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ISACA COBIT Design and Implementation Certificate Sample Questions (Q42-Q47):

NEW QUESTION # 42
Ensuring the program team knows and understands the enterprise goals is a part of which of the following implementation phases?

- A. Where do we want to be?
- B. What are the drivers?
- C. Where are we now?
- D. How do we get there?

Answer: B

Explanation:
In the COBIT 2019 Implementation Guide, Phase 1 - What are the drivers? focuses on establishing a shared understanding of why change is needed. This includes clarifying enterprise goals, strategic priorities, and stakeholder expectations.
Before assessing current state or defining a target state, the implementation team must understand what the enterprise is trying to achieve. Without this understanding, governance improvements risk being misaligned or ineffective.
The guide explicitly links drivers to enterprise goals, pain points, and trigger events. Ensuring the program team understands enterprise goals at this stage enables consistent decision-making throughout the implementation lifecycle and supports alignment between governance activities and business value creation.

NEW QUESTION # 43
Which of the following is the PRIMARY benefit or output derived from setting targeted capability levels and performing a capability-level gap analysis for selected processes?

- A. Development of enterprise goals that align to established targets
- B. Development of a business case outline
- C. Identification and mitigation of all identified risks
- D. Identification of process improvement opportunities

Answer: D

Explanation:
The primary benefit or output derived from setting targeted capability levels and performing a capability-level gap analysis for selected processes is the identification of process improvement opportunities. This analysis helps to pinpoint specific areas where processes can be enhanced to achieve the desired capability levels.
Setting targeted capability levels and conducting a capability-level gap analysis allows an enterprise to:
* Identify gaps between current and desired process capabilities.
* Highlight areas where processes are underperforming.
* Prioritize improvement initiatives to close these gaps.
COBIT 2019 Framework References:
* COBIT 2019 Design Guide, Chapter 2:Discusses the use of capability levels and gap analysis to identify and prioritize process improvement opportunities.
* COBIT 2019 Implementation Guide, Chapter 5:Provides guidance on conducting capability-level gap analyses to drive process improvements.
By identifying process improvement opportunities through capability-level gap analysis, the enterprise can systematically enhance its processes, leading to better performance and alignment with business objectives.

NEW QUESTION # 44

A COBIT consultant is performing a detailed review of current I&T risk assessments to customize design factors for a COBIT implementation project. The consultant notes that board members and executive management are reluctant to engage with IT and that IT lacks committed sponsors. Which of the following governance and management objectives would BEST address this situation?

- A. EDM03 Ensured Risk Optimization
- B. APO08 Managed Relationships
- C. APO07 Managed Human Resources
- D. EDM05 Ensured Stakeholder Engagement

Answer: D

Explanation:
The COBIT 2019 Governance and Management Objective EDM05, "Ensured Stakeholder Engagement," focuses on ensuring that stakeholders are engaged, their expectations are considered, and the communication between IT and the business is effective.
"The purpose of EDM05 is to ensure that stakeholders are identified and engaged in alignment with enterprise objectives. It supports building commitment and accountability across stakeholders, especially at the executive and board levels." In this scenario, where there is reluctance and lack of sponsorship from senior stakeholders, EDM05 is the most appropriate to address engagement and alignment.
Reference:COBIT 2019 Framework: Governance and Management Objectives, EDM05

NEW QUESTION # 45

Which of the following would a COBIT implementation expert consider as a COBIT design factor in tailoring enterprise strategy?

- A. Business transformation
- B. Risk optimization
- C. Cost leadership
- D. Value delivery

Answer: C

Explanation:
In the context of COBIT 2019, design factors are essential for tailoring the governance system to the specific needs of an enterprise. These factors help shape the governance system to ensure it aligns with the enterprise's strategy, goals, and environment. When considering how to tailor the governance system to an enterprise strategy, a COBIT implementation expert would look at several design factors, one of which iscost leadership.
Detailed Explanation with References:
Cost Leadership (Option A): Cost leadership is a strategic objective where an organization aims to become the lowest-cost producer in its industry. This strategy can be a significant design factor in tailoring a governance system, as it impacts decisions on IT investments, process efficiencies, and cost management. In COBIT
2019, aligning IT governance with a cost leadership strategy involves ensuring that IT initiatives support cost reduction and operational efficiency, thereby enabling the organization to achieve competitive pricing.
Risk Optimization (Option B): While risk optimization is an essential component of IT governance, it is more related to managing and balancing risk rather than a design factor specifically tailored to enterprise strategy.
Business Transformation (Option C): Business transformation refers to major changes in an organization's processes, systems, or structure. It is more of a broader business objective rather than a design factor used specifically in the context of tailoring the governance system to an enterprise strategy.
Value Delivery (Option D): Value delivery focuses on ensuring that IT delivers value to the business. It is a core principle of IT governance but is not typically categorized as a design factor for tailoring enterprise strategy in COBIT 2019.
Conclusion:The correct answer isA. Cost leadership. Cost leadership as a design factor directly influences how the governance system is tailored to support the enterprise strategy of achieving the lowest cost production. This alignment ensures that the governance system supports strategic goals focused on cost efficiency and competitive pricing.
References:
ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution.
ISACA.
ISACA. COBIT 2019 Framework: Governance and Management Objectives. ISACA.

NEW QUESTION # 46

What functional task area is responsible for assessing the potential return on investment (ROI) during future state planning?

- A. Program management
- B. Risk management
- C. Continuous improvement
- D. Change enablement

Answer: A

Explanation:
In COBIT 2019 Implementation Guide:
"Program management is responsible for evaluating investment options, including assessing ROI during the future-state planning phase." This ensures that governance initiatives are economically justified and aligned with business value.
Reference:COBIT 2019 Implementation Guide, Phase 3

NEW QUESTION # 47
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