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## The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q32-Q37):

### NEW QUESTION # 32

Which of the following is a derived relationship in an organization map?

- A. Scope of enterprise
- B. Location
- C. Capability
- D. Value flow

**Answer: D**

Explanation:

According to the TOGAF Series Guide: Organization Mapping, one of the derived relationships in an organization map is value

flow1. A value flow is a relationship that shows how value is exchanged between business units or other entities in an organization map1. A value flow can be expressed as a verb phrase that indicates what type of value is transferred or shared between entities1. For example, in an organization map for an online retailer, a possible value flow could be "Delivers products" between the Warehouse business unit and the Customer entity.

<https://pubs.opengroup.org/togaf-standard/business-architecture/organization-mapping.html>

### NEW QUESTION # 33

Which of the following is a difference between an organization map and an organization chart?

- A. An organization map is limited to formal relationships between business units.
- B. An organization map can be impacted by a business model change.
- C. An organization map reduces the time, cost, and risk of business operations.
- D. An organization map highlights where in the organization that stakeholder concerns are not being addressed by a business architecture.

**Answer: D**

Explanation:

An organization map is a technique that can be used to show how a business architecture addresses stakeholder concerns across different parts of an organization<sup>3</sup>. It can highlight gaps or overlaps in the coverage of stakeholder concerns by a business architecture. An organization chart, on the other hand, is a diagram that shows the formal structure and hierarchy of an organization, such as reporting relationships and roles<sup>4</sup>. An organization chart does not necessarily show how stakeholder concerns are addressed by a business architecture.

### NEW QUESTION # 34

Which of the following best describes a business capability?

- A. It delineates what a business does without an explanation of how, why, or where the capability is used.
- B. It is a detailed description of the architectural approach to realize a particular solution.
- C. It is an articulation of the relationships between business entities that make up the enterprise.
- D. It is a qualitative statement of intent that should be met by the enterprise architecture capability developing the business architecture.

**Answer: A**

Explanation:

In TOGAF, a business capability represents a high-level abstraction of what a business does, independent of how, why, or where the capability is used. Here's a detailed explanation:

\* Definition of Business Capability:

\* Business Capability: A business capability describes the capacity or ability of a business to act or achieve a specific outcome. It is an abstraction of the business functions, representing what the business does.

\* Key Characteristics:

\* What, Not How: A business capability focuses on what the business does, without delving into the specifics of how, why, or where it is implemented or utilized. This abstraction helps in maintaining a clear and consistent understanding across the organization.

\* Independence: Business capabilities are designed to be independent of the organizational structure, processes, or systems that support them. This ensures that they remain stable even as the organization evolves.

\* TOGAF References:

\* Phase B: Business Architecture: In this phase, business capabilities are identified and mapped to understand the core functions of the business. This helps in aligning the architecture with business strategy and objectives.

\* Capability-Based Planning: TOGAF emphasizes capability-based planning, where business capabilities are used as the foundation for planning and decision-making.

\* Importance:

\* Strategic Alignment: Business capabilities provide a stable and consistent view of what the business does, which is crucial for aligning the architecture with strategic goals.

\* Foundation for Analysis: By focusing on what the business does, capabilities serve as a foundation for various analyses, including gap analysis, impact analysis, and capability maturity assessments.

In summary, a business capability delineates what a business does without an explanation of how, why, or where the capability is used, providing a stable and consistent foundation for strategic planning and architecture development.

### NEW QUESTION # 35

Complete the sentence. The four dimensions used to scope an architecture are:

- A. Breadth, Depth, Time Period, Architecture Domains
- B. Strategy, Portfolio, Project, Solution Delivery
- C. Strategy, Segment, Capability, Budget
- D. Business, Data, Application, Technology

**Answer: A**

Explanation:

In TOGAF, the dimensions for scoping an architecture are Breadth (coverage across the organization), Depth (level of detail), Time Period (horizon of the architecture), and Architecture Domains (the four architecture domains of Business, Data, Application, and Technology). These dimensions ensure comprehensive scoping and contextual alignment.

References: TOGAF Standard, Chapter on Scoping the Architecture.

According to TOGAF, defining the scope of an architecture involves considering these four key dimensions:

Breadth: This refers to how much of the enterprise is covered by the architecture. It defines the boundaries of the architecture, which could range from a single department to the entire organization, or even extending to external partners.

Depth: This dimension determines the level of detail included in the architecture. It can range from high-level conceptual models to detailed specifications of individual components.

Time Period: This specifies the timeframe for the architecture, including the intended lifespan of the architecture and any planned phases or iterations. It addresses questions like "What is the architecture for now?" and "What should the architecture look like in the future?" Architecture Domains: This dimension defines which of the four architecture domains (Business, Data, Application, Technology) are included in the scope. The selection of domains depends on the specific needs and objectives of the architecture development effort.

### NEW QUESTION # 36

Which of the following is a difference between an organization map and an organization chart?

- A. An organization map improves the ability to deliver information within the organization by highlighting the consumers.
- B. An organization map describes the complex interactions and relationship within an organization.
- C. An organization map highlights where in the organization that stakeholder concerns are not being addressed by a business architecture.
- D. An organization map reduces the time, cost, and risk of business operations.

**Answer: B**

Explanation:

An organization map provides a detailed representation of the complex interactions and relationships within an organization, going beyond the hierarchical structure shown in an organization chart. It includes the connections and dependencies between different business units, teams, and roles, offering a more comprehensive view of how the organization operates and collaborates to achieve its objectives.

### NEW QUESTION # 37

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