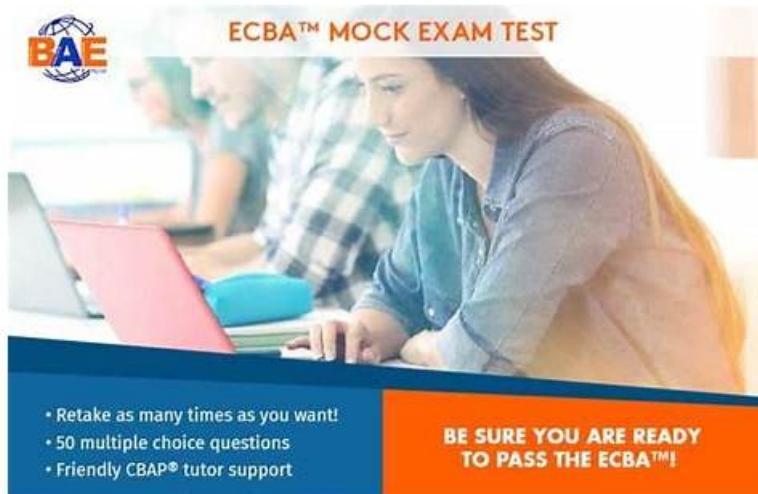


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IIBA Entry Certificate in Business Analysis (ECBA) Sample Questions (Q60-Q65):

NEW QUESTION # 60

The requirements life cycle ends when:

- A. solution is defined and approved by the stakeholders.
- B. all requirements are verified and validated by the stakeholders.
- C. solution is implemented and the project team disbands.
- D. solution and the requirements that represent it are retired.

Answer: D

Explanation:

The requirements life cycle:

- begins with the representation of a business need as a requirement,

- continues through the development of a solution, and
- ends when a solution and the requirements that represent it are retired.

NEW QUESTION # 61

When initially assigned work, understanding the scope of elicitation is important in order to:

- A. discover the requirements.
- B. identify the stakeholders.
- C. **plan the business analysis approach**
- D. review the project charter.

Answer: C

Explanation:

Understanding the scope of elicitation when initially assigned work is crucial for planning the business analysis approach. This involves determining the type of business analysis information to be discovered and selecting the appropriate techniques for elicitation. It requires a clear understanding of the business domain, corporate culture and environment, stakeholder locations, and the dynamics of the stakeholders involved. This foundational step ensures that the business analysis activities are aligned with the project's needs and objectives. References: The answer is corroborated by the Business Analysis Body of Knowledge (BABOK) Guide, which emphasizes the importance of planning the business analysis approach as part of the scope of elicitation1.

NEW QUESTION # 62

What are the participant roles in reviews?

- A. Author, reviewer, facilitator, scribe
- B. **Approver, administrator, reviewer, tester**
- C. Domain SME, regulator, sponsor, project manager
- D. Customer, supplier, end user, business analyst

Answer: B

NEW QUESTION # 63

When is it appropriate to re-evaluate allocation of design elements between components?

- A. After a shortlist is announced
- B. Before the final selection
- C. **At any time during evaluation**
- D. During regulatory assessment

Answer: C

Explanation:

Re-evaluating the allocation of design elements between components can be appropriate at any time during the evaluation process. This ongoing evaluation allows for flexibility and ensures that any changes in requirements or constraints can be accommodated. Continuous re-evaluation helps in optimizing the design to meet the evolving needs of the project and ensures that the final solution is robust and adaptable to any changes or discoveries made during the evaluation phase.

References:

*Business Analysis.pdf, Section on "Design and Implementation," which discusses the need for continuous evaluation and adjustment during the design phase.

NEW QUESTION # 64

Which cost is estimated based on the alternative results that might have been achieved if the resources devoted to one design option had been allocated to another design option?

- A. **Opportunity**
- B. Purchase

- C. Implementation
- D. Maintenance

Answer: A

Explanation:

The concept of opportunity cost is fundamental in economics and decision-making processes, which also applies to business analysis. Opportunity cost refers to the benefits that are foregone by choosing one alternative over another. In the context of business analysis, when resources are allocated to one design option, the opportunity cost is the value of the best alternative that is not chosen. This means that the opportunity cost is the cost of the next best alternative that could have been achieved with those resources. References: The information aligns with the principles found in the Business Analysis Body of Knowledge (BABOK) Guide, which serves as a standard for the practice of business analysis and provides a framework for understanding the core knowledge areas, tasks, and techniques required for effective business analysis¹².

NEW QUESTION # 65

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