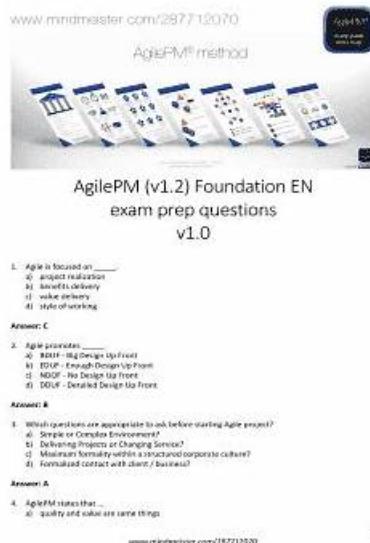


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The AgilePM Foundation certification is suitable for a wide range of professionals, including project managers, business analysts, and team leaders. Agile Project Management (AgilePM) Foundation Exam certification program is ideal for professionals looking for an agile methodology that allows for flexibility, adaptability, and a collaborative approach to project delivery. The program covers the principles of agile management, including prioritizing requirements, iterative planning, and managing change in a rapidly changing environment. Agile Project Management (AgilePM) Foundation Exam certification is also ideal for professionals who work in dynamic environments where change is the norm, such as IT, software development, and marketing.

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APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q118-Q123):

NEW QUESTION # 118

Which of the following is an important way a change manager supports sponsors in their role?

- A. Offer them feedback and coaching
- B. Protect them from the demands of line leaders.
- C. Prepare the change vision for them
- D. Gain the commitment of other executive leaders.

Answer: A

Explanation:

* Feedback and Coaching: Sponsors play a critical role in change, and change managers support them by providing feedback and coaching to help them lead effectively. This builds their confidence and ensures alignment with the change vision.

* Other Options:

- * A: Sponsors should prepare the vision themselves.
- * B: Sponsors themselves lead commitment-building efforts.
- * D: Protecting sponsors isn't an effective strategy; engaging them is key.

Key AgilePM Concepts Referenced:

* Sponsor Engagement: AgilePM Handbook, Chapter 6, Section 6.2.

NEW QUESTION # 119

Which of the following is a DSMD principle?

- A. Build incrementally in Timeboxes
- B. Build incrementally from firm foundations
- C. Build incrementally from Feasibility onwards
- D. Build incrementally

Answer: B

Explanation:

The DSMD (Dynamic Systems Development Method) principle of "Build incrementally from firm foundations" emphasizes the importance of having a solid understanding of the project's foundation before proceeding with incremental development. This principle ensures that each increment is built upon a stable base, which supports the overall project integrity and success.

NEW QUESTION # 120

If two separate development teams are required to work on the same project, how will this be managed?

- A. Each team will have a different Business Visionary

- B. Both teams can share the same Product Owner
- C. Each team will need a different Scrum Master
- D. There will be two projects with different project roles

Answer: B

Explanation:

Comprehensive and Detailed 150-300 words Explanation (paraphrased from Scrum & AgilePM practice):

When multiple teams build a single product within one project, effective backlog ownership and value alignment are critical. Scrum practice and AgilePM when combined with Scrum supports one Product Owner for the product, even when several teams deliver increments in parallel. A single Product Owner preserves a single ordered Product Backlog, unified priorities, and consistent acceptance criteria, minimizing conflicts and dependency churn. Each team may have its own Scrum Master to optimize facilitation and impediment removal locally, but the essential management mechanism for cross-team coherence is shared product ownership (one Product Owner) paired with lightweight cross-team planning and frequent integration. Splitting into two separate projects (with separate roles) for one product typically fragments value flow and complicates governance. Likewise, mandating different Business Visionaries per team dilutes accountability for the product outcome. Hence, the preferred and most effective approach is that both teams share the same Product Owner to maintain a single value and prioritization voice.

NEW QUESTION # 121

Which purpose relates to the Consolidation in a structured Timebox?

- A. To confirm the detail of all the requirements to be delivered by the structured Timebox.
- B. To address the requirements and test the structure Timebox product.
- C. To formally accept the structured Timebox deliverables.
- D. To tie up any loose ends related to Evolutionary Development

Answer: D

Explanation:

The purpose of the Consolidation phase in a structured Timebox is to tie up any loose ends related to Evolutionary Development. This phase involves finalizing all outstanding work, ensuring that the deliverables meet the required quality standards, and preparing the product for acceptance and deployment. It is a critical phase for addressing any minor issues that may have arisen during development and ensuring that the Timebox objectives have been fully achieved.

References:

* DSDM Agile Project Framework Handbook

* "Agile Project Management: Best Practices and Methodologies" by Eric Brechner

NEW QUESTION # 122

What is the MoSCoW technical used for?

- A. As an opportunity to share information across the team and to do any day-to-day re-planning and reorganizing as necessary when issues occur.
- B. Understanding and managing priorities.
- C. Creating a visual representation of a problem or a solution.
- D. Ensuring a team-based approach through visual and verbal communication and collaboration.

Answer: B

NEW QUESTION # 123

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