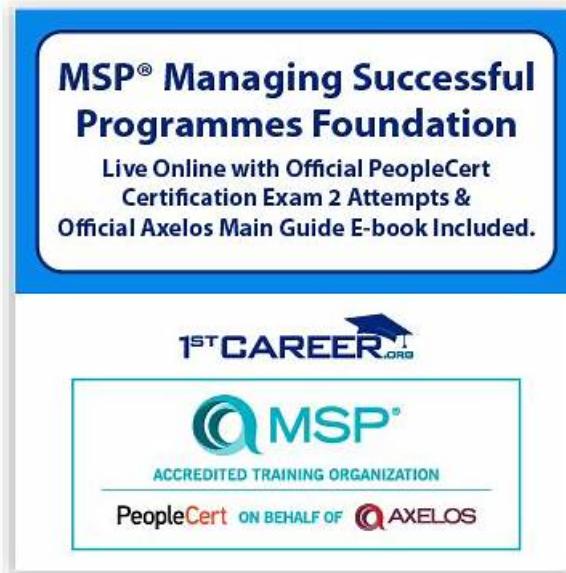


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Peoplecert MSP Foundation Exam (5th Edition) Sample Questions (Q109-Q114):

NEW QUESTION # 109

Which is a structured set of programme activities that define the sequence of actions, and their inputs and outputs, to achieve a specific objective?

- A. Principles
- **B. Processes**
- C. Themes
- D. Outcomes

Answer: B

Explanation:

Comprehensive and Detailed Explanation From Exact Extract:

In MSP, "processes" refer to structured sets of activities within the transformational flow that guide the delivery of the programme. Each process has inputs, outputs, roles, and objectives.

MSP Foundation, 5th Edition states:

"Processes are structured sequences of activities designed to achieve specific objectives within the programme lifecycle." Hence, D is the correct answer.

NEW QUESTION # 110

Which of the following statements about business change and transition costs in the business case are true?

1. Include the costs of any interim operational resources required to embed the change.
2. Include the costs of a contingency budget for dealing with risk.

- **A. Only 1 is true**
- B. Neither 1 and 2 are true
- C. Only 2 is true
- D. Both 1 and 2 are true

Answer: A

NEW QUESTION # 111

What is the result of the 'decisions' theme applying the 'collaborate across boundaries' principle?

- A. It will enable the whole team to make decisions in a swift and empowered manner
- **B. It will support prompt resolution from decision-makers across participating organizations**
- C. It will stop the decision-makers from micro-managing the programme and its outcomes
- D. It will provide comprehensive data that decision-makers can use to justify actions

Answer: B

NEW QUESTION # 112

What is the purpose of programme governance?

- A. To recognize uncertainty and a diverse range of risk types within a programme
- B. To ensure the internal controls to protect assets, earning capacity, and the reputation of the organization
- **C. To enable the organization to do the 'right' projects and programmes, and to do them 'correctly'**
- D. To control the work, ensuring transparency and creation of value by the programme

Answer: C

Explanation:

Comprehensive and Detailed Explanation From Exact Extract:

Programme governance in MSP is about aligning strategic intent with delivery excellence-selecting and executing the "right" programmes in the "right" way. It institutes the leadership, roles, structures, and decision-making protocols needed to ensure programmes support organizational strategy and achieve intended benefits. The MSP framework states its purpose succinctly: Hence, B directly captures the essence.

NEW QUESTION # 113

What is defined as new understanding that is embedded into ways of working?

- A. Retrospectives
- B. Communities of practice
- C. Lines of defence
- D. Lessons learned

Answer: D

Explanation:

Comprehensive and Detailed Explanation From Exact Extract:

In MSP, "lessons learned" refers to knowledge gained during the programme that has been successfully integrated into future ways of working. It is not just knowledge captured, but knowledge applied and embedded.

MSP Foundation, 5th Edition explains:

"A lesson learned is a new understanding that has been embedded into practice to improve future performance." Thus, B is correct.

NEW QUESTION # 114

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