduce maintenance needs; rather, it ensures such activities are prioritized and valued. Reduction in maintenance requirements would signal neglect, risking preparedness.
Other outcomes include prioritization of tasks and external recognition of Business Continuity's value.
Reference:CBCI 7.0 Study Guide, Module 4: Developing a Business Continuity Culture, pages 67-70.

NEW QUESTION # 70

When setting up any individual exercise, which of the following should be taken into consideration in relation to risks to business as usual?

- A. Any impacts of the exercise on business as usual should be written off in advance as an acceptable cost of carrying out the exercise
- B. The disruption caused by the exercise and any impact should be planned in advance, monitored and controlled during the exercise and minimised
- C. Pre-existing business as usual commitments should be treated as a secondary consideration to ensure that these commitments do not undermine the exercise activity
- D. Personnel, including senior managers, should be instructed to consider the exercise as a priority and ignore any risks to business as usual that may arise during the exercise

Answer: B

Explanation:
Exercising business continuity plans involves balancing the need to simulate realistic scenarios while minimizing unintended disruption to normal operations. The CBCI 7.0 course instructs that exercise planners must anticipate and control any business as usual impacts through careful planning, monitoring, and mitigation during the exercise. Ignoring risks or dismissing business as usual commitments undermines organizational operations and can reduce support for continuity activities. Managing disruption effectively ensures exercises achieve their objectives without unnecessary operational costs.
Reference:CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 127-130.

NEW QUESTION # 71

When selecting solutions to mitigate unacceptable risks and single points of failure, the activity/resource owner will take into account:

- A. The risks expected to materialise in the future
- B. Advantages and disadvantages of the solution
- C. The Business Continuity culture index
- D. Findings from the Business Impact Analysis (BIA)

Answer: B

Explanation:
The CBCI 7.0 course clarifies that when activity or resource owners evaluate solutions, they must carefully consider theadvantages and disadvantagesof each option, including cost, feasibility, operational impact, and alignment with organizational goals. While BIA findings inform priority, and future risk projections shape preparedness, the practical trade-offs in implementing solutions are central to decision-making. The Business Continuity culture index is a tool for measuring engagement, not a direct factor in solution selection. Balanced assessment ensures that selected solutions are not only effective but sustainable and appropriate.
Reference:CBCI 7.0 Study Guide, Module 5: Solution Evaluation, pages 95-97.

NEW QUESTION # 72

The organization's requirements for information and data resources should be considered as part of the Activity Business Impact Analysis (BIA). Which of the following is correct in relation to the Recovery Point Objective (RPO)?

- A. The RPO is the point to which information must be restored to enable all priority activities to operate on resumption
- B. The RPO establishes the amount of time that IT services can be disrupted before the organization is impacted
- C. All data users and activities have the same requirements; so only limited consultation is required to determine the RPO
- D. The RPO should comply with data protection requirements

Answer: A

Explanation:
Recovery Point Objective (RPO) defines the maximum acceptable age of data to be recovered following a disruption, effectively setting the point in time to which information must be restored. The CBCI 7.0 course explains that RPOs vary depending on the priority and criticality of activities, requiring consultation with data users to ensure continuity needs are met accurately. RPOs are crucial for developing backup and data recovery strategies and directly influence the selection of technical solutions. While data protection compliance is necessary, it is not the primary function of RPO. Additionally, RPO focuses on data restoration points, not

on the duration IT services can be disrupted-that relates to Recovery Time Objective (RTO).
Reference:CBCI 7.0 Study Guide, Module 3: Business Impact Analysis and Recovery Objectives, pages 56-59.

NEW QUESTION # 73

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