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APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q56-Q61):

NEW QUESTION # 56

How does DSDM differ from most other Agile approaches?

- A. It focuses on the collaborative working of teams
- **B. It focuses on the entire project lifecycle**
- C. It focuses on the development of products
- D. It focuses on the delivery of products

Answer: B

Explanation:

DSDM differs from most other Agile approaches because it focuses on the entire project lifecycle⁴⁵⁶. This includes pre-project, feasibility, foundations, development, and deployment phases, ensuring a comprehensive approach to project management.

NEW QUESTION # 57

Which purpose relates to the Consolidation in a structured Timebox?

- A. To formally accept the structured Timebox deliverables.
- B. To address the requirements and test the structure Timebox product.
- **C. To tie up any loose ends related to Evolutionary Development**
- D. To confirm the detail of all the requirements to be delivered by the structured Timebox.

Answer: C

Explanation:

The purpose of the Consolidation phase in a structured Timebox is to tie up any loose ends related to Evolutionary Development. This phase involves finalizing all outstanding work, ensuring that the deliverables meet the required quality standards, and preparing the product for acceptance and deployment. It is a critical phase for addressing any minor issues that may have arisen during development and ensuring that the Timebox objectives have been fully achieved.

References:

* DSDM Agile Project Framework Handbook

* "Agile Project Management: Best Practices and Methodologies" by Eric Brechner

NEW QUESTION # 58

When using the Iterative Development technique, which of the following should each cycle include?

1. Thought
2. Action
3. Control
4. Conversation

- A. 1, 2, 4
- **B. 1, 2, 3**
- C. 2, 3, 4
- D. 1, 3, 4

Answer: B

Explanation:

When using the Iterative Development technique, each cycle should include Thought, Action, and Control.

These components ensure that the development process is systematic and reflective. Thought involves planning and considering the next steps, Action is the implementation of those plans, and Control is the evaluation and adjustment based on feedback and results.

This iterative cycle helps in refining the product incrementally and ensures continuous improvement.

References:

- * AgilePM Foundation Handbook
- * "The Art of Agile Development" by James Shore and Shane Warden

NEW QUESTION # 59

To show the change is on track, Change Managers must define and agree on a set of measures that reflect the desired outcomes. What are these often called?

- A. Incremental milestones.
- B. Islands of stability.
- C. Transition tranches.
- **D. Key performance indicators.**

Answer: D

Explanation:

* Key Performance Indicators (KPIs): KPIs are agreed-upon metrics that measure progress against desired outcomes. These indicators are crucial for tracking the effectiveness of change efforts.

* Other Options:

- * A: Islands of stability refer to elements unaffected by change.
- * C: Incremental milestones are checkpoints but not specific measures of outcomes.
- * D: Transition tranches are phases of change implementation.

Key AgilePM Concepts Referenced:

* Outcome Measurement: AgilePM Handbook, Chapter 7, Section 7.5.

NEW QUESTION # 60

Which of the key principles, for building and maintaining engagement throughout change, is demonstrated through sharing information about why change is necessary and when it will take place?

- A. Inclusivity.
- B. Empathy.
- **C. Transparency.**
- D. Connectivity.

Answer: C

Explanation:

* Transparency: Sharing the rationale and timeline for change ensures openness and builds trust among stakeholders. Transparency is fundamental to managing expectations and mitigating resistance.

* Other Options:

- * Inclusivity: Focuses on ensuring all voices are heard.
- * Connectivity: Refers to fostering relationships.
- * Empathy: Relates to understanding others' feelings, not information sharing.

Key AgilePM Concepts Referenced:

* Transparent Communication: AgilePM Handbook, Chapter 4, Section 4.2.

NEW QUESTION # 61

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