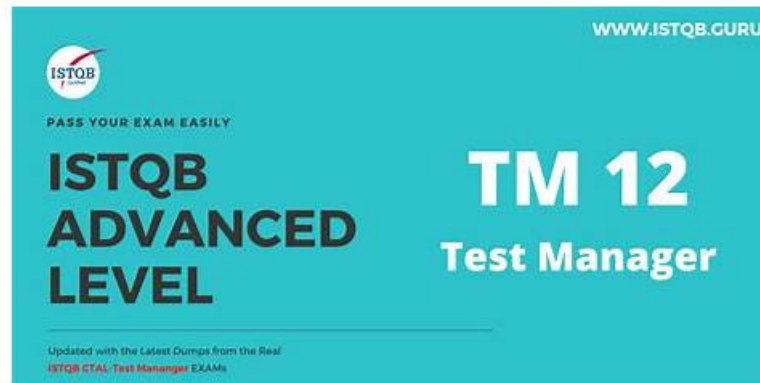


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## ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q140-Q145):

### NEW QUESTION # 140

Which TWO of the following statements are TRUE about a model-based improvement approach?

- A. TPI NEXT defines maturity levels which intersect with key process areas at predefined checkpoints
- B. GQM (Goal Question-Metric) is one possible choice of model-based improvement approach
- C. Model-based improvement can be done only at organisational level
- D. Test Maturity Model integration (TMMi) defines four levels of process maturity
- E. Model-based test improvement models organise the improvement(s) in a series of steps

**Answer: B,E**

Explanation:

A model-based improvement approach is characterized by the use of structured models such as GQM or TMMi to guide improvement through levels and steps. The GQM model (Goal-Question-Metric) is a known example of a model-based approach. Such models typically break improvements into levels or steps, promoting maturity through defined phases.

# TMMi defines five maturity levels, not four, making statement E incorrect.

# Statement C is incorrect since model-based improvement can be applied both at project and organizational levels.

# Statement B is true for TPI NEXT, not false, but it is not selected due to the expected best fit being A and D, aligning with the general model characteristics used in test management.

Reference: ISTQB Advanced Level - Test Manager Syllabus, section "Improving the Test Process" and Glossaire-des-tests-logiciels-v3\_2F-ISTQB-CFTL.pdf for GQM reference.

#### NEW QUESTION # 141

The Test Manager must assemble team members that have which of the following characteristics?

- A. Thrive in a routine, structured environment
- B. Possess identical skill sets
- C. Will spark informal cross training among themselves
- D. Will not change the severity of a defect report

**Answer: C**

Explanation:

A test manager must assemble team members that will spark informal cross training among themselves. This means that the team members are willing and able to share their knowledge, skills, and experiences with each other, and learn from each other's feedback and suggestions. This can improve the team's performance, productivity, and quality, as well as foster a collaborative and supportive culture. Cross training can also help the team members to develop new competencies, fill skill gaps, and handle different roles and tasks when needed. Top 10 Leadership Qualities to Distinguish a Test Manager

Test manager roles and responsibilities (with FAQs)

References:

\* Top 10 Leadership Qualities to Distinguish a Test Manager - Software Test Professionals

\* Test manager roles and responsibilities (with FAQs) - Indeed

#### NEW QUESTION # 142

Your test process is fully integrated into the software development lifecycle. You are at which TMMi level?

[1]

- A. Optimized
- B. Managed
- C. Initial
- D. Defined

**Answer: D**

Explanation:

According to the TMMi model, the test process is fully integrated into the software development lifecycle at the Defined level. This level establishes that all projects are following the same standards and procedures throughout the organization or organizational unit. Test is integrated into the development life cycle and into all projects from early in development. TMMi Model

TMMi Introduction

References:

\* TMMi Model - TMMi

\* What is TMMi (Test Maturity Model Integration) in Software Testing?

#### NEW QUESTION # 143

Evaluate the status of the project against the defined exit criteria. Which of the following options shows the correct status? 2 credits

- A. Criteria A = NOT OK, criteria B = NOT OK, criteria C = OK
- B. Criteria A = NOT OK, criteria B = NOT OK, criteria C = NOT OK
- C. Criteria A = OK, criteria B = OK, criteria C = OK
- D. Criteria A = OK, criteria B = NOT OK, criteria C = NOT OK

**Answer: A**

#### NEW QUESTION # 144

Which two of the following activities would normally occur in the Acquisition stage of a tool's lifecycle?

- a) Assign a tool administrator to decide on best use of the tool
  - b) Establish a backup and restore strategy for the tool
  - c) Review other tools provided by the same vendor
  - d) Determine how the tool may be impacted by a change to the operating environment
  - e) Develop and implement a training plan for new users of the tool
- SELECT ONE OPTION

- A. a and e.
- B. b and d.
- C. c and e.
- D. a and b.

**Answer: C**

#### NEW QUESTION # 145

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